

START OF TRANSCRIPT

[00:00:28] GOOD AFTERNOON THIS IS COMMISSION PRESIDENT PETER STEINBREUCK  
[00:00:32] RECONVENING THE REGULAR MEETING OF DECEMBER 15, 2020.  
[00:00:36] THE TIME IS 12:02. WE'RE  
[00:00:40] MEETING REMOTELY TODAY THIS TEAMS TO COMPLY WITH THE GOVERNOR'S  
[00:00:45] SAFE START STAY HEALTHY ORDER IN ACCORDANCE WITH PROCLAMATION 2028.  
[00:00:48] PRESENT WITH ME TODAY ARE COMMISSIONERS  
[00:00:52] CALKINS, CHO, AND FELLEMAN. AND I WILL ASK THE CLERK  
[00:00:57] TO DO THE ROLL CALL TO ENSURE EVERYONE IS PRESENT AND IS  
[00:01:01] AUDIBLE. THANK YOU COMMISSION PRESIDENT. I WILL START WITH COMMISSIONER  
[00:01:05] BOWMAN. MOVING TO COMMISSIONER  
[00:01:09] CALKINS. HERE. THANK YOU SIR. COMMISSIONER  
[00:01:13] CHO. PRESENT. THANK YOU.  
[00:01:17] COMMISSIONER FELLEMAN. HERE, THANK YOU. COMMISSIONER BOWMAN,  
[00:01:22] OKAY WE'LL COME BACK TO COMMISSIONER BOWMAN. EXPECT HER  
[00:01:26] TO JOIN US SOON. WE DO HAVE A QUORUM. OKAY, VERY GOOD. THANK  
[00:01:30] YOU CLERK HART. TODAY'S MEETING IS STRUCTURED FOR  
[00:01:33] OUR VIRTUAL FORMAT. WE HAVE MADE SPECIAL ARRANGEMENTS TO PROVIDE FOR REMOTE PARTICIPATION  
[00:01:38] FOR ALL OUR STAFF AND COMMISSIONERS. LATER WE WILL BE  
[00:01:42] TAKING PUBLIC COMMENT FROM PEOPLE WHO ARE PARTICIPATING BY TEAMS AND HAVE SIGNED  
[00:01:46] UP TO SPEAK.  
[00:01:49] PLEASE NOTE THAT ALL VOTES TODAY WILL  
[00:01:54] BE TAKEN BY ROLL CALL METHOD SINCE ALL COMMISSIONERS ARE  
[00:01:57] PARTICIPATING REMOTELY. THAT MEANS FOR EACH VOTE THE  
[00:02:01] CLERK WILL CALL EACH COMMISSIONER'S NAME. COMMISSIONERS ON THE TEAM'S CALL WILL MAKE SURE THEY  
[00:02:05] ARE UNMUTED AND THEN ANSWER YAY OR NO YES OR NO. BECAUSE COMMISSIONERS  
[00:02:09] ON THE LINE ARE NOT FULLY IN CONTROL OF THEIR SOUND WE WILL TAKE ALL  
[00:02:13] OF US TODAY IN THIS MANNER INCLUDING OUR CONSENT AGENDA. TO  
[00:02:17] BE EQUITABLE WE WILL ASK COMMISSIONERS TO SPEAK IN TURN AND WAIT TO  
[00:02:21] BE RECOGNIZED BEFORE SPEAKING AS MUCH AS POSSIBLE. WE  
[00:02:25] BEGIN TODAY'S MEETING BY  
[00:02:30] ACKNOWLEDGING THE INDIGENOUS PEOPLES OF THE DUWAMISH AND  
[00:02:33] COASTAL SALISH WHO'VE STEWARDED THESE BEAUTIFUL LANDS AND WATERS  
[00:02:38] SINCE TIME IMMEMORIAL. WE MUST COMMIT TO DOING THE  
[00:02:42] SAME FOR THE PLANET AND FOR GENERATIONS TO COME. THIS  
[00:02:47] MEETING IS BEING DIGITALLY RECORDED AND MAY BE VIEWED OR HEARD AT ANY TIME ON  
[00:02:51] THE PORT'S WEBSITE AND MAY BE REBROADCAST BY KING COUNTY TELEVISION.  
[00:02:55] NOW PLEASE JOIN ME FOR THE PLEDGE OF ALLEGIANCE.  
[00:02:59] I PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED  
[00:03:03] STATES OF AMERICA AND TO THE REPUBLIC FOR WHICH IT STANDS ONE  
[00:03:07] NATION UNDER GOD INDIVISIBLE WITH LIBERTY AND JUSTICE  
[00:03:11] FOR ALL. THE  
[00:03:15] FIRST ITEM BEFORE US IS APPROVAL OF THE AGENDA. COMMISSIONERS  
[00:03:20] PLEASE UNMUTE YOURSELVES. I'M  
[00:03:26] SORRY. BACKING UP. THANK YOU I HAVE  
[00:03:29] AN OPENING STATEMENT TO MAKE AND I HOPE YOU'LL  
[00:03:33] BEAR WITH ME COMMISSIONERS AND STAFF. THIS  
[00:03:38] BEING THE LAST MEETING OF THE YEAR AND  
[00:03:42] THE LAST MEETING THAT I WILL BE CHAIRING AT LEAST AT THIS TIME I'D  
[00:03:47] LIKE TO SAY A FEW WORDS AND SOME OF YOU HAVE ALREADY HEARD THIS SOME  
[00:03:50] OF THIS FROM THE STATE OF THE PORT YESTERDAY SO I APOLOGIZE  
[00:03:55] THAT HAVE TO SAY SOME OF IT AGAIN BUT IT'S IMPORTANT AND I WANT THE  
[00:03:58] BROADER PUBLIC ALSO AND OUR PORT STAFF WHO MAY NOT HAVE ATTENDED  
[00:04:02] YESTERDAY TO HEAR SOME OF MY COMMENTS. AT THIS TIME-  
[00:04:07] SO FIRST AND FOREMOST I WANT TO JUST SAY IT'S BEEN A  
[00:04:11] GREAT HONOR TO SERVE THE PORT OF SEATTLE'S COMMISSION AS YOUR PRESIDENT IN  
[00:04:15] 2020 AND TO SERVE THE PORT AND THE PUBLIC  
[00:04:18] IN THIS CAPACITY. LOOKING BACK TO LAST JANUARY, NO ONE  
[00:04:23] COULD HAVE ANTICIPATED WHAT WAS TO COME THIS YEAR. IT  
[00:04:26] WAS LIKE A TITLE WAVE. AS I MENTIONED DURING YESTERDAY'S STATE  
[00:04:30] OF THE PORT, WE ARE LIVING THROUGH AN UNPRECEDENTED TIME IN HISTORY, A TRIFECTA  
[00:04:35] IF YOU WILL OF DEVASTATING GLOBAL PANDEMIC, RACIAL RECKONING, AND

[00:04:39] A DEEPENING OF ECONOMIC RECESSION. AS IF THIS WASN'T ENOUGH,  
[00:04:43] THE CLOSURE OF THE WEST SEATTLE HIGH BRIDGE LEFT THE FUTURE OF OUR ENTIRE SEAPORT'S  
[00:04:47] INTERNATIONAL TERMINAL OPERATIONS IN  
[00:04:51] LIMBO. BUT WHAT I'VE BEEN MOST GRATIFIED  
[00:04:55] ABOUT THIS YEAR WAS HOW OUR ENTIRE AMAZING PORT TEAM AROSE  
[00:05:00] TO THE CHALLENGE, MOBILIZED, AND CAME UP WITH CREATIVE SOLUTIONS. AND  
[00:05:03] MOST IMPORTANTLY KEPT THE HEALTH AND SAFETY AND WELLBEING OF OUR COMMUNITY  
[00:05:07] AND OUR EMPLOYEES AND WORKERS OUR NUMBER ONE PRIORITY. I'D  
[00:05:12] LIKE TO THANK MY FELLOW COMMISSIONERS, WHAT A STRONG LEADERSHIP TO  
[00:05:16] NAVIGATE THE PORT THROUGH SUCH A DIFFICULT YEAR YOU'VE BEEN. YOU'VE  
[00:05:20] BROUGHT YOUR VALUES, COMPASSION, AND FAR RANGING EXPERIENCE TO  
[00:05:24] BEAR TO THE OVERARCHING LEADERSHIP OF THIS ORGANIZATION AND  
[00:05:28] THAT HAS MADE A HUGE DIFFERENCE, NOT JUST TO THE PORT BUT THE COMMUNITIES WE  
[00:05:32] SERVE, OUR CUSTOMERS, INDUSTRIES, AND THE  
[00:05:36] REGION. SECOND I'D LIKE TO THANK OUR FEARLESS EXECUTIVE DIRECTOR, THE REAR ADMIRAL  
[00:05:40] STEVE METRUCK. STEVE AS I'VE SAID BEFORE, OUR PORT AND OUR REGION  
[00:05:45] ARE BETTER AND STRONGER WITH YOU BACK IN SEATTLE AND AT THE HELM  
[00:05:49] WITH YOUR STEADY HANDS AGAIN. YOU'VE LED BOLDLY  
[00:05:53] AND EFFECTIVELY THROUGH- LED US THROUGH THIS YEAR AND  
[00:05:57] ENSURED THAT THE PORT REMAINS RESOURCEFUL AND FINANCIALLY SOUND  
[00:06:00] SO WE CAN CONTINUE THE EQUITABLE RECOVERY EFFORTS WE  
[00:06:04] SET OUT FOR OUR REGION. AND TO THE ENTIRE EXECUTIVE LEADERSHIP  
[00:06:08] TEAM WHO TOGETHER HAVE EXPERTLY NAVIGATED THE  
[00:06:12] ROUGH WATERS AND STEERED US TOWARD A BETTER COURSE. AS DIRECTOR METRUCK  
[00:06:16] HAS DECLARED, THE DARK STORM CLOUDS WILL ONCE  
[00:06:20] AGAIN CLEAR. AS FOR COVID RESPONSE,  
[00:06:24] WHEN COVID HIT HARD LAST MARCH THE PORT ACTED SWIFTLY.  
[00:06:28] OUR TEAM CAME UP WITH A PLAN ON HOW TO SAFELY  
[00:06:32] KEEP OUR ESSENTIAL OPERATIONS GOING AND WE DID NOT SHUT DOWN. A HUGE THANK  
[00:06:36] YOU TO ALL OF OUR ESSENTIAL FRONTLINE WORKERS. WE HAVE  
[00:06:41] A DEBT OF ENORMOUS GRATITUDE TO YOU. OUR AMAZING HR  
[00:06:45] TEAM IMMEDIATELY RESPONDED AND PROVIDED  
[00:06:49] DAILY GUIDE WORKFORCE ON TELEWORKING AND COVID  
[00:06:53] PROTOCOLS TO MINIMIZE THE RISK DURING OUR EMPLOYEES- AND TO ENSURE  
[00:06:57] THAT OUR EMPLOYEES WERE SAFE AND HEALTHY. OUR CLERK'S AWESOME  
[00:07:00] TEAM TRANSITIONED US TO A VIRTUAL  
[00:07:04] MEETING PLATFORM ALMOST FLAWLESSLY I MIGHT ADD FOR ALL OUR  
[00:07:08] COMMISSION MEETINGS JUST AS TODAY AND ENSURED THAT THE PUBLIC REMAIN ENGAGED  
[00:07:13] AND ABLE TO PARTICIPATE FULLY. THANK YOU CLERK HART, LAUREN, AND  
[00:07:18] OUR NEW TEAM MEMBER AUBREY. WE WERE ABLE  
[00:07:22] TO PROVIDE IMMEDIATE FINANCIAL RELIEF TO OUR BUSINESS PARTNERS AND THE  
[00:07:26] EMPLOYEES ESPECIALLY THE HARDEST HIT SUCH AS OUR AIRPORT AND  
[00:07:30] DINING AND RETAIL TENANTS. THE PORT IMMEDIATELY  
[00:07:34] REDUCED ITS SPENDING BY 20% AND WE PRIORITIZED MAINTAINING  
[00:07:39] OUR CONSTRUCTION SPENDING BECAUSE OF HOW POWERFULLY IT IMPACTS  
[00:07:43] THE REGION'S ECONOMY. AND BEST OF ALL, NO ONE WAS  
[00:07:47] LAID OFF OR FURLOUGHED THIS YEAR. OUR CONSTRUCTION PROJECTS PROVIDE A MAJOR  
[00:07:51] BOOST TO THE LOCAL ECONOMY AND WE RECOGNIZE HOW CRITICAL THESE INVESTMENTS ARE TO  
[00:07:55] THE PEOPLE RIGHT NOW. TO GIVE YOU AN IDEA, CONSTRUCTION  
[00:07:59] JOBS AT THE PORT SUPPORT 1,300 FULL AND PART  
[00:08:03] TIME WORKERS ON AVERAGE PER MONTH  
[00:08:07] AND WITH LIVING WAGES I MIGHT ADD. THE  
[00:08:12] COMMISSION AGREED THAT WE SHOULD MOVE FORWARD WITH APPROXIMATELY 20  
[00:08:16] PROJECTS THAT ARE ALREADY UNDERWAY WORTH ABOUT 1.5  
[00:08:20] BILLION DOLLARS. THOSE PROJECTS WILL SIGNIFICANTLY IMPROVE YOUR  
[00:08:24] EXPERIENCE AS TRAVELERS AND THE EFFICIENCY OF OUR OPERATIONS. WHILE WE ACCELERATED  
[00:08:29] SOME PROJECTS, WE PRUDENTLY POSTPONED OTHERS LIKE THE  
[00:08:33] THIRD CRUISE TERMINAL PROPOSED FOR TERMINAL 46. WE  
[00:08:37] LAUNCHED TWO ECONOMIC RECOVERY PROGRAMS. THE  
[00:08:41] FIRST WAS THE OPPORTUNITY INITIATIVE, THANK YOU FOR YOUR INSPIRED LEADERSHIP COMMISSIONER  
[00:08:46] BOWMAN, WHICH OFFERED SUMMER JOBS FOR 200 YOUTH  
[00:08:50] AND OPENED DOORS TO PORT RELATED CAREERS THAT COULD  
[00:08:53] LAST A LIFETIME. THE SECOND IS THE SOUTH KING COUNTY FUND. TODAY

[00:08:58] WE CONSIDER A RECOMMENDATION TO OFFER 1,000,000 DOLLARS  
[00:09:02] IN ECONOMIC RECOVERY GRANTS TO 10 AIRPORT AREA COMMUNITIES  
[00:09:06] THROUGH OUR SOUTH KING COUNTY EQUITY FUND. WE ALSO  
[00:09:10] BROUGHT UNDER INNOVATION MARITIME TOGETHER IN  
[00:09:15] WAYS THAT WILL STRENGTHEN FUGIT SOUND AS A GLOBAL MARITIME  
[00:09:18] HUB OF ACTIVITY AND COMMERCE. LOOKING TO THE  
[00:09:22] FUTURE, THE PORT HAS PARTNERED WITH MARITIME BLUE. THANK YOU  
[00:09:26] COMMISSIONER FELLEMAN FOR YOUR OUTSTANDING LEADERSHIP TO ADVANCE MARITIME  
[00:09:31] INNOVATION INITIATIVES AND WE APPROVED ANOTHER TWO YEARS OF FUNDING TO HELP ADVANCE  
[00:09:35] ECONOMIC RECOVERY. AND WE CONTINUED TO WORK  
[00:09:38] ON THE CONCEPTS OF MARITIME HIGH SCHOOL PROGRAM, THANK YOU COMMISSIONER CALKINS  
[00:09:43] FOR YOUR GREAT IDEAS AND INSPIRATION HERE, AND A MARITIME  
[00:09:47] INNOVATION CENTER. WITH OVER 100 PARTNER ORGANIZATIONS  
[00:09:51] NOW ON BOARD, IT'S OFF TO A GREAT LAUNCH HANDSOMELY REPURPOSING  
[00:09:56] THE 1914 SEATTLE SHIP SUPPLY BUILDING AT FISHERMAN'S TERMINAL  
[00:10:00] WHICH I'M TOLD MAY HAVE BEEN THE PORT OF SEATTLE'S FIRST OFFICE,  
[00:10:04] PHYSICAL OFFICE. THE NORTHWEST SEAPORT,  
[00:10:08] OUR GREAT NORTHWEST SEAPORT AND HOME PORT OF SEATTLE FACED A MAJOR  
[00:10:12] CHALLENGE WHEN THE WEST SEATTLE BRIDGE CLOSED. CO-CHAIR  
[00:10:16] JOHN MCCARTHY FROM PORT OF TACOMA AND OUR CEO  
[00:10:20] JOHN WOLF AND MANAGING MEMBERS, ALL OF YOU, SUCCESSFULLY MAINTAINED  
[00:10:24] SERVICE ON THE DOCKS FOR OUR ESSENTIAL INDUSTRIES AND LABOR. AND  
[00:10:28] THE SEAPORT'S CO-CHAIRS JOINED THE MAYOR'S WEST SEATTLE BRIDGE COMMUNITY TASK  
[00:10:33] FORCE WHICH MET OVER 14 TIMES THIS YEAR AND WE  
[00:10:38] PROVIDED A STRONG VOICE FOR THE CONTINUATION AND  
[00:10:42] VIABILITY OF OUR MARITIME INDUSTRY. SYSTEMIC  
[00:10:47] RACISM- UNFORTUNATELY COVID 19 WAS NOT THE  
[00:10:51] ONLY CRISIS IN OUR COMMUNITY THIS YEAR OVER THE SUMMER WE-  
[00:10:59] OVER THE SUMMER WE WITNESSED DEMONSTRATIONS THAT HIGHLIGHTED  
[00:11:04] HOW DEEPLY DIVIDED AND INEQUITABLE OUR SOCIETY  
[00:11:08] IS AND HOW SYSTEMIC RACISM OVER 400 YEARS CONTINUES TO  
[00:11:12] BE PERVASIVE. FOR ME SOME OF THE MOST DEEPLY MEANINGFUL WORK  
[00:11:16] WE DID THIS YEAR WAS WORKING BOTTOM UP WITH THE PORT'S CHAPTER  
[00:11:20] OF BLACK IN GOVERNMENT AND THE OFFICE OF EQUITY LED BY OUR GREAT  
[00:11:25] CO CHAIRS DELMAS WHITAKER AND BOOKDA GHEISAR. WE  
[00:11:30] STOOD UP THE PORT'S TASK FORCE ON  
[00:11:34] POLICING AND CIVIL RIGHTS. LIKE MANY CITIES AROUND  
[00:11:39] US, WE ARE RESPECTFULLY AND RESPONSIBLY ASSESSING OUR OWN PORT OF SEATTLE  
[00:11:42] POLICE DEPARTMENT AND THANK YOU INTERIM CHIEF VIA  
[00:11:47] WITH THE POLICE DEPARTMENT THROUGH THE EXTRAORDINARY CONTINGENT OF KNOWLEDGE EXPERTS  
[00:11:51] AND THE TASK FORCE AS WE ASSESS AND  
[00:11:56] REVIEW OUR POLICING PRACTICES TO BRING THEM INTO THE  
[00:12:00] FIRST CENTURY AND RESPONSIVE TO SOCIETAL NEEDS. THANK  
[00:12:04] YOU TO ALL THE STAFF AND INCREDIBLE VOLUNTARY EXTERNAL EXPERTS WHO  
[00:12:09] ARE PART OF THIS WORK. THE PORT IS COMMITTED TO MAKING OUR ORGANIZATION  
[00:12:14] MORE EQUITABLE AND WITH COMMISSIONER CHO'S  
[00:12:17] INSPIRED LEADERSHIP, WE ARE EVOLVING AND CHANGING THE INSTITUTION  
[00:12:22] OF THE PORT AT ITS CORE AS A WORKPLACE FOR OPPORTUNITY, EQUITY,  
[00:12:27] INCLUSION AND ANTI RACISM. ADDITIONALLY  
[00:12:31] WE UPDATED THE TOP GOALS OF OUR CENTURY AGENDA, THANK YOU MARIN BURNETT  
[00:12:35] FOR YOUR INCREDIBLE WORK THERE. THE  
[00:12:40] CENTURY AGENDA IS OUR PORT'S NORTH STAR AND STRATEGIC PLAN ADDING  
[00:12:44] EQUITY AND ORGANIZATIONAL PERFORMANCE TO OUR PLANNING. AT LAST, WITH  
[00:12:49] CLERK HART'S AND AARON RICHARD'S GREAT WORK WE UPDATED AND CLARIFIED  
[00:12:53] THE COMMISSION'S BY LAWS, OUR SELF GOVERNANCE RULES AND PROCEDURES. THIS  
[00:12:57] MAY NOT SEEM TOO EXCITING TO MOST, BUT THE BY LAWS THAT  
[00:13:01] EVOLVED IN MY OPINION INTO A CRAZY QUILT OF AMBIGUOUS  
[00:13:05] TERMS AND CONFLICTING ORDERS. NO EASY FEAT. IT  
[00:13:08] TOOK NEARLY TWO YEARS AND THE  
[00:13:13] WORK HAS RESULTED IN A WAY TO MAKE MEANINGFUL CHANGES THAT  
[00:13:17] WILL ALLOW THE PORT COMMISSION TO BE MORE OPEN, TRANSPARENT, AND ORDERLY  
[00:13:21] WHILE RESPECTING PUBLIC PARTICIPATION  
[00:13:25] IN THE CONDUCT OF OUR PUBLIC MEETINGS AND CAN BETTER SERVE OUR COMMUNITY. BUILDING

[00:13:33] ON THE TREMENDOUS PROGRESS WE MADE THIS YEAR WE ARE SERVING  
[00:13:37] THIS COMMUNITY WITH A STRONG, STABLE AND RESILIENT PORT YOU CAN  
[00:13:41] COUNT ON IN 2020 AND WE WILL BE IN GOOD HANDS NEXT YEAR  
[00:13:45] WITH THE LEADERSHIP THAT'S COMING. THANK YOU SO MUCH. AND WITH THAT WE'LL  
[00:13:49] MOVE ON TO THE NEXT ITEM ON OUR AGENDA WHICH  
[00:13:53] IS THE APPROVAL OF THE AGENDA. COMMISSIONERS  
[00:13:58] PLEASE MUTE YOURSELVES. I WILL ASK EACH COMMISSIONER IN TURN IF  
[00:14:02] YOU HAVE ANY MOTIONS TO REARRANGE THE ORDERS OF THE DAY AND IF YOU DO  
[00:14:05] I'LL ASK FOR A SECOND IF IT'S NEEDED. PLEASE RESPOND WHEN YOU'RE CALLED.  
[00:14:09] CLERK, PLEASE CALL THE ROLL. THANK YOU. BEGINNING  
[00:14:13] WITH COMMISSIONER BOWMAN. NO CHANGES. THANK YOU  
[00:14:17] COMMISSIONER. COMMISSIONER CALKINS. NONE FOR ME. THANK YOU.  
[00:14:21] COMMISSIONER CHO, CHANGES TO THE AGENDA. NO CHANGES. THANK YOU. THANK YOU.  
[00:14:26] COMMISSIONER FELLEMAN. NONE. THANK YOU. THANK YOU. COMMISSIONER  
[00:14:29] STEINBRUECK. NO CHANGES. THANK YOU. THERE ARE NO CHANGES  
[00:14:33] REQUESTED FOR TODAY'S AGENDA. VERY GOOD THE QUESTION IS NOW  
[00:14:37] ON THE APPROVAL OF THE AGENDA. PLEASE SAY YES OR NO WHEN YOUR NAME IS  
[00:14:40] CALLED. CLERK? COMMISSIONER BOWMAN. AYE. THANK YOU. COMMISSIONER  
[00:14:44] CALKINS. AYE. THANK YOU. COMMISSIONER CHO. AYE.  
[00:14:49] THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER  
[00:14:53] STEINBREUCK. YES. THANK YOU. THERE ARE FIVE YESES AND ZERO NOES.  
[00:14:58] AND THE AGENDA IS APPROVED. WE HAVE NO SPECIAL ORDERS OF  
[00:15:03] THE DAY TODAY SO WE'LL MOVE NOW TO THE EXECUTIVE DIRECTOR'S  
[00:15:06] REPORT. DIRECTOR METRUCK? GOOD  
[00:15:12] AFTERNOON COMMISSIONERS. AS COMMISSION PRESIDENT STEINBREUCK SAID  
[00:15:16] WE'RE NOW AT OUR LAST COMMISSION MEETING OF YEAR AND WHAT AN INCREDIBLE YEAR IT'S BEEN.  
[00:15:20] AS I SHARED WITH YOU ALL AT THE STATE OF THE PORT EVENT YESTERDAY THE  
[00:15:25] PANDEMIC HAS AND CONTINUES TO HAVE AN EXTRAORDINARY IMPACT OF THE PORT  
[00:15:29] OF SEATTLE S BUSINESSES THROUGH IT ALL, THE PORT HAS NOT WAVED IN DELIVERING  
[00:15:33] ON ITS MISSION TO THE COMMUNITY. WE ARE RESILIENT IN MEETING AND OVERCOMING THE CHALLENGES  
[00:15:37] BEFORE US, AS COMMISSIONER STEINBREUCK WENT THROUGH, WE HAVE ACCOMPLISHED  
[00:15:42] A LOT IN THE LAST YEAR AND LOOK FORWARD TO SHARING MORE SUCCESSES DESPITE THE  
[00:15:45] PANDEMIC TOGETHER IN THE NEW YEAR. DURING THE  
[00:15:49] PANDEMIC WE ESTABLISHED OUR RESPONSE PRIORITIES AND HEALTH AND SAFETY  
[00:15:53] HAD TO COME FIRST. KEEPING OPEN CENTRAL GATEWAYS CAME SECOND, AND  
[00:15:58] THEN LEADING THE RECOVERY WAS OUR FINAL OBJECTIVE. OUR  
[00:16:02] TEAMS IMPLEMENTED LAYERS OF HEALTH MEASURES AND PROTOCOLS ACROSS  
[00:16:07] OPERATIONS, FACILITIES, AND OUR PROJECTS. AS WITH OTHER ORGANIZATIONS,  
[00:16:11] WE WERE IMPACTED GREATLY ACROSS ALL LINES OF BUSINESS. WE LOST ABOUT  
[00:16:15] 200,000,000 DOLLARS IN REVENUE DUE TO DECLINES OF TRAVEL AND TRADE BUT  
[00:16:20] WERE ABLE TO COMPENSATE BY REDUCING SPENDING BY ABOUT 70,000,000  
[00:16:24] DOLLARS IN BOTH OPERATING EXPENSES AND CAPITAL. WE CONTINUE DELIVERING  
[00:16:28] OUR CENTRAL SERVICES AND OPERATING OUR CRITICAL GATEWAYS. IN 2020  
[00:16:33] WE CONTINUED 1.5 BILLION DOLLARS IN CONSTRUCTION PROJECTS THAT WERE ALREADY  
[00:16:37] UNDERWAY. AMIDST THESE CHALLENGES WE ARE CONTINUING  
[00:16:41] TO PUSH AHEAD AND MAKING EQUITABLE INVESTMENTS TO KEEP OUR COMMUNITY SAFE AND OUR ECONOMY  
[00:16:45] MOVING AHEAD. PRESIDENT STEINBREUCK HAS SAID IT BUT I'D LIKE TO  
[00:16:49] THANK EACH MEMBER OF OUR STAFF FOR THEIR TIRELESS EFFORT AND ENERGY AND  
[00:16:53] RESOLVE IN THE FACE OF ADVERSITY TO MAKE THIS CHALLENGING YEAR REMARKABLE AND  
[00:16:57] IMPACTFUL FOR THE COMMUNITIES THAT WE SERVE DURING THIS PANDEMIC. WE FACE  
[00:17:02] CONTINUED UNCERTAINTY AS WE MOVE INTO THE NEW YEAR HOWEVER WE  
[00:17:05] FIND HOPE IN KNOWING THAT A VACCINE IS CURRENTLY BEING DISTRIBUTED  
[00:17:10] ACROSS THE COUNTRY AND THAT FEDERAL LAWMAKERS CONTINUE TO NEGOTIATE A  
[00:17:14] RELIEF PACKAGE. I THINK EVERYONE'S SPIRITS GOT A NEEDED LIFT  
[00:17:18] YESTERDAY WHEN WE SAW THE FRONTLINE HEALTHCARE WORKERS GET THE FIRST SHOTS  
[00:17:22] OF THE COVID 19 VACCINE. IT CERTAINLY WAS A  
[00:17:26] MILESTONE DAY FOR US HERE IN THE US. IT'S A HUGE ACCOMPLISHMENT BUT WE  
[00:17:30] KNOW THAT THE FULL RECOVERY WILL TAKE SOME TIME. IT WILL TAKE MONTHS AND MONTHS.  
[00:17:34] HERE IN WASHINGTON WE EXPECT TO RECEIVE OVER 62,000  
[00:17:38] DOSES OF THE PFIZER VACCINE FOR OUR INITIAL ALLOCATION WITH AN ESTIMATED  
[00:17:42] TOTAL OF AROUND 200,000 DOSES BY THE  
[00:17:46] END OF DECEMBER. WASHINGTON STATE IS DECIDING THE PRIORITIZATION FOR  
[00:17:50] THOSE WHO SHOULD RECEIVE THE VACCINES FIRST. THE PORT OF SEATTLE WILL

[00:17:53] BE MONITORING THOSE DECISIONS CLOSELY. WE'LL HAVE MORE INFORMATION  
[00:17:57] ABOUT HOW THOSE DECISIONS WILL AFFECT EMPLOYEES AND OPERATIONS. WE  
[00:18:02] ALSO WILL HAVE INFORMATION AVAILABLE SOON TO HELP EMPLOYEES THEY  
[00:18:05] INFORM DECISIONS ABOUT THE VACCINE. AND  
[00:18:10] AND PRIORITIZING DISTRIBUTION OF THE VACCINE WE'RE URGING STATE AUTHORITIES  
[00:18:14] TO CONSIDER A FRONTLINE AND THE ESSENTIAL WORKERS WHO OPERATE OUR CRITICAL AVIATION  
[00:18:19] AND MARITIME FACILITIES ALONG WITH OTHER CONTRACTORS AND  
[00:18:23] LABOR AS WELL. WE WILL HAVE MORE INFORMATION TO  
[00:18:27] SHARE AS THE DISTRIBUTION PROCEEDS. IN THE MEANTIME, REMEMBER TO MASK  
[00:18:31] UP, FOLLOW ALL THE PROTOCOLS, AND DO NOT LET YOUR GUARD DOWN IN PROTECTING  
[00:18:35] YOU AND YOUR CO WORKERS HEALTH. WE DO  
[00:18:39] NOT KNOW LOGISTICS OF DISTRIBUTION OF THE VACCINES BUT REMAIN READY AND ENGAGED  
[00:18:42] WITH STATE OFFICIALS TO ASSIST IF NEEDED. OUR CARGO  
[00:18:46] OPERATION IS IN GREAT SHAPE AND IS READY TO DO MORE. AS  
[00:18:50] OF THIS MORNING THERE IS STILL NO AGREEMENT BETWEEN SPEAKER PELOSI  
[00:18:53] AND LEADER MCCONNELL ON THE FINAL CORONA VIRUS RELIEF BILL. THE  
[00:18:58] SAME OUTSTANDING ISSUES REMAIN AND A LOOMING DEADLINE OF FRIDAY MEANS THAT TIME  
[00:19:02] IS GETTING SHORT. HOWEVER AN AGREEMENT IS REACHED, BASED ON  
[00:19:05] THE INFORMATION THAT WE HAVE ,WE UNDERSTAND THAT THE AIRPORT  
[00:19:10] RELIEF PACKAGE MIGHT INCLUDE, ASSUMING THAT THE BIPARTISAN  
[00:19:14] PROPOSAL RELEASED TODAY BY A GROUP OF MODERATE SENATORS AND HOUSE MEMBERS AS  
[00:19:18] A GUIDE, IF PELOSI AND MCCONNELL  
[00:19:22] ACCEPT IT, THE PROPOSAL WOULD BE APPROXIMATELY 3.4 BILLION DOLLARS FOR AIRPORTS  
[00:19:26] AND 500,000,000 FOR AIRPORT CONCESSIONAIRES. THE CONCESSIONAIRES  
[00:19:30] MONEY WOULD HAVE SPECIFIC GUIDANCE AND RESTRICTIONS FOR HOW IT WOULD BE DISTRIBUTED. AIRLINES  
[00:19:35] WOULD ALSO GET ADDITIONAL RELIEF UNDER THIS PLAN. WE WILL KNOW MORE  
[00:19:39] IN THE NEXT IN THE FEW DAYS. IF AGREEMENT IS NOT REACHED SOON  
[00:19:43] THERE WILL NOT BE TIME LEFT TO DRAFT A BILL IN ADVANCE OF FRIDAY'S DEADLINE.  
[00:19:46] SO WE'RE HOPING FOR THE BEST. MOVING TO TODAY'S COMMISSION  
[00:19:50] MEETING I'D LIKE TO HIGHLIGHT A FEW ITEMS. ITEM EIGHT D IS A REQUEST  
[00:19:54] TO ENHANCE SECURITY AT THE AIRPORT. ITEM EIGHT I ON THE CONSENT AGENDA  
[00:19:58] IS A REQUEST TO AUTHORIZE THE INITIATION OF THE TOURISM MARKETING SUPPORT  
[00:20:03] PROGRAM OR TOURISM GRANTS FOR 2021. THE COOPERATIVE  
[00:20:07] GRANT PROGRAM WILL BE IN IT'S SIXTH YEAR AND HAS BEEN VERY WELL RECEIVED BY  
[00:20:11] NONPROFIT TOURISM ORGANIZATIONS. THE GRANT WILL BE INTEGRAL  
[00:20:16] MOVING THE TOURISM RECOVERY NEEDLE ACROSS  
[00:20:20] OUR STATE AND AIDING THE VISITOR INDUSTRY SO DRASTICALLY IMPACTED BY THE  
[00:20:24] COVID 19 PANDEMIC WHEN THE TIME IS RIGHT FOR THIS. ITEM  
[00:20:30] EIGHT J IS AN AUTHORIZATION OF FUNDS TO SECURE ANALYTICAL SUPPORT FROM THE NATIONAL RENEWABLE  
[00:20:34] ENERGY LAB. THIS SUPPORT WILL ENABLE US TO FURTHER EXPLORE NET ZERO  
[00:20:38] CARBON STRATEGIES AS WE PLAN CAPITAL EXPANSIONS IN BOTH THE  
[00:20:42] MARITIME AND AVIATION DIVISIONS. FINAL RECOMMENDATIONS FROM  
[00:20:46] THIS ANALYSIS IS EXPECTED AT THE END OF NEXT YEAR. ITEMS  
[00:20:50] TEN B AND TEN C BOTH RELATE TO OUR AIRPORT NOISE PROGRAM. I HAVE MORE TO SAY ABOUT  
[00:20:55] THESE ITEMS DURING THEIR INTRODUCTION. LASTLY BEFORE WE MOVE  
[00:20:59] ON WITH TODAY'S AGENDA I'D ALSO LIKE TO THANK COMMISSIONERS STEINBREUCK  
[00:21:03] AND FELLEMAN FOR THEIR SERVICE AS THE COMMISSION PRESIDENT AND VICE  
[00:21:07] PRESIDENT OVER THIS LAST YEAR AND OF COURSE ALL THE COMMISSIONERS. I WANT TO  
[00:21:11] THANK YOU FOR YOUR LEADERSHIP AND RESOLVE. IT'S  
[00:21:17] ONE FOR THE BOOKS FOR SURE AS WE MOVE AHEAD. I DON'T THINK THAT  
[00:21:20] ANY OF US WANT ANTICIPATED THIS PAST YEAR.  
[00:21:25] WE WOULD HAVE NEVER THOUGHT IT WOULD BE MARKED BY A GLOBAL PANDEMIC,  
[00:21:29] RACIAL RECKONING, AND THE CONTINUED ESSENTIAL THREAT OF CLIMATE CHANGE  
[00:21:32] BUT WITH YOUR STEADY LEADERSHIP AND RESOLVE THE PORT OF SEATTLE  
[00:21:37] WILL EMERGE IN 2021 MORE RESILIENT AND READY TO ATTACK  
[00:21:40] THE CHALLENGES BEFORE US IN THE NEW YEAR. SO THANKS AGAIN  
[00:21:45] COMMISSIONERS FOR ALL YOUR LEADERSHIP AND LOOK FORWARD TO WORKING WITH YOU IN  
[00:21:49] THE NEW YEAR. AND I WANT TO WISH EVERYONE A HAPPY HOLIDAYS AS WE GO  
[00:21:52] FORWARD. THANK YOU. THANK YOU DIRECTOR METRUCK. I LIKE THAT. ONE  
[00:21:57] FOR THE BOOKS FOR SURE. CERTAINLY WAS. I APPRECIATE  
[00:22:01] YOUR IMPORTANT UPDATES AND REPORT OUT. SO ARE  
[00:22:04] THERE ANY COMMITTEE REPORTS, AARON PRITCHARD? THANK  
[00:22:09] YOU COMMISSION PRESIDENT AND EXECUTIVE DIRECTOR. WE HAVE A FEW COMMITTEE

[00:22:14] REPORT OUTS. ON THE AVIATION COMMITTEE- COMMISSIONER  
[00:22:18] CALKINS AND CHO CONVENED THE AVIATION COMMITTEE ON FRIDAY THE 11 TH AND RECEIVED A  
[00:22:22] BRIEFING ON THE DBE AND WMBE PERFORMANCES ON AVIATION CONTRACTS PORT  
[00:22:27] WIDE. WHILE THERE ARE NO RECOMMENDATIONS TO COME OUT OF THE COMMITTEE THIS SUBJECT MATTER  
[00:22:31] WILL LIKELY BE TAKEN UP IN THE EQUITY AND WORKFORCE DEVELOPMENT COMMITTEE EARLY NEXT YEAR.  
[00:22:36] THE BIOMETRICS SPECIAL COMMITTEE HAS A  
[00:22:39] REPORT OUT. COMMISSIONERS CHO AND CALKINS CONVENED THE BIOMETRICS COMMITTEE  
[00:22:44] ON FRIDAY THE 11 TH. RECOMMENDED PRESENTING THE POLICY RECOMMENDATIONS  
[00:22:48] FOR THE REMAINING THREE USE CASES TO THE FULL COMMISSION. THE USE CASES INCLUDE  
[00:22:52] THE PRIVATE SECTOR USE OF PUBLIC FACING BIOMETRIC TECHNOLOGY, PUBLIC  
[00:22:57] SECTOR USE OF PUBLIC FACING BIOMETRIC TECHNOLOGY, AND CBP CUSTOMS  
[00:23:03] AND BORDER PATROL AIR AND ENTRY USE. IN ADDITION THE  
[00:23:08] COMMISSIONERS RECOMMENDED THAT THE COMMISSIONER CONSIDER FORMALIZING A  
[00:23:13] BAN ON THE USE OF FACIAL RECOGNITION FOR LAW ENFORCEMENT AND SECURITY PURPOSES  
[00:23:16] AS WELL AS MASS SURVEILLANCE PURPOSES AND TO SUPPORT REPRESENTATIVE  
[00:23:21] JAYAPAL, HOUSE REPRESENTATIVE JAYAPAL'S BILL BANNING  
[00:23:24] THE USE OF FACIAL RECOGNITION TECHNOLOGY BY THE FEDERAL GOVERNMENT. I REALLY  
[00:23:29] WANT TO THANK VERONICA VALDEZ AND ERIC SHINFIELD FOR GETTING US TO  
[00:23:33] THIS POINT. IT'S BEEN A HUGE LIFT. THEY'RE CURRENTLY SECURING  
[00:23:37] A COMMISSION DATE TO BRING THESE ITEMS FORWARD TO THE FULL COMMISSION. FINALLY  
[00:23:43] WE ALSO HAD AN AUDIT COMMITTEE MEETING ON FRIDAY 11TH. COMMISSIONERS  
[00:23:46] BOWMAN AND CALKINS CONVENED THIS COMMITTEE. THE  
[00:23:51] AUDIT COMMITTEE PROVED THE 2021 AUDIT PLAN BUT HAD TO DEFER  
[00:23:54] ONE ITEM REGARDING THE DELEGATION OF AUTHORITY REVIEW. THIS  
[00:23:58] ISSUE MAY BE TAKEN UP EARLY NEXT YEAR. AND WE HAVE A COUPLE OF  
[00:24:02] COMMITTEE MEETINGS COMING UP THIS WEEK ON DECEMBER 16  
[00:24:06] TOMORROW WE HAVE THE ENERGY AND SUSTAINABILITY COMMITTEE WHICH WILL GET A REVIEW OF  
[00:24:11] THE PORT OF SEATTLE MARITIME CLIMATE AND AIR ACTION PLAN. THEN  
[00:24:15] ON DECEMBER SEVEN TH WE HAVE THE WATERFRONT AND INDUSTRIAL LANDS COMMITTEE THAT WILL  
[00:24:20] REVIEW THE MOTION THAT WILL CONSIDER THE INDEFINITE POSTPONEMENT  
[00:24:24] OF CRUISE AT T 46 AND WE'LL HAVE A QUICK LOOK AT NEXT STEPS FOR  
[00:24:28] THE WEST SEATTLE BRIDGE AND THE MAYOR'S INDUSTRIAL LANDS TASK FORCE. ALSO  
[00:24:33] ON DECEMBER 17 TH WE'LL HAVE THE EQUITY AND WORKFORCE DEVELOPMENT COMMITTEE CONVENED  
[00:24:37] BY COMMISSIONERS CHO AND BOWMAN THAT WILL DISCUSS NEXT STEPS ON THE EQUITY MOTION  
[00:24:42] THAT WAS PASSED EARLIER THIS YEAR AND POTENTIAL WORKFORCE DEVELOPMENT GRANTS THAT  
[00:24:46] ARE AVAILABLE AND THE 2021 OEDI, OFFICE  
[00:24:50] OF EQUITY AND DIVERSITY INCLUSION DEPARTMENT STRATEGIC PLAN. THAT  
[00:24:56] ENDS MY REPORT FOR TODAY. THANK YOU. THANK YOU AARON  
[00:24:59] PRITCHARD. LET ME ASK AT THIS TIME, DO COMMISSIONERS  
[00:25:03] HAVE ANY COMMENTS OR QUESTIONS IN  
[00:25:08] RESPONSE TO THOSE REPORT OUTS? ANY YEAR END COMMENTS OR  
[00:25:12] YOU COULD SAVE THEM TO THE END OF THIS MEETING IF YOU PREFER. SO  
[00:25:16] LET'S GO THROUGH THE CLERK'S ROLL CALL ON COMMISSIONERS.  
[00:25:20] THANK YOU COMMISSION PRESIDENT. BEGINNING WITH COMMISSIONER BOWMAN. NO  
[00:25:25] COMMENTS. THANK YOU FOR THE REPORT. COMMISSIONER CALKINS.  
[00:25:31] AFTER THE RETREAT YESTERDAY I FEEL LIKE I'M ALL COMMENTED OUT. SURPRISE  
[00:25:37] THERE. THANK YOU COMMISSIONER. COMMISSIONER CHO. NOTHING FURTHER. THANK  
[00:25:41] YOU. COMMISSIONER FELLEMAN. I'LL  
[00:25:46] SEE AT THE END OF THE MEETING IF I STILL HAVE ENERGY. THANK  
[00:25:50] YOU. COMMISSIONERS STEINBREUCK. I'M FINE THANKS. WE CAN MOVE ON TO ITEM  
[00:25:54] SEVEN AT THIS POINT WHICH IS PUBLIC COMMENT. THE COMMISSION WILL  
[00:25:57] NOW ACCEPT GENERAL PUBLIC COMMENT FROM THOSE WHO SIGNED UP TO SPEAK. ITEMS  
[00:26:01] RELATED TO THE PORT. WRITTEN MATERIALS PROVIDED TO THE CLERK WILL BE INCLUDED  
[00:26:06] IN TODAY'S MEETING RECORD. THE DEPUTY CLERK HAS  
[00:26:09] A LIST OF THOSE PREPARED TO SPEAK. AS THE DEPUTY CLERK CALLS YOUR NAME, WE  
[00:26:13] WILL OPEN THE LINE AND COMMENTERS WILL HAVE TO UNMUTE THEMSELVES THEN PLEASE REPEAT YOUR  
[00:26:18] NAME FOR THE RECORD. IF YOU ARE ON THE TEAM'S MEETING AND ARE STREAMING  
[00:26:22] THE MEETINGS YOU MUST MUTE THE VIDEO STREAM TO  
[00:26:26] AVOID FEEDBACK. NOTE THAT THERE WILL BE A SHORT LAG ON THE VIDEO  
[00:26:30] STREAM. COMMENT TIME WILL BE LIMITED TO TWO  
[00:26:34] MINUTES PER PERSON AND WE WILL HAVE A DURATION OF 45  
[00:26:38] MINUTES LIMITATION AS PER OUR BY LAWS ON THE PERIOD  
[00:26:42] FOR ALLOWED FOR PUBLIC COMMENT. PLEASE CALL THE FIRST SPEAKER. YES.

[00:26:47] THE FIRST SPEAKER TODAY IS LAURA GIBBINS. HI THIS  
[00:26:53] IS LAURA GIBBONS AND I WANTED TO TELL YOU THAT THE UNITED NATIONS  
[00:26:56] ENVIRONMENT PROGRAM RECENTLY RELEASED ITS 2020  
[00:27:01] EMISSIONS GAP REPORT WHICH IS ITS YEARLY REVIEW OF THE DIFFERENCE  
[00:27:05] BETWEEN WHERE GREENHOUSE GASES ARE PREDICTED TO BE IN 2030 AND  
[00:27:10] WHERE THEY SHOULD BE TO AVOID THE WORST ASPECTS OF CLIMATE CHANGE. THEY  
[00:27:15] HIGHLIGHT THE PROBLEM OF SHIPPING AND AVIATION IN CHAPTER FIVE AND I'VE  
[00:27:18] EMAILED YOU THE FULL REPORT WITH THESE COMMENTS. WHAT  
[00:27:23] THEY SAY IS THAT IF CURRENT TRENDS ARE CONTINUED COMBINED INTERNATIONAL  
[00:27:27] EMISSIONS FROM SHIPPING AND AVIATION WILL LIKELY CONSUME BETWEEN  
[00:27:31] 60 AND 220% OF ALLOWABLE  
[00:27:35] CARBON DIOXIDE EMISSIONS BY 2050 UNDER  
[00:27:40] THE 1.5 DEGREE CENTIGRADE SCENARIO. THEY  
[00:27:44] ALSO NOTE THAT IMPROVEMENTS IN TECHNOLOGY AND OPERATIONS CAN IMPROVE THE FUEL EFFICIENCY  
[00:27:48] OF TRANSPORT BUT THAT PROJECTED INCREASES IN DEMAND MEAN THIS WILL NOT  
[00:27:52] RESULT IN TO CARBONATION AND ABSOLUTE REDUCTIONS OF CARBON DIOXIDE.  
[00:27:56] AND THAT'S JUST INTERNATIONAL SHIPPING AND AVIATION WHICH  
[00:28:01] ARE NOT COVERED UNDER THE PARIS AGREEMENT, INCLUDING DOMESTIC AVIATION  
[00:28:04] WE'LL BE EXCEEDING OUR CARBON LIMITS EVEN FURTHER. SO  
[00:28:09] YOU'VE HEARD ME SAY THIS BEFORE BUT NOW WE'VE GOT THE VERY CLEAR  
[00:28:13] DATA AND SO MY QUESTION IS WHAT ARE YOU GOING  
[00:28:17] TO DO ABOUT IT? THANK YOU. THANK  
[00:28:23] YOU, LAURA. NEXT SPEAKER PLEASE. NEXT SPEAKER IS  
[00:28:28] ANNE CROAKER. HELLO MY  
[00:28:32] NAME IS ANNE CROAKER AND I WILL  
[00:28:36] SPEAK TO YOU NOW. I WANTED TO HAVE  
[00:28:41] A COUPLE OF POINTS BUT I WANTED TO START BY SAYING  
[00:28:45] I LEARNED A NEW WORD RECENTLY WHICH PERHAPS YOU ALREADY KNOW  
[00:28:49] AND THAT IS SYNBIOSCENE. IT MEANS ALL  
[00:28:54] FLOURISHING IS MUTUAL. I ALSO LEARNED THAT  
[00:28:58] THE WORD WE USE QUITE OFTEN CALLED SUSTAINABILITY MEANS  
[00:29:02] TO GIVE BACK IT. ALSO OCCURRED TO ME AFTER HEARING THIS DEFINITION  
[00:29:06] THAT IT ALSO MEANS TO GIVE TO THE FUTURE AND TO HONOR THE  
[00:29:10] PAST. PROBABLY MORE THAN ANY OTHER SET OF COMMISSIONERS  
[00:29:15] AND STAFF, THE PORT HAS REALLY STEPPED UP THERE ON THE GROUND ENVIRONMENTAL AND SOCIAL  
[00:29:19] JUSTICE POLICIES AND ACTIONS. THIS IS HONORING THE PAST.  
[00:29:23] AND ALSO MORE THAN ANY PREVIOUS PORT LEADERSHIP,  
[00:29:27] OUR WORLD IMMEDIATE AND FUTURE IS FACING AN UNPRECEDENTED CRISIS  
[00:29:31] OF SOLUTION SO BAD IT IS KILLING ALL OF US AND  
[00:29:36] YOU ALL ARE RESPONSIBLE FOR AIDING AND ABETTING THE DESTRUCTION OF THE PLANET  
[00:29:40] THROUGH YOUR SUPPORT OF THE FOSSIL FUEL INFRASTRUCTURE OF AIRPLANE FLYING. THIS  
[00:29:45] IS NOT GIVING TO THE FUTURE WELL WHAT WE WOULD LIKE IN ANY  
[00:29:49] CASE. AND AS YOU HEARD FROM LAURA THE EFFORTS WITH BIOFUELS  
[00:29:54] AND ELECTRICITY AND CARBON PRICING AND OFFSETS AND MITIGATION THROUGH  
[00:29:58] ALL THE ON THE GROUND EFFORTS CANNOT SAVE US FROM  
[00:30:02] THESE EFFECTS. THEY ARE HERE NOW. THEY ARE GROWING. THE ONLY WAY TO  
[00:30:05] STOP POLLUTION IS NOT TO CREATE IT. AND  
[00:30:09] THAT ALL SAID WHO IS DOING THE FLYING? 11%  
[00:30:13] OF THE WORLD'S POPULATION FLIES. ONLY 11%. 1%  
[00:30:18] OF THE WORLD'S POPULATION CAUSES ALL THE GLOBAL CARBON EMISSIONS  
[00:30:22] FROM AIR FLIGHTS. 1%. 4% OF THE WORLD'S POPULATION  
[00:30:26] FLIES ALL THE INTERNATIONAL FLIGHTS. 4%.  
[00:30:31] SO WHY ARE YOU SERVING SUCH A SMALL PERCENT OF OUR  
[00:30:35] POPULATION, PROBABLY HERE AROUND 5% IN THE AREA, AT  
[00:30:39] THE EXPENSE OF ALL THE REST OF THE PEOPLE INDEED OF ALL OF OUR FUTURE?  
[00:30:43] YOUR WORK TO MITIGATE ANY OF THESE STATISTICS DOES NOTHING  
[00:30:47] TO TOUCH THIS DEVASTATING POLLUTION AND OVERWHELMING EMISSIONS AND  
[00:30:52] [INAUDIBLE] WE ALL  
[00:30:55] KNOW IT IS HARD TO DEAL WITH CARBON EMISSIONS AND IMMEDIATE SOLUTION AND YOU CAN'T  
[00:30:59] DO IT ALONE. THAT'S WHY WE'RE HERE. BUT YOU CERTAINLY CANNOT DO IT IF YOU  
[00:31:03] DON'T START BY ACKNOWLEDGING THE REAL PROBLEM AND YOUR SUPPORTING PART IN IT.  
[00:31:07] PLEASE TAKE A HARD LOOK AT THE SAME OLD AIRPORT GROWTH AND  
[00:31:11] FLYING MANTRA AND BE READY FOR A BETTER BUILD BACK IN 2021 WHICH

[00:31:16] DOES NOT INCLUDE THE SAME OLD SAME OLD AND DOES INCLUDE THE  
[00:31:19] MUTUAL BENEFIT OF FLOURISHING AND THRIVING AS PART OF OUR EMBRACING  
[00:31:24] OF THE SYMBIOSCENE. THANK YOU. HAVE A  
[00:31:28] NICE DAY AND HOLIDAYS. THANK YOU. THE NEXT SPEAKER PLEASE. YES  
[00:31:33] AND THE NEXT SPEAKER IS BERNADINE LUND. HELLO  
[00:31:40] THIS IS BERNADINE LUND. CAN YOU HEAR ME? YES WE CAN. OH THANK  
[00:31:45] YOU HELLO EVERYONE. IT SEEMS LIKE THE  
[00:31:49] AIRLINE INDUSTRY CONSIDERS THE ONLY WAY TO OPERATE IS TO INCREASE THE NUMBER OF  
[00:31:53] FLIGHTS. MORE AIRPORTS AND RUNWAYS ARE BEING PLANNED AROUND THE WORLD. THIS  
[00:31:58] IS TRUE EVEN AFTER MORE AND MORE STUDIES COME OUT EACH WEEK  
[00:32:02] DESCRIBING THE NOISE EMISSIONS AND CO2 IS HARMFUL  
[00:32:06] TO BOTH PEOPLE AND THE ENVIRONMENT. THE GOAL TO GREATLY REDUCE  
[00:32:10] CARBON EMISSIONS IN AVIATION BY 2050 IS JUST 30  
[00:32:14] YEARS AWAY AND IT'S NOT POSSIBLE WITHOUT REDUCING THE NUMBER OF FLIGHTS.  
[00:32:20] ANY OTHER WAY AIRLINES APPROACH REDUCING EMISSIONS  
[00:32:24] DOES NOT ACCOMPLISH THE DRASTIC REDUCTIONS NEEDED. THERE  
[00:32:30] ARE SEVERAL STRATEGIES AIRLINES PUSH AS SOLUTIONS TO EMISSIONS SUCH  
[00:32:34] AS EFFICIENCY IMPROVEMENTS, ELECTRIC AND HYDROGEN FUEL, SUSTAINABLE  
[00:32:39] AVIATION FUELS LIKE BIOFUELS AND CARBON OFFSETS. UNFORTUNATELY  
[00:32:44] THESE STRATEGIES WILL NOT REDUCE EMISSIONS ENOUGH TO COMPENSATE FOR THE GROWTH IN AVIATION.  
[00:32:49] THE AVIATION INDUSTRY  
[00:32:56] WOULD ARGUE  
[00:33:00] THAT THESE WILL WORK BUT NONE OF THEM HAVE BEEN PROVEN. A RECENT  
[00:33:05] ARTICLE FROM THE WASHINGTON POST ON THE UN'S 2020 EMISSIONS  
[00:33:08] GAP REPORT THAT BOTH LAURA AND ANN MENTIONED STATES THAT  
[00:33:13] THE EMISSIONS ATTRIBUTED TO THE WEALTHIEST 1% OF THE GLOBAL  
[00:33:17] POPULATION ACCOUNTS ARE MORE THAN DOUBLE THOSE ARE THE POOREST 50%.  
[00:33:21] RESEARCHERS FOUND THAT CHANGING THE BALANCE WILL REQUIRE SUBSTANTIAL  
[00:33:26] LIFESTYLE CHANGES INCLUDING A DECREASE IN AIR TRAVEL. DECREASED  
[00:33:31] AIR TRAVEL IS PROBABLY SOMETHING THAT YOU AND MOST PEOPLE HERE CANNOT  
[00:33:35] IMAGINE. OVER 100 YEARS AGO PEOPLE PROBABLY DID NOT  
[00:33:39] IMAGINE GLOBAL FLIGHTS OR CELL PHONES OR VIDEO  
[00:33:42] CONFERENCE CALLS. COVID 19 THIS YEAR HAS SHOWN  
[00:33:46] THAT MANY PEOPLE CAN NOW WORK AND MEET REMOTELY AND NO LONGER NEED TO TRAVEL  
[00:33:50] TO INTERACT. AS A TECHNOLOGY CENTER SEATTLE AND SEATAC  
[00:33:54] TAKE ADVANTAGE OF A VIRTUAL MEETING AND COMMUNICATIONS AND  
[00:33:59] TO USE OTHER MODES OF TRANSPORTATION FOR TOURISTS. I  
[00:34:03] REALLY HOPE THAT PEOPLE WILL WORK TOGETHER TO EVOLVE AGAIN AWAY FROM UNSUSTAINABLE METHODS  
[00:34:07] OF TRANSPORTATION AND TO A MORE JUST AN EQUITABLE  
[00:34:11] FUTURE. ALREADY SOME EUROPEAN COUNTRIES ARE STOPPING SHORT FLIGHTS  
[00:34:15] THAT CAN BE DONE BY TRAIN. ALTERNATIVES NEED TO BE DEVELOPED  
[00:34:20] TO REDUCE AIR AVIATION TRAVEL.  
[00:34:24] [CROSSTALK]  
[00:34:28] JUST WANTED YOU TO THINK ABOUT THIS DURING YOUR HOLIDAYS  
[00:34:31] AND I HOPE YOU CAN ENJOY YOUR HOLIDAYS. CAN I WANTED TO  
[00:34:36] MAKE ONE OTHER PERSONAL COMMENT WAS THAT 30 YEARS DOESN'T SEEM  
[00:34:40] LIKE A VERY LONG TIME TO ME BECAUSE THIS FRIDAY MY HUSBAND AND I ARE  
[00:34:44] CELEBRATING OUR 50 TH WEDDING ANNIVERSARY, WHOEVER THOUGHT THAT WOULD HAVE BEEN  
[00:34:48] POSSIBLE? CERTAINLY NOT MY PARENTS. ANYWAY THANK YOU. THANK  
[00:34:53] YOU BERNADINE. AND TAKE CARE OF THAT COUGH AND CONGRATULATIONS ON YOUR ANNIVERSARY.  
[00:34:57] NEXT SPEAKER PLEASE. THANK YOU. THAT IS ALL  
[00:35:01] WE HAVE SIGNED UP TODAY. CLERK, ARE THERE  
[00:35:06] ANY WRITTEN COMMENTS THAT WE'VE RECEIVED? CERTAINLY.  
[00:35:10] THANK YOU MR. COMMISSION PRESIDENT, MEMBERS OF THE COMMISSION, AND EXECUTIVE DIRECTOR METRUCK.  
[00:35:14] FIVE WRITTEN COMMENTS WERE RECEIVED PRIOR TO TODAY'S DEADLINE FOR  
[00:35:18] SUBMISSION. ALL OF THESE HAVE BEEN DISTRIBUTED TO YOU IN THEIR FULL FORM PRIOR TO  
[00:35:23] THE START OF THIS MEETING .LAURA GIBBONS AND BERNARDINE  
[00:35:27] LUND BOTH SUBMITTED WRITTEN COMMENTS TO SUPPORT THEIR SPOKEN COMMENTS.  
[00:35:31] IN ADDITION WE RECEIVED A WRITTEN COMMENT FROM CHARLA DODD WHO WRITES  
[00:35:35] WITH RESPECT TO ITEMS EIGHT J AND TEN C COMMENTING  
[00:35:39] REGARDING THE BURNING OF FUEL AT SEATAC AND ITS TOTAL CONTRIBUTION TO CLIMATE  
[00:35:43] WARMING AND THE NEED TO MINIMIZE EMISSIONS BY REDUCING SEATAC  
[00:35:46] FLIGHTS NOTING THIS WILL DO MORE TO MINIMIZE SOUND POLLUTION FOR



[00:35:51] NEIGHBORING COMMUNITIES. TYRELL HEADLAND ALSO WRITES REGARDING GREENHOUSE  
[00:35:55] GAS EMISSIONS CAUSED BY THE BURNING OF FUEL PUMPED AT SEATAC AND ITS TOTAL CONTRIBUTION  
[00:35:59] TO CLIMATE WARMING. SARAH SHIVLEY ALSO SPEAKS TO THE CONTRIBUTION  
[00:36:04] LEVEL OF AVIATION TRAVEL TO GREENHOUSE GAS EMISSIONS AND THAT  
[00:36:08] SOUND INSTALLATION DOES NOTHING TO ADDRESS OUTDOOR NOISE POLLUTION OR  
[00:36:12] AIR POLLUTION FROM SEATAC TRAFFIC. ALL WRITTEN TESTIMONY ASKED  
[00:36:16] THAT THE PORT FURTHER ADDRESSES REDUCTION OF ITS CARBON EMISSION FOOTPRINT RELATED TO AVIATION.  
[00:36:20] AND THAT CONCLUDES THE WRITTEN SUMMARY TODAY. THANK YOU  
[00:36:24] CLERK HART. THERE BEING NO FURTHER PUBLIC TESTIMONY WE'LL  
[00:36:28] NOW MOVE TO THE CONSENT AGENDA. ITEMS ON THE CONSENT AGENDA  
[00:36:32] ITEM EIGHT B ARE CONSIDERED ROUTINE AND WILL BE ADOPTED  
[00:36:36] BY ONE MOTION. ITEMS REMOVED FROM THE CONSENT AGENDA WILL  
[00:36:40] BE CONSIDERED SEPARATELY IMMEDIATELY AFTER ADOPTION OF THE REMAINING  
[00:36:44] AGENDA ITEMS. THERE ARE NO ITEMS PROPOSED FOR REMOVAL  
[00:36:48] FOR TODAY'S MEETING SO AT THIS TIME THE  
[00:36:52] CHAIR WILL ENTERTAIN A MOTION TO APPROVE THE CONSENT AGENDA COVERING  
[00:36:57] ITEMS EIGHT A-B-C-D-E-F-G-H-I  
[00:37:02] AND J. SO MOVED. SECONDED.  
[00:37:08] IT'S BEEN MOVED AND SECONDED. THANK YOU, COMMISSIONERS.  
[00:37:12] PLEASE SAY YES OR NO WHEN YOUR NAME IS CALLED. CLERK? BEGINNING WITH  
[00:37:17] COMMISSIONER BOWMAN. AYE. THANK YOU. COMMISSIONER CALKINS. AYE.  
[00:37:21] THANK YOU. COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER  
[00:37:26] FELLEMAN. I JUST  
[00:37:32] HAVE TO FIND THE BUTTON. AYE. THANK YOU. AND COMMISSIONER STEINBERUCK. YES  
[00:37:37] THANK YOU. YOU HAVE FIVE YESES AND ZERO NOES. THE CONSENT  
[00:37:41] AGENDA IS APPROVED. ITEM NUMBER NINE,  
[00:37:45] UNFINISHED BUSINESS. THE SECTION OF THE AGENDA  
[00:37:49] IS TO ADDRESSING THE ITEMS PREVIOUSLY POSTPONED TO A TIME UNCERTAIN. THERE ARE NO  
[00:37:53] UNFINISHED BUSINESS ITEMS FOR NOW. AT THE NEW BUSINESS SEGMENT OF  
[00:37:57] OUR MEETING. CLERK HART PLEASE READ THE FIRST ITEM INTO THE RECORD AND  
[00:38:01] THEN WE WILL HEAR FROM OUR DIRECTOR METRUCK. THIS IS ITEM 10  
[00:38:05] A, AUTHORIZATION FOR THE EXECUTIVE DIRECTOR TO EXECUTE UP TO 10 CONTRACTS  
[00:38:09] THROUGH THE SOUTH KING COUNTY ECONOMIC RECOVERY FUND FOR A COMBINED  
[00:38:13] TOTAL NOT TO EXCEED 981,881 DOLLARS.  
[00:38:19] DIRECTOR METRUCK. COMMISSIONERS,  
[00:38:23] UNDER YOUR LEADERSHIP THE SOUTH KING COUNTY FUND WAS CREATED TO PROVIDE RESOURCES  
[00:38:27] TO NEAR PORT AIRPORT COMMUNITIES FOR PROJECTS THAT ADDRESS AIRPORT  
[00:38:31] NOISE, ENVIRONMENTAL HEALTH AND SUSTAINABILITY. SHORTLY THEREAFTER  
[00:38:35] YOU APPROVED A SET OF GUIDING PRINCIPLES TO FURTHER SHAPE THE FUND AND ADDED ECONOMIC  
[00:38:40] DEVELOPMENT AS AN APPROVED USE IN RESPONSE TO THE PANDEMIC. FOLLOWING  
[00:38:44] A ROBUST EFFORT ACROSS MULTIPLE PORT TEAMS, I'M PLEASED TO REQUEST AUTHORIZATION  
[00:38:48] FOR THIS FIRST ROUND OF GRANTS. THE PRESENTERS THIS AFTERNOON ARE ALISON  
[00:38:53] BEESON, POLICY DATA ANALYST FOR THE  
[00:38:57] OFFICE OF EQUITY DIVERSITY INCLUSION AND ANDY GREGORY, COMMUNITY ENGAGEMENT  
[00:39:01] SENIOR PROGRAM MANAGER. AND WE HAVE SOME GUESTS AS WELL. SO WITH THAT I'M GOING TO  
[00:39:06] TURN IT OVER TO ALISON. AND THANK YOU DIRECTOR METRUCK AND PRESENTERS  
[00:39:10] PLEASE UNMUTE YOURSELVES AND COMMISSIONERS WILL REMAIN MUTED UNTIL THE PRESENTATION  
[00:39:14] IS COMPLETE AND THEN WE WILL TAKE COMMISSIONER COMMENTS. THANK  
[00:39:20] YOU. THANK YOU EXECUTIVE DIRECTOR METRUCK AND COMMISSION PRESIDENT  
[00:39:25] STEINBREUCK. THIS IS PIERCE EDWARD. SENIOR DIRECTOR OF EXTERNAL RELATIONS WITH THE PORT  
[00:39:29] OF SEATTLE AND I WILL BE LEADING OFF THE CONVERSATION AND JOINED LATER  
[00:39:32] BY BOOKDHA GAISHAR, SENIOR DIRECTOR OF  
[00:39:36] EQUITY DIVERSITY INCLUSION AND THEN AS STEVE NOTED, ANDY GREGORY  
[00:39:40] AND ALISON BEESON. IT  
[00:39:44] IS GREAT TO BE WITH YOU TODAY. THIS  
[00:39:48] PRESENTATION BRINGS US TO A SIGNIFICANT MILESTONE IN WHAT  
[00:39:52] HAS BEEN A LONG JOURNEY TO DEVELOP AND IMPLEMENT THE SOUTH KING  
[00:39:56] COUNTY FUND. IT WOULD BE AN UNDERSTATEMENT TO SAY HOW HAPPY WE  
[00:40:00] ARE TO BE BEFORE YOU TODAY TO BRIEF YOU ON THE FIRST ROUND OF COMMUNITY  
[00:40:04] GRANTS IN THE AMOUNT NEARLY 1,000,000 DOLLARS UNDER THE SOUTH KING  
[00:40:08] COUNTY FUND. THERE ARE MANY PEOPLE ACROSS THE PORT WHO HELPED US  
[00:40:13] ALONG THE WAY INCLUDING THE EXECUTIVE, YOU COMMISSIONERS.  
[00:40:16] THE COMMISSION OFFICE, EXTERNAL RELATIONS, THE OFFICE OF

[00:40:20] EQUITY DIVERSITY INCLUSION, ECONOMIC DEVELOPMENT DIVISION, FINANCE,  
[00:40:25] LEGAL, AND CENTRAL PROCUREMENT OFFICE. AND I WOULD LIKE TO THANK  
[00:40:29] EVERYONE INVOLVED IN THIS FOR THEIR CANDID FEEDBACK, GUIDANCE  
[00:40:33] AND SUPPORT AS WE DEVELOP THE PROGRAM OVER THE PAST TWO  
[00:40:36] YEARS. THE FUND HAS UNIQUE FRAMEWORK WHEREBY IT IS DESIGNED TO  
[00:40:41] MAKE GRANTS ACROSS TWO PRIMARY ELEMENTS: ECONOMIC RECOVERY AND  
[00:40:45] DEVELOPMENT, AND ECOLOGICAL GRANTS VETTED THROUGH BOTH AN  
[00:40:49] EQUITY AND LEGAL LENS. AND WITH THAT I WILL HAND IT OFF TO MY COLLEAGUE  
[00:40:52] BOOKDA TO SHARE MORE. THANK YOU  
[00:40:56] PIERCE. GOOD AFTERNOON COMMISSIONERS AND EXECUTIVE DIRECTOR  
[00:41:01] METRUCK. MY NAME IS BOOKDHA GAISHAR AND I'M THE SENIOR DIRECTOR OF  
[00:41:05] OFFICE OF EQUITY DIVERSITY AND INCLUSION. I TOO AM SO  
[00:41:09] HAPPY TO BE WITH YOU TODAY AS  
[00:41:12] WE HAVE REACHED THE FINAL STEP IN THE PROCESS OF SOUTH  
[00:41:16] KING COUNTY FOR THIS YEAR. COULD  
[00:41:22] YOU PLEASE MOVE THE SLIDE? THANK  
[00:41:28] YOU. TODAY PIERCE AND I ARE PROVIDING SOME  
[00:41:31] BACKGROUND INFORMATION AND ALISON AND ANDY WILL  
[00:41:36] BE PROVIDING YOU WITH PRESENTATIONS ALONG  
[00:41:40] WITH TWO COMMUNITY MEMBERS. NEXT SLIDE PLEASE. GREAT.  
[00:41:47] AS PIERCE MENTIONED, THIS HAS BEEN A VERY  
[00:41:51] LONG JOURNEY. I JUST WANT TO HIGHLIGHT SOME OF  
[00:41:54] THE KEY STEPS IN THE LAST YEAR AND A HALF AND TO  
[00:41:59] EXPLAIN A LITTLE BIT ABOUT WHAT IT'S TAKEN FOR US TO  
[00:42:03] GET HERE. THERE WERE A NUMBER OF KEY  
[00:42:06] CULTURAL TRANSFORMATIONAL STEPS THAT WE HAD TO TAKE FOR  
[00:42:11] SOUTH KING COUNTY FUND TO FIT INTO TO EXISTING PROCESSES.  
[00:42:15] WE ALSO HAD TO REALLY TAKE SOME  
[00:42:19] NEW STEPS. FOR EXAMPLE WE ADOPTED THE NEW  
[00:42:23] WORKFORCE POLICY DIRECTIVE THAT EXPANDED THE  
[00:42:26] DEFINITION OF WORKFORCE, ADDED GREEN JOBS AS A CAREER TRACK .  
[00:42:31] ANOTHER STEP THAT REALLY WAS INSTRUMENTAL THIS YEAR  
[00:42:36] IS THAT THE COMMISSION ADOPTED THE MOTION TO ADD ECONOMIC  
[00:42:40] DEVELOPMENT FOR THE USE OF THE  
[00:42:43] SOUTH KING COUNTY FUND WHICH MADE THIS  
[00:42:47] FUND MUCH MORE RESPONSIVE AND RELEVANT AS OF USE  
[00:42:52] TO OUR COMMUNITIES. THE  
[00:42:57] DISTRIBUTION OF THE FUNDS FOR 2020  
[00:43:00] ARE ONE AND A HALF MILLION IN TOTAL. 1,000,000 WAS DESIGNATED  
[00:43:05] FOR ECONOMIC RECOVERY, 250,000 DOLLARS FOR  
[00:43:09] ENVIRONMENTAL GRANTS, AND 250,000 DOLLARS  
[00:43:13] FOR SUPPORT OF WOMEN AND MINORITY OWNED  
[00:43:17] BUSINESSES THROUGH DAVE MACFADDEN'S OFFICE OFFERED  
[00:43:22] TO ORGANIZATIONS THAT COULD BUILD THE CAPACITY OF WMBE'S.  
[00:43:27] SOME OF THE NEXT STEPS OF WHAT WE'RE GOING TO BE UP TO THAT I  
[00:43:30] WANT TO MENTION IS THAT IN JANUARY YOU WILL BE HEARING FROM  
[00:43:34] ANDY ABOUT THE ENVIRONMENTAL GRANTS THAT WILL BE PROPOSING  
[00:43:39] TO THE COMMISSION AND ASKING FOR YOUR APPROVAL. IN  
[00:43:42] APRIL YOU WILL HEAR A REPORT FROM US ON A  
[00:43:45] PROCESS OF EVALUATING THIS ENTIRE PROCESS AND  
[00:43:50] PROPOSING SOME POSSIBLE CHANGES IN OUR SYSTEMS  
[00:43:54] AND STRUCTURE FOR NEXT YEAR. IN MAY WE WILL BE  
[00:43:58] BACK TO COMMISSION WITH OUR RECOMMENDATION FOR ROUND TWO AND  
[00:44:01] IN SUMMER OF 2021 IS WHERE THE RFP  
[00:44:06] FOR THE NEXT ROUND OF ECONOMIC RECOVERY GRANTS  
[00:44:10] WILL BE OPEN AND WE HOPE TO THEN FINALIZE AND APPROVE THIS SECOND  
[00:44:15] ROUND OF GRANTS WITH YOU IN FALL OF 2021.  
[00:44:19] NEXT SLIDE PLEASE. THANK  
[00:44:27] YOU. I JUST WANT TO HIGHLIGHT SOME  
[00:44:31] OF THE DATA THAT I KNOW IN THE LAST FEW MEETINGS I SHARED WITH YOU  
[00:44:35] FOR THE OPPORTUNITY MOTION. BUT FOR EXAMPLE  
[00:44:39] WE KNOW THAT SOME OF THE IMPACT  
[00:44:44] THAT COVID BROUGHT ABOUT IN KING COUNTY IS THAT UNEMPLOYMENT WAS AS

[00:44:48] HIGH AS 40% IN SOUTH KING COUNTY BY JUNE OF 2020.  
[00:44:53] SMALL BUSINESSES WERE HIT  
[00:44:56] VERY HARD AND THAT COMMUNITIES WERE  
[00:45:01] EXPERIENCING A LOT OF FINANCIAL DISTRESS AS  
[00:45:05] THE RFP WAS RELEASED. I'M NOW GOING TO TURN THIS OVER  
[00:45:09] TO ALISON BEESON WHO JOINED THE OFFICE OF EQUITY IN MARCH OF 2020,  
[00:45:14] LEFT THE CITY OF TACOMA, AND JOINED OUR TEAM AND HAS  
[00:45:18] BEEN INSTRUMENTAL IN CREATING THE EQUITY INDEX THAT WE  
[00:45:22] USE WITH SUPER SEGREGATED DATA,  
[00:45:25] WITH CENSUS TRACK LEVEL INFORMATION, ENVIRONMENTAL  
[00:45:29] DATA, AS WELL AS ECONOMIC DATA TO LOOK AT WHERE  
[00:45:32] THE NEEDS WERE THE GREATEST AND WHERE INVESTMENTS SHOULD BE FOCUSED. I'LL  
[00:45:37] TURN THIS OVER TO ALISON NOW. ALISON? GOOD  
[00:45:41] AFTERNOON. THANK YOU VERY MUCH. AS BOOKDA HAS MENTIONED BEFORE,  
[00:45:47] WE DID TRY TO LOOK AT SOME PROGRESSIVE TRANSFORMATIONAL PROCESS  
[00:45:50] AND CULTURAL CHANGES WHEN IT CAME TO THIS RFP FOR THE  
[00:45:54] SOUTH KING COUNTY FUND. ONE OF THE THINGS THAT WE'RE REALLY PROUD OF  
[00:45:58] IS THE INDEX THAT WE CREATED. NEXT SLIDE PLEASE. WITHIN  
[00:46:04] THE INDEX WE LOOKED AT PRE COVID SOME OF THE VULNERABLE  
[00:46:08] COMMUNITIES. WITHIN THE PREVIOUS RESOLUTIONS, MOTIONS FOR  
[00:46:12] THE SOUTH KING COUNTY FUND, WE HAD SOUTH KING COUNTY AREA BUT  
[00:46:16] WE WEREN'T ABLE TO DEFINE THAT AREA EXACTLY. SO WE LOOKED  
[00:46:20] AT WHAT WAS THE GREATEST NEED WITHIN SOUTH KING COUNTY USING  
[00:46:24] THE METHODOLOGY FROM THE WASHINGTON STATE TRACKING NETWORK. WE  
[00:46:29] USE THEIR SAME METHODOLOGY TO IDENTIFY VULNERABLE COMMUNITIES  
[00:46:33] WITHIN KING COUNTY OVERALL AND ESPECIALLY SOUTH KING  
[00:46:37] COUNTY, WE FOCUSED OUR FUNDING ON AREAS THAT WERE IN THE  
[00:46:41] EIGHT TO 10 RANGE. EIGHT TO 10 MEANING THEY WERE THE MOST VULNERABLE  
[00:46:45] COMMUNITIES, MEANING THREATS TO CHRONIC CONDITIONS, ECONOMIC HARDSHIP,  
[00:46:50] ENVIRONMENTAL POLLUTION, AND HISTORICAL RACISM THAT  
[00:46:55] HAS HAPPENED SYSTEMATICALLY. THIS HELPED US DEFINE WHERE WE  
[00:46:59] SHOULD HELP FUND THESE AREAS AND WHO WAS IN THE GREATEST NEED PRIOR TO  
[00:47:03] COVID. NEXT SLIDE PLEASE. LOOKING  
[00:47:08] AT THAT, AFTER WE DEFINED THE GEOGRAPHICAL AREAS WE USED  
[00:47:12] THIS LOGIC MODEL TO DIVIDE THE SOUTH KING  
[00:47:16] COUNTY FUND INTO THREE BUCKETS YOU WOULD SAY. THE  
[00:47:20] FIRST ONE IS ECONOMIC DEVELOPMENT. WE WORKED WITH THEIR DEPARTMENT BUT THEY  
[00:47:24] ENDED UP LOOKING AT HOW TO OFFER A SERIES  
[00:47:27] ADVANCED PORT WIDE SEMINARS FOR DISADVANTAGED BUSINESSES ALSO  
[00:47:32] THEY HAD TRAINING SESSIONS THAT OFFERED PARTNERSHIPS WITH THE UNITED  
[00:47:36] STATES DEPARTMENT OF TRANSPORTATION AND THE OFFICE OF SMALL DISADVANTAGED BUSINESSES.  
[00:47:40] THEY CONTRACTED WITH HIGHLAND COLLEGE. AND THEY DEVELOPED A WMBE  
[00:47:44] ACCELERATOR PROGRAM. AS BOOKDA SAID PREVIOUSLY, THE ENVIRONMENTAL GRANT  
[00:47:49] WAS LAUNCHED THIS OCTOBER AND THEY WILL COME FORTH TO THE  
[00:47:53] COMMISSION AGAIN IN JANUARY FOR APPROVAL. THEY'RE RIGHT NOW IN  
[00:47:57] THE PROCESS OF REVIEWING THOSE PROPOSALS AND YOU'LL GET MORE INFORMATION ABOUT  
[00:48:01] THAT NEXT MONTH. RIGHT NOW WE'RE COMING TO YOU ABOUT THE ECONOMIC RECOVERY GRANTS  
[00:48:05] WHICH IS 1,000,000 DOLLARS, WE HAVE LOOKED AT GRANTS IN THE SOUTH  
[00:48:10] KING COUNTY AREA AND WE LOOKED AT FOCUS AREAS AFTER THE COMMISSION  
[00:48:14] ADDED ECONOMIC RECOVERY. NEXT SLIDE PLEASE. AGAIN,  
[00:48:21] TRANSFORMATIONAL CULTURAL PROCESS CHANGES WAS REALLY A NEW THING FOR  
[00:48:24] THE SOUTH KING COUNTY FUND AND FOR OUR OFFICES, OFFICE OF EXTERNAL RELATIONS  
[00:48:29] AND THE OFFICE OF EQUITY DIVERSITY INCLUSION. AFTER  
[00:48:32] THE INCORPORATION OF ECONOMIC RECOVERY, WE LOOKED AT FOUR FOCUS  
[00:48:36] AREAS THAT WE FELT THE COMMUNITY NEEDED: THAT WAS WITH SMALL BUSINESS ASSISTANCE. WORKFORCE  
[00:48:41] DEVELOPMENT, JOB CREATION, AND A CATEGORY ESTABLISHED AS INNOVATIVE  
[00:48:46] ECONOMIC RECOVERY STRATEGIES. WE'RE VERY PROUD OF PUTTING THAT FORTH BECAUSE  
[00:48:51] HEARING FROM THE COMMUNITY, THAT IS WHAT WAS NEEDED. NEXT  
[00:48:56] SLIDE PLEASE. IN ORDER THAT WE CAN HAVE EQUITY  
[00:49:00] FRAMEWORK IN MIND, WE DEVELOPED THE RFP THAT WOULD FOCUS ON  
[00:49:04] ACCESSIBILITY FOR THE COMMUNITY. ONE OF THE THINGS WE DID, THAT WE  
[00:49:07] ADVERTISED THIS RFP FOR TWO FULL MONTHS. WE ADVERTISED THIS  
[00:49:12] FOR TWO FULL MONTHS SO SMALL NONPROFITS OR SMALLER

[00:49:16] COMMUNITY ORGANIZATIONS FELT VERY COMFORTABLE IN THE PROPOSAL THEY SET  
[00:49:20] FORTH. WE GOT A LOT OF ENTHUSIASM FROM THE  
[00:49:24] PUBLIC WITH OVER 90 PARTICIPANTS IN THE INFORMATIONAL SESSION. ANOTHER  
[00:49:29] CHANGE THAT WE ADDED WAS THAT WE MADE ALL EVALUATION  
[00:49:34] CRITERIA EQUAL. THE REASON WE DID THAT IS BECAUSE WE DIDN'T WANT TO  
[00:49:37] SHOW BIAS THAT SAYS THAT PORT RELATED INDUSTRIES OUTWEIGHED A TARGETED AUDIENCE  
[00:49:41] OR ORGANIZATIONAL BACKGROUND OUTWEIGHED PROJECT SCOPE.  
[00:49:45] SO WE MADE SURE THAT THEY WERE IMPORTANT FOR ALL FIVE  
[00:49:49] AREAS. AND THAT WAS SOMETHING DIFFERENT TOO. NEXT SLIDE  
[00:49:54] PLEASE. WITH THE TREMENDOUS SUPPORT AND ENTHUSIASM  
[00:49:58] THAT WE GOT FROM THE COMMUNITY OUT OF THOSE 90 INFORMATIONAL  
[00:50:03] SESSIONS WE 27 PROPOSALS. ANOTHER ASPECT  
[00:50:07] THAT WE DID WITH THE EQUITY FRAMEWORK IS THAT WE ALLOWED ALL PARTICIPANTS  
[00:50:11] WHO WERE QUALIFIED TO PUT FORTH AND BE  
[00:50:16] ABLE TO PRESENT ON TOP  
[00:50:20] OF THEIR WRITTEN PRESENTATION, AND THIS ALLOWS PEOPLE  
[00:50:24] IF THEY NEEDED A TRANSLATOR OR AN INTERPRETER, WE INCORPORATED  
[00:50:28] THAT AS AN OPTION AND WE ALLOWED PEOPLE TO PRESENT IN THEIR BEST LIGHT  
[00:50:32] EITHER PDF, POWERPOINT, OR INFORMAL CONVERSATIONS.  
[00:50:36] OUT OF THOSE 27 PROPOSALS, WE  
[00:50:40] ARE PUTTING FORTH A RECOMMENDATION OF 10 PROPOSALS ROUGHING  
[00:50:44] AROUND 981,000 DOLLARS IN TOTAL  
[00:50:48] AWARD AMOUNT. AND WE'RE VERY EXCITED ABOUT THESE AND NOW I'M PASSING  
[00:50:53] IT FORWARD TO MY CO MANAGER ANDY GREGORY AND  
[00:50:57] HE WILL TELL YOU ABOUT MORE ABOUT THOSE PROPOSALS THANKS  
[00:51:05] ALISON. COULD YOU PUT THE SLIDE FORWARD PLEASE? SO BEFORE  
[00:51:12] I GET INTO THE DISTINCT HONOR AND PRIVILEGE THAT I HAVE TO INTRODUCE THE  
[00:51:16] 10 AWARDEES, I'D LIKE TO JUST QUICKLY REVISIT  
[00:51:20] THE EIGHT GUIDING PRINCIPLES THAT WERE PASSED BY COMMISSION IN JUNE OF LAST  
[00:51:24] YEAR. THESE PRINCIPLES WERE CRITICAL IN ESTABLISHING THE FUND CRITERIA AND  
[00:51:28] STRUCTURE FOR THE SOUTH KING COUNTY FUND ECONOMIC RECOVERY GRANTS. WE  
[00:51:32] DIRECTLY ADDRESSED SIX OUT OF THE EIGHT GUIDING PRINCIPLES. FIRST,  
[00:51:36] ALL PROJECTS ARE LOCATED IN THE SOUTH KING COUNTY AREA.  
[00:51:40] SECOND, COMMUNITY INPUT GUIDED THE DECISION TO PIVOT TO ECONOMIC  
[00:51:44] RECOVERY AND COMMUNITY ADVISORS PROVIDED VALUABLE INSIGHTS TO INFORM THE  
[00:51:49] PROJECT SELECTION PROCESS. THIRD, THE PROCESS WAS ROOTED  
[00:51:53] IN PORT EQUITY POLICIES AND PRACTICES AND YOU'LL SEE FROM THE LIST THAT THESE PROJECTS  
[00:51:57] SERVE THE SOUTH KING COUNTY COMMUNITIES IN MOST NEED AND FARTHEST FROM  
[00:52:01] JUSTICE. FOURTH, PROJECTS CLEARLY DEMONSTRATED THEY WERE READY  
[00:52:05] TO PROCEED AND TO BE COMPLETED WITHIN ONE YEAR. FIFTH, SEVERAL PROJECTS  
[00:52:10] BUILD UPON EXISTING PORT COMMITMENTS IN THE AREAS OF ENVIRONMENT AND  
[00:52:15] WORKFORCE DEVELOPMENT. SIXTH, MANY PROJECTS DEMONSTRATE INNOVATIVE  
[00:52:19] APPROACHES TO REACHING AND SUPPORTING UNDERSERVED COMMUNITIES. FINALLY,  
[00:52:24] A POLICY DECISION WAS MADE FOR THIS ROUND NOT TO REQUIRE MATCHING  
[00:52:27] FUNDS GIVEN THE SEVERITY OF THE ECONOMIC CRISIS AND THE BARRIER MATCHING  
[00:52:32] FUNDS WOULD PRESENT TO THOSE WITH THE GREATEST NEED. NEXT SLIDE PLEASE. SO  
[00:52:38] THE FIRST PROJECT WE HAVE IS THE AFRICAN CHAMBER OF COMMERCE AND THEY  
[00:52:43] WILL WORK WITH AFRICAN BUSINESS OWNERS TO IMPROVE COMPLIANCE WITHIN THE CLEAN TRUCK  
[00:52:47] PROGRAM THAT SUPPORTS THE TRUCKING BUSINESSES IN  
[00:52:51] THE MARITIME INDUSTRY AND SURROUNDING THE PORT MARITIME  
[00:52:56] TERMINALS. ADDITIONALLY THEY'LL PROVIDE WORKSHOPS FOR YOUTH  
[00:52:59] AND ADULTS TO SUPPORT JOB TRAINING AND WORKFORCE DEVELOPMENT. NEXT  
[00:53:03] SLIDE. AFRICAN  
[00:53:08] COMMUNITY HOUSING DEVELOPMENT WILL SUPPORT AFRICAN IMMIGRANTS AND REFUGEES THROUGH A PILOT  
[00:53:12] WORKFORCE DEVELOPMENT PROGRAM THAT CONNECTS CLIENTS WITH CAREERS IN CONSTRUCTION  
[00:53:16] AND AVIATION INDUSTRIES. NEXT. ASIAN  
[00:53:23] COUNSELING AND REFERRAL SERVICE WILL PARTNER WITH THE UFCW LOCAL  
[00:53:27] 21, WHICH IS THE UNION REPRESENTING HUDSON NEWS EMPLOYEES TO CONNECT  
[00:53:31] AIRPORT WORKERS HIT HARD BY COVID 19 LAYOFFS TO CULTURALLY  
[00:53:35] COMPETENT JOB SEARCH ASSISTANCE IN OTHER PORT RELATED INDUSTRIES.  
[00:53:39] NEXT SLIDE. BUSINESSES  
[00:53:46] ENDING SLAVERY AND TRAFFICKING WILL EXPAND THEIR HIGHLY SUCCESSFUL TRAINING  
[00:53:50] AND SUPPORT PROGRAM FOR SURVIVORS OF SEX TRAFFICKING BY EXPANDING

[00:53:54] THE NETWORK OF PORT RELATED EMPLOYERS AND CONNECTING CLIENTS TO TRAINING  
[00:53:58] EMPLACEMENT SERVICES. NEXT. CARES  
[00:54:04] OF WASHINGTON WILL SUPPORT BIPOC PEOPLE WITH DISABILITIES TO PROVIDE  
[00:54:08] APPRENTICESHIP PROGRAMS IN PORT RELATED INDUSTRIES INCLUDING CONSTRUCTION  
[00:54:12] AND AVIATION. NEXT. THE  
[00:54:18] CHIEF SEATTLE CLUB WILL BUILD OFF OF ITS HIGHLY SUCCESSFUL NATIVE WORKS PROGRAM  
[00:54:22] WHICH PROVIDES APPRENTICESHIP OPPORTUNITIES FOR URBAN NATIVES AT RISK  
[00:54:26] FOR OR EXPERIENCING HOMELESSNESS. CHIEF SEATTLE CLUB  
[00:54:30] WILL BE LAUNCHING SOVEREIGNTY FARM. THIS NEW URBAN FARM IS LOCATED  
[00:54:34] INTO QUILA AND WILL PROVIDE OPPORTUNITIES TO RECONNECT URBAN NATIVES TO THE  
[00:54:38] LAND AND TO THEIR CULTURE BY CULTIVATING NATIVE PLANTS FOR FOOD AND TRADITIONAL MEDICINE.  
[00:54:43] THE SKILLS LEARNED THROUGH THIS PROGRAM WILL PREPARE PARTICIPANTS  
[00:54:47] FOR FUTURE GREEN JOBS WHICH INCLUDE HABITAT STEWARDSHIP AND ENVIRONMENTAL RESTORATION.  
[00:54:52] NEXT, EL CENTRO  
[00:54:56] DE LA RAZA THROUGH THEIR NEW CENTER IN FEDERAL WAY  
[00:55:00] WILL PROVIDE IN LANGUAGE OUTREACH, RECRUITMENT, AND REFERRALS  
[00:55:04] TO LATINOS TO INCREASE PARTICIPATION IN PRE-APPRENTICESHIP PROGRAMS  
[00:55:07] IN PORT INDUSTRIES INCLUDING CONSTRUCTION. NEXT. PARTNER  
[00:55:14] AND EMPLOYMENT WILL BUILD OFF THEIR HIGHLY SUCCESSFUL PILOT PROGRAM FUNDED  
[00:55:18] BY THE PORT'S OPPORTUNITY MOTION PROVIDING YOUTH WITH YEAR ROUND TRAINING  
[00:55:22] AND SUPPORT IN GREEN JOBS INCLUDING HABITAT RESTORATION AND PARKS MAINTENANCE.  
[00:55:25] ADDITIONALLY PI WILL PROVIDE SUPPORT SERVICES FOR IMMIGRANT JOB  
[00:55:29] SEEKERS IMPACTED BY COVID 19 FOR PLACEMENT IN AVIATION SECTOR  
[00:55:33] JOBS. NEXT. THE PUGET  
[00:55:38] SOUND WELCOME BACK CENTER IS A PROGRAM LOCATED AT HIGHLAND COLLEGE WHICH PROVIDES  
[00:55:42] ACCREDITATION AND LICENSING SERVICES FOR INTERNATIONALLY EDUCATED ENGINEERS  
[00:55:47] AND OTHER HIGH SKILLED CONSTRUCTION TECHNICIANS. MANY OF THEIR CLIENTS HAVE  
[00:55:52] EITHER LOST THEIR CERTIFICATIONS AS A RESULT OF FLEEING VIOLENCE IN THEIR  
[00:55:56] COUNTRIES OR THEIR CERTIFICATIONS ARE NOT YET RECOGNIZED IN THE US.  
[00:55:59] THIS PROGRAM WILL PROVIDE 30 INDIVIDUALS TO ENTER- PREPARE 30  
[00:56:04] INDIVIDUALS TO ENTER HIGH PAID HIGH SKILLED CONSTRUCTION JOBS. NEXT.  
[00:56:10] FINALLY, WASHINGTON MARITIME BLUE WILL OPERATE THE YOUTH  
[00:56:14] MARITIME ACCELERATOR PROGRAM TARGETING YOUTH OF COLOR AND OPPORTUNITY YOUTH  
[00:56:18] FROM SOUTH KING COUNTY TO PROVIDE CULTURALLY RESPONSIVE INTERNSHIP OPPORTUNITIES  
[00:56:23] TO PREPARE THEM FOR FUTURE CAREERS IN THE MARITIME INDUSTRY. ADDITIONALLY  
[00:56:27] THE PROGRAM WORKS WITH EMPLOYERS TO PROVIDE TRAINING AND SUPPORT TO  
[00:56:30] PREPARE THEM FOR SUCCESSFUL PLACEMENTS WITHIN THEIR ORGANIZATIONS. NEXT.  
[00:56:38] SO THIS IS A REALLY EXCITING LIST OF PROJECTS AS YOU CAN SEE .AS  
[00:56:43] WE NOTED EARLIER, THE FIRST GUIDING PRINCIPLE OF THE FUND IS TO PRIORITIZE COMMUNITY  
[00:56:47] INPUT TO INFORM PORT DECISION MAKING. NOWHERE DID THIS SHOW UP MORE  
[00:56:51] PREVALENTLY THAN THROUGH THE INCLUSION OF COMMUNITY ADVISORS IN THE SELECTION  
[00:56:55] PROCESS. OUR TWO COMMUNITY MEMBERS READ EACH OF THE 27  
[00:56:58] PROPOSALS, SAT IN ON 27 INTERVIEWS, AND ASKED INSIGHTFUL  
[00:57:03] CLARIFYING QUESTIONS AND PROVIDED THE PORT EVALUATION TEAM WITH A COMPREHENSIVE  
[00:57:08] LIST OF STRENGTHS AND WEAKNESSES FOR EACH PROJECT. WE WOULDN'T HAVE BEEN  
[00:57:12] ABLE TO PUT THIS- ALL PUT TOGETHER SUCH A DIVERSE AND IMPACTFUL PORTFOLIO  
[00:57:15] WITHOUT THE SUPPORT OF OUR COMMUNITY ADVISERS WHO YOU WILL HAVE A CHANCE TO HEAR  
[00:57:20] FROM NOW. NEXT SLIDE PLEASE. I'D LIKE  
[00:57:24] TO INTRODUCE RUEL ALLENDAY AND ABD RAMENHASHI, OUR TWO COMMUNITY  
[00:57:28] ADVISORS. RUEL IF YOU'D LIKE TO INTRODUCE YOURSELF AND GO FIRST I  
[00:57:32] THINK WE'RE READY. THANKS SO MUCH ANDY. HELLO COMMISSIONERS.  
[00:57:36] MY NAME IS RUEL AND I'M A COMMUNITY IMPACT MANAGER OF UNITED WAY  
[00:57:40] OF KING COUNTY, SPEARHEADING A PORTFOLIO OF FUNDS FOR YOUTH AND EDUCATION RELATED  
[00:57:44] WORK IN PUBLIC SECTOR IN KING COUNTY. I'VE BEEN WORKING IN [INAUDIBLE] FOR THE  
[00:57:48] LAST 15 YEARS AS A TEACHER, SOCIAL WORKER, COMMUNITY ORGANIZER, NONPROFIT EXECUTIVE  
[00:57:52] DIRECTOR, AND HAVING WORKED WITH UNITED WAY FOR THE LAST FIVE YEARS. I'M HERE TODAY  
[00:57:57] TO SHARE WITH YOU ABOUT MY ROLE IN SUPPORTING THE SOUTH KING COUNTY FUND AS  
[00:58:00] A COMMUNITY ADVISOR, MY EXPERIENCE, AND WHY IT'S IMPORTANT INDIVIDUALS LIKE  
[00:58:04] MYSELF CONNECTED IN THE COMMUNITY ESPECIALLY IF NEAR PORT CITIES ARE AN IMPORTANT PART  
[00:58:07] OF YOUR PROCESS. I RECENTLY SUPPORTED AS ANDY MENTIONED THE ECONOMIC  
[00:58:12] RECOVERY RFP THAT FOCUSED ON THE AIRPORT CITIES AND WHAT COULD BE DONE TO SUPPORT  
[00:58:15] THE COMMUNITY TRANSITIONING THROUGH THE PANDEMIC. LIKE WE SAID WE READ THROUGH 27 DIFFERENT  
[00:58:19] ORGANIZATIONS THAT COULD BENEFIT FROM THE SUPPORT. THE MAJOR TAKEAWAYS BY PARTNERING WITH COMMUNITY

[00:58:24] ADVISORS LETS YOU ALL LEVERAGE THE EXPERTISE TO UNDERSTAND IMMEDIATELY  
[00:58:28] WHAT MAJOR ISSUES ARE ON THE GROUND AND WHAT STRATEGIC URGENCY AND WITH  
[00:58:32] A RACIAL EQUITY FRAMEWORK PRIORITIZED WHERE DOLLARS CAN GO FURTHER AND  
[00:58:36] MAKE THE MOST DIFFERENCE. BY DOING SO YOU FOLLOW INDUSTRY BEST PRACTICES  
[00:58:40] AND STANDARDS IN GRANT MAKING THAT ARE ALSO FOLLOWED BY UNITED WAY OF KING COUNTY,  
[00:58:44] SEATTLE, AND KING COUNTY GOVERNMENT, AND SEATTLE FOUNDATION  
[00:58:47] TO NAME A FEW. NOT ONLY THAT BUT BY INVOLVING COMMUNITY YOU BUILDING TRANSPARENT  
[00:58:52] AND OPEN COMMUNITY INVOLVED PROCESS THAT DEMONSTRATES YOUR VALUES OF COMMITMENT  
[00:58:57] DIVERSITY AND RESPONSIBILITY .YOU HELP CHAMPIONS IN YOUR OFFICE LIKE BOOKDHA GAISHAR, DAWN  
[00:59:01] HUNTER AND ANDY GREGORY, CAROL HASAR, BUILD EXTERNAL RELATIONSHIPS  
[00:59:05] MAKING THEM MORE EFFECTIVE BY LEARNING ABOUT AND WITH COMMUNITY MAKING  
[00:59:10] FUTURE INVESTMENTS BETTER YEAR AFTER YEAR. THIS IS A POWERFUL FIRST STEP IN  
[00:59:14] BUILDING A MORE EQUITABLE PORT AND I APPLAUD YOU IN TAKING THIS STEP AND  
[00:59:18] HOPE THAT YOU CONTINUE WITH THIS PRACTICE. THANKS SO MUCH FOR LETTING ME HAVE  
[00:59:21] THE TIME TO GIVE THIS TESTIMONY. I'LL PASS IT OFF TO MY  
[00:59:25] COLLEAGUE. YOUR TURN.  
[00:59:36] YOU MAY BE SPEAKING AND YOU ARE ON MUTE.  
[00:59:41] ABDUL, YOU'LL NEED TO PRESS THE MICROPHONE  
[00:59:46] BUTTON AND THERE SHOULD BE AN OPTION TO  
[00:59:50] UNMUTE. DO  
[01:00:07] YOU SEE A MICROPHONE ICON ANYWHERE ON YOUR TEAMS PLATFORM?  
[01:00:18] I'M GOING TO TRY SOMETHING REAL QUICK TO SEE IF THIS WORKS. HOW  
[01:00:28] ABOUT THAT? YOU  
[01:00:32] STILL CAN'T UNCLICK OR CLICK THE MICROPHONE TO UNMUTE? YOU  
[01:00:46] MIGHT WANT TO TRY CALLING IN. I KNOW THAT THAT IS NOT AS IDEAL BUT  
[01:00:51] IF YOU'RE NOT ABLE TO CLICK THE MICROPHONE I'M NOT SURE HOW  
[01:00:55] TO HELP. WE  
[01:01:03] COULD COME BACK TO ABDUL BEFORE WE WRAP UP THIS ITEM?  
[01:01:10] WE STILL CANNOT HEAR YOU AND YOU'RE STILL SHOWING  
[01:01:15] AS MUTED ON MY END. OKAY  
[01:01:21] IT LOOKS LIKE HE HAS EXITED AND MIGHT TRY TO JOIN AGAIN. OKAY  
[01:01:26] LET'S GIVE IT ANOTHER MOMENT HERE.  
[01:02:11] ANY SUCCESS APPEARING THERE LAUREN? I HAVE  
[01:02:15] NOT SEEN HIM JUMP BACK ON. ALRIGHT WHY DON'T WE-  
[01:02:20] IF HE COMES BACK ON LET ME KNOW. HELLO CAN YOU HEAR  
[01:02:27] ME? ONE SECOND. OKAY. THANK  
[01:02:31] YO.U HELLO COMMISSIONERS AND PORT OF SEATTLE STAFF AND COMMUNITY MEMBERS. MY  
[01:02:35] NAME IS ABDIRAHMAN HASHI. I'M [INAUDIBLE]  
[01:02:39] CONSULTANTS AND EMPLOYMENT AND TRAINING PROFESSIONAL FOR MORE  
[01:02:43] THAN 10 YEARS. [INAUDIBLE] I  
[01:02:47] AM CUSTOMER REP AT SEATAC  
[01:02:52] IN 1990S AND I ALSO HAD THE OPPORTUNITY TO WORK WITH SEATAC  
[01:02:56] EMPLOYERS FOR JOBS AND CAREER OPPORTUNITIES FOR  
[01:03:00] REFUGEES AND ABLED COMMUNITY AND THAT WAS A GREAT PARTNERSHIP FOR  
[01:03:04] MANY MANY YEARS. MY OFFICE WAS AT SEATAC AND  
[01:03:09] CITY OF SEATAC ADVISORY BOARD FOR  
[01:03:13] BUILDING COMMUNITIES. AS YOU KNOW,  
[01:03:18] SEATAC AND PORT OF SEATTLE ARE GATEWAY TO THE WORLD AND I NEVER FORGET  
[01:03:22] MY LANDING THERE LONG TIME AGO. IN  
[01:03:27] TERMS OF SOUTH KING COUNTY ECONOMICAL RECOVERY, WE ALL NOW  
[01:03:31] COVID 19 HIT HARD. PEOPLE OF COLOR AND SOUTH KING COUNTY  
[01:03:35] RESIDENTS, MORE THAN ANY OTHER COMMUNITIES. I REALLY ENJOY WORKING  
[01:03:40] WITH PORT OF SEATTLE PROGRAM. I  
[01:03:45] BELIEVE THIS IS A GREAT STEP FORWARD  
[01:03:49] TO INVEST OUR COMMUNITIES IN SOUTH KING COUNTY. AS MY  
[01:03:54] ROLE I BRING UP THE VALUES ON ECONOMIC ASPIRATIONS OF  
[01:03:58] SOUTH KING COUNTY COMMUNITIES AND  
[01:04:03] MY EXPERTISE AND MY COMMITMENT TO SOCIAL EQUITY.  
[01:04:09] THIS GRANT PROPOSAL ALSO ALIGN MIND  
[01:04:13] OVER 10 YEARS WORKFORCE DEVELOPMENT PROGRAM AND  
[01:04:18] EXPERTISE. WE ALL KNOW THE NEED IS HUGE BUT  
[01:04:22] THIS WAS AN OPPORTUNITY THAT PORT OF SEATTLE IS TRYING  
[01:04:27] TO REBUILD THEIR ECONOMIC REALITIES IN OUR COUNTY AND

[01:04:31] OUR REGION. COMMUNITY ADVISOR IS USEFUL  
[01:04:35] AND HE OR SHE CAN ELEVATE THE DEEP CONVERSATION  
[01:04:39] WITH COMMUNITY AND HISTORICAL BIASES AGAINST  
[01:04:43] PEOPLE OF COLOR. THIS GRANT WILL [INAUDIBLE]  
[01:04:47] WITH THE COMMUNITY UNDER THE SCORE. [INAUDIBLE]  
[01:04:57] AND MY BACKGROUND SOME  
[01:05:01] [INAUDIBLE] COMBINED REVIEW PROCESS FOR 27 GRANTS  
[01:05:06] THIS IS A GREAT STEP FORWARD AND WE HOPE TO SEE  
[01:05:10] MORE OF THIS. I WANT TO SAY THANK YOU BOOKDA, THANK YOU  
[01:05:14] STAFF, AND YOU, COMMISSIONERS.  
[01:05:17] DOING A GREAT JOB FOR PEOPLE OF THIS COUNTY.  
[01:05:21] THANK YOU SO MUCH. AND THANK YOU.  
[01:05:27] I THINK AT THIS POINT THE PRESENTATION IS COMPLETE. IS THAT  
[01:05:31] RIGHT? LET'S NOW HEAR FROM  
[01:05:35] COMMISSIONERS AND I WANTED TO START WITH COMMISSIONER FELLEMAN WHO I  
[01:05:39] THINK MAY HAVE PERSONAL POINT HERE TO MAKE. CLERK,  
[01:05:44] PLEASE CALL ON COMMISSIONER FELLE AN. THANK YOU  
[01:05:48] SO MUCH COMMISSION  
[01:05:52] PRESIDENT STEINBREUCK. IT'S COME TO MY ATTENTION AND THE COMMISSION  
[01:05:57] CODE OF ETHICS 4D.1 IT DEFINES A REMOTE INTEREST  
[01:06:00] AS A CONTRACT TO INCLUDE A NON SALARIED OFFICER  
[01:06:04] OF A NONPROFIT CORPORATION .AND IN ACCORDANCE  
[01:06:08] TO THE COMMISSION CODE OF ETHICS LET THE MINUTES REFLECT THAT IN MY CAPACITY AS  
[01:06:12] A PORT COMMISSION I SERVE AS A VOLUNTARY DIRECTOR ON THE BOARD OF MARITIME  
[01:06:17] BLUE, A NONPROFIT CORPORATION THAT IS ONE OF THE SELECTED RECIPIENTS  
[01:06:22] OF THE PORT'S GRANT FUNDING PROGRAM AND AS IN ALMOST EVERYTHING  
[01:06:26] PORT COMMISSIONERS DO, IT IS NON FUNDED. SO ANYWAY  
[01:06:32] I DID NOT REALIZE THAT WAS A POTENTIAL CONFLICT BUT I WANTED TO MAKE THAT  
[01:06:36] CLEAR THAT THE MINUTES REFLECT THAT. BUT IF I COULD THEN GO ON TO SPEAK  
[01:06:39] TO THE OTHER GREAT PRESENTATIONS WE HEARD. THANK  
[01:06:44] YOU SO MUCH FOR PROVIDING THIS VERY ENCOURAGING-  
[01:06:49] SEEING HOW WELL PORT RESOURCES CAN BE PUT TO USE  
[01:06:52] AND IT'S VERY MUCH PARTICULARLY HEARTWARMING AT THIS  
[01:06:56] TIME IN OUR ECONOMY. THE ONE THING WHEN  
[01:07:01] I WAS BRIEFED UPON THIS EARLIER, THE ONE THING THAT WAS A CONCERN ALTHOUGH  
[01:07:05] SOMEWHAT OF A GOOD CONCERN WAS THAT THERE'S ALWAYS A BALANCING ACT ABOUT  
[01:07:09] HOW MANY GRANTS YOU WANT TO GIVE VERSUS HOW BIG AN INDIVIDUAL GRANT  
[01:07:14] YOU GIVE. AND THESE ARE RATHER SIZABLE. YOU KNOW FOR EACH  
[01:07:18] ORGANIZATION IS ABOUT 100,000 DOLLARS EACH AND I THINK THESE  
[01:07:22] ARE GREAT ORGANIZATIONS THAT I LOOK FORWARD TO HEARING ABOUT THE WONDERFUL WORK THEY  
[01:07:26] DO WITH IT. MY CONCERN SOMETIMES AS A NONPROFIT PERSON  
[01:07:30] IN MY ALTERNATE LIFE THAT SOMETIMES WHEN YOU GET A LARGE  
[01:07:35] GRANT IF YOU PUT ON ADDITIONAL STAFF THEN ALL OF A SUDDEN THE  
[01:07:39] YEAR GOES AWAY AND YOU HAVE THIS BURDEN WHICH WAS PREVIOUSLY THIS  
[01:07:43] GREAT ASSET AND SO ONE OF THE THINGS THAT I WAS  
[01:07:47] INQUIRING ABOUT WAS WHETHER OR NOT-  
[01:07:50] WELL WHAT YOU THINK ABOUT THIS IS KIND OF HAVING A GOOD PROBLEM TO HAVE  
[01:07:55] BUT ALSO I WAS INQUIRING WHETHER WE MIGHT NOT BE ABLE TO AT  
[01:07:58] LEAST MAKE GRANT RECIPIENTS ELIGIBLE FOR THE NEXT YEAR  
[01:08:02] SO YOU COULD POTENTIALLY GET MORE THAN ONE YEAR IN A ROW. IF NOT, POTENTIALLY  
[01:08:07] GETTING A MULTI YEAR GRANT AND SO COULD YOU SPEAK  
[01:08:11] TO THE QUESTION AS TO WHETHER THERE IS SOMEWHAT OF A LIABILITY ASSOCIATED  
[01:08:16] WITH IF YOU HAVE TO STAFF UP VERSUS JUST MORE PUTTING  
[01:08:20] EXISTING STAFF DO MORE FULL WORK. OKAY  
[01:08:27] THAT QUESTION IS DIRECTED TO STAFF HERE. OUR  
[01:08:32] COMMUNITY COORDINATORS I THINK WILL BE BEST APT. COMMUNITY ADVISORS AND  
[01:08:37] WE'RE IN THE POINT OF THIS ITEM TO ASK QUESTIONS OF  
[01:08:42] PRESENTERS AND THE COMMUNITY ADVISORS AND THEN WE'LL CALL FOR A MOTION AFTER  
[01:08:46] THAT. OKAY YOU WANT TO RESTATE  
[01:08:50] THAT COMMISSIONER FELLE AN? MY QUESTION  
[01:08:54] WAS DOES IT POSE A CHALLENGE FOR THE FOLLOWING  
[01:08:58] YEAR AFTER THE GRANT IS OVER TO HAVE TO BE THEN HAVING  
[01:09:03] POTENTIALLY AN ADDITIONAL STAFF PERSON TO FEED?

[01:09:10] DO YOU SEE THIS AS AN OPPORTUNITY TO MATCH THESE FUNDS FOR FUTURE FUNDING .AND  
[01:09:14] LIKE I SAID I'M EXPLORING WHETHER OR NOT WE WOULD BE AT LEAST MAKE SURE  
[01:09:18] THAT DEPENDING ON THE GOOD WORK THAT YOU DO THAT YOU WOULD STILL  
[01:09:21] BE ELIGIBLE FOR A FOLLOWING YEAR GRANT. THAT WOULD  
[01:09:25] BE ONE OF THE QUESTIONS. WOULD THE PRESENTERS IF YOU'RE NOT  
[01:09:29] UNMUTED PLEASE UNMUTE YOURSELVES AND COMMUNITY ADVISORS  
[01:09:34] PLEASE UNMUTE SO YOU CAN RESPOND TO COMMISSIONERS. COMMISSIONER FELLE AN HAS  
[01:09:38] ASKED ABOUT THE QUESTION OF ELIGIBILITY TO GRANTEEES  
[01:09:42] FOR A SECOND YEAR OF OPPORTUNITY IF  
[01:09:46] THAT SHOULD BE DESIRED. I'LL TAKE A STAB AT  
[01:09:51] IT NOW AND THEN MAYBE PASS IT ON TO MY CO MANAGER ANDY.  
[01:09:55] I KNOW THIS TOPIC HAS BEEN BROUGHT FORTH IN SEVERAL  
[01:09:59] DISCUSSIONS WITH OUR CONTRACTING OFFICE WITH LEGAL AND WITH  
[01:10:04] VARIOUS STAFF MEMBERS. IT IS A ROUTE THAT WE ARE LOOKING INTO FOR 2021.  
[01:10:09] BUT BECAUSE HOW THE GRANTS ARE GOING TO BE, RIGHT  
[01:10:14] NOW WE WILL DO THE FIRST ROUND THAT WILL BE EXECUTED IN JANUARY  
[01:10:18] AND SO THE NEXT ROUND WILL BE EXECUTED IN JANUARY  
[01:10:22] 2022 SO THERE WON'T BE OVERLAP. PEOPLE CAN GLADLY REAPPLY  
[01:10:26] IF THEY LIKE BUT WE ARE LOOKING INTO MAYBE DO THE  
[01:10:30] MULTI YEAR GRANTS IN THE FUTURE. YEAH AND THAT'S A GOOD QUESTION AND  
[01:10:34] A POLICY ISSUE. THANKS I'M  
[01:10:38] SORRY, I WANTED TO SEE IF RUEL WOULD SPEAK TO THIS SINCE HE HAS  
[01:10:42] EXTENSIVE EXPERIENCE AT SEATTLE FOUNDATION AND UNITED WAY  
[01:10:46] ABOUT YOUR OPINION OF MULTI YEAR GRANTS  
[01:10:49] AND COMMITMENTS AND THE KIND OF A NEED THAT IT CAN RESPOND TO  
[01:10:54] IN THE COMMUNITY. OH ABSOLUTELY. IT  
[01:10:59] IS A STANDARD PRACTICE ACROSS KING COUNTY THAT YOU DO MULTI YEAR  
[01:11:03] INVESTMENTS SO THAT ORGANIZATIONS CAN BUILD THE CAPACITY NECESSARY TO  
[01:11:07] ONE DAY IF THEY STOP RECEIVING FUNDS FROM  
[01:11:11] PARTICULAR FUNDING SOURCE TO PREPARE FOR A TRANSITION. WE ALSO KNOW THAT GIVES THEM ENOUGH  
[01:11:15] TIME TO ACTUALLY BUILD THAT SUSTAINABILITY AND BUILD A FOUNDATION FOR LONGER  
[01:11:19] TERM PROGRAMMING. WE ALSO KNOW, COMMISSIONER, THAT NOT  
[01:11:23] ALL FUNDS OFTEN TIMES GO TO DIRECTLY INTO STAFF COSTS. THEY MIGHT GO INTO PROGRAMMATIC  
[01:11:28] COSTS. THEY MIGHT GO INTO JOB PLACEMENTS OR PARTNERSHIPS AND  
[01:11:32] SO ON AND SO FORTH. AND SO WE ALSO SEE THAT ONE YEAR INVESTMENTS MAY  
[01:11:37] NOT ALL THE TIME MERIT AN ACTUAL ADDITIONAL EMPLOYEE. SO THERE'S  
[01:11:42] A LOT OF FLEXIBILITY AND EXPERTISE THAT ARE COMING IN NON PROFITS AND IT IS  
[01:11:46] ALWAYS A RECOMMENDATION TO DO MULTI YEAR LARGE SUSTAINABLE FUNDING  
[01:11:50] AS A COMMON PRACTICE TO BUILD THAT INFRASTRUCTURE SO YOU CAN SEE LONG TERM BENEFITS  
[01:11:54] FROM WHATEVER PROGRAM IS BEING PROVIDED FOR THOSE PARTICULAR COMMUNITIES OR RECIPIENTS.  
[01:11:59] HOPEFULLY THAT ANSWERS YOUR QUESTION. WELL THANK YOU RUEL. OBVIOUSLY YOU PROVIDE  
[01:12:04] A GREAT LONG TERM INVESTMENT FOR US TO HELP GUIDE THIS PROCESS. THANK YOU. YEAH.  
[01:12:08] VERY TERRIFIC. AND WE SO APPRECIATE YOUR VOLUNTEER TIME  
[01:12:12] TO OUR COMMUNITY ADVISORS. IT'S TERRIFIC TO HAVE YOUR LEVEL  
[01:12:16] OF KNOWLEDGE EXPERIENCE AND EXPERTISE TO HELP ASSIST OUR  
[01:12:20] PORT STAFF THROUGH THIS. LET'S CONTINUE WITH COMMISSIONER QUESTIONS  
[01:12:24] TO THE PRESENTERS AND THEN I'LL CALL FOR A MOTION. SO WE  
[01:12:28] ARE ON COMMISSIONER BOWMAN. COMMISSIONER  
[01:12:35] BOWMAN IS JOINING US BY PHONE. SHE DID HAVE TO POP OFFLINE. PERHAPS I'LL  
[01:12:40] DOUBLE BACK TO HER. COMMISSIONER CALKINS. SORRY I WAS MUTING  
[01:12:44] MYSELF. GO AHEAD THERE WE GO. I WAS JUST CHATTING  
[01:12:49] TO MYSELF APPARENTLY. I WAS STARTING TO SAY FIRST OF ALL  
[01:12:52] THANK YOU FOR THE PRESENTATION AND FOR ALL THE FOLKS THAT WORKED ON THIS. I  
[01:12:56] KNOW BOOKDA THAT WAS EXTENSIVE WORK BY YOUR STAFF, EVERYBODY  
[01:13:00] INVOLVED. THANK YOU SO MUCH. I KNOW THAT AGAIN IN THE MIDDLE  
[01:13:05] OF A VERY BUSY YEAR YOU MANAGED TO PULL OFF YET ANOTHER LARGE  
[01:13:09] AMOUNT OF WORK. AND REALLY APPRECIATE THE COMMUNITY MEMBERS THAT PARTICIPATED  
[01:13:13] AS WELL. IN TERMS OF MY QUESTION IS NOT NECESSARILY  
[01:13:18] OR JUST SOMETHING THAT I HAD ASKED THE STAFF TO CONSIDER. I ALSO RUN  
[01:13:22] A NONPROFIT ORGANIZATION SO I'M VERY FAMILIAR WITH THE IDEA  
[01:13:26] OF MULTI YOUR FUNDING AND I DO UNDERSTAND HOW HELPFUL THAT  
[01:13:30] IS, THAT SAID ONE OF MY ISSUES WOULD BE AS WE THINK ABOUT THIS  
[01:13:34] PROGRAM MOVING FORWARD TO BE ABLE TO HELP AS MANY COMMUNITY PARTNERS AS



[01:13:38] POSSIBLE. WE'VE GOT SO MANY- I THINK YOU SAID THERE WERE 90 PEOPLE  
[01:13:43] THAT PARTICIPATED IN THE INITIAL WORKSHOPS TO LEARN ABOUT THE THE GRANTS  
[01:13:47] AND UNFORTUNATELY CAN ONLY GIVE OUT 10 AT THE MOMENT. VERY  
[01:13:51] WELL DESERVING RECIPIENTS. SOME OF THEM ARE RECIPIENTS OF FUNDING  
[01:13:56] FROM THE PORT OF SEATTLE ALREADY AND SO I GUESS MY QUESTION, I  
[01:14:01] WOULD ASK THE STAFF TO CONSIDER THAT IN 2022  
[01:14:05] THAT PERHAPS WE THINK ABOUT ANOTHER WAY TO EXPAND THE IMPACT  
[01:14:09] OF THESE GRANTS BY MAYBE MAKING IT A REQUIREMENT THAT THERE'S  
[01:14:13] SOME NEW ORGANIZATIONS THAT HAVE THE ABILITY TO GET FUNDING. THANK  
[01:14:18] YOU. THANK YOU COMMISSIONER BOWMAN. COMMISSIONER CALKINS. IN  
[01:14:23] WAS THERE ANY RESPONSE FROM PRESENTERS ON COMMISSIONER  
[01:14:27] BOWMAN'S COMMENTS? OKAY,  
[01:14:32] THEN LET'S CONTINUE. COMMISSIONER CALKINS. COMMISSIONER  
[01:14:38] FELLEMAN ANTICIPATED MY QUESTION WHICH IS AS ANOTHER PERSON WHO CONSULTS  
[01:14:43] IN MY DAY JOB TO THE NONPROFIT VENTURES, WE  
[01:14:49] EXPERIENCE THAT SAME KIND OF FUNDING FEAST  
[01:14:53] AND FAMINE AND SO THE OPPORTUNITY TO HAVE MULTI YEAR CONTRACTS OR AT LEAST TO  
[01:14:57] BE ABLE TO OPTION MORE EASILY A SECOND YEAR, THIRD YEAR IS  
[01:15:03] REALLY VALUABLE TO THAT KIND OF CONTINUITY, AND  
[01:15:07] SO IN MY PRE BRIEFING I'D ASKED THAT WE EXPLORE THAT AND I  
[01:15:11] HAVEN'T HEARD BACK YET AS IT WAS JUST A FEW DAYS AGO BUT I BELIEVE  
[01:15:14] THAT LEGAL IS WORKING ON THAT FOR US AS WELL. THANK  
[01:15:21] YOU COMMISSIONER. COMMISSIONER  
[01:15:35] CHO FOR COMMENTS ON THIS ITEM. CAN YOU HEAR ME? SORRY.  
[01:15:41] I COULDN'T FIND MY UNMUTE BUTTON. I JUST  
[01:15:46] WANT TO THANK THE STAFF FOR THE TREMENDOUS WORK ON THIS. I THINK  
[01:15:49] IT'S IT'S A HEAVY LEFT TO GET THROUGH  
[01:15:53] ALL THE PROGRAMS AND PROPOSALS. I THINK OBVIOUSLY SOME OF THE COMMUNITY  
[01:15:58] ORGANIZATIONS LISTED HERE ARE VERY WELL KNOWN WITHIN SOUTH KING  
[01:16:02] COUNTY AND THEY DO TREMENDOUS WORK AND SO I'M VERY EXCITED TO SEE THE FRUITS  
[01:16:06] OF THEIR LABOR SO TO SPEAK. BUT I ALSO WANT TO JUST MAKE SURE  
[01:16:10] THAT- I THINK THE DEVIL IS IN THE DETAIL AND SOME OF THESE PROGRAMS  
[01:16:14] I WOULD WANT TO SEE SOME REALLY  
[01:16:19] CLEAR DELIVERABLES AND SOME METRICS SO THAT WE CAN TRACK FOR THE FUTURE  
[01:16:22] HOW WE CAN IMPROVE THIS PROGRAM GOING FORWARD AND  
[01:16:27] MAKE SURE THAT WE'RE COORDINATED CLOSELY ON EVERYTHING THAT'S GOING ON  
[01:16:31] THROUGH THESE GRANTS. AND SO I WANT TO  
[01:16:35] THANK ALL THE COMMUNITY PARTNERS WHO HAVE APPLIED FOR THIS GRANT. I'M SORRY WE DIDN'T  
[01:16:39] GET TO GIVE IT TO EVERY ALL 27. BUT THIS WILL BE A  
[01:16:43] MULTI YEAR THING AND I'M REALLY LOOKING FORWARD TO WORKING WITH ALL OF YOU ALL  
[01:16:46] TO SEE HOW WE AS COMMISSIONERS CAN PROMOTE YOUR PROGRAMS.  
[01:16:50] THANK YOU. THANK  
[01:16:55] YOU COMMISSIONER CHO. COMMISSIONER STEINBERUCK. I GUESS  
[01:17:00] I WILL BE MAKING THE FINAL COMMENTS HERE. THIS IS AN EXTRAORDINARY  
[01:17:04] RESULT AFTER AT LEAST A COUPLE OF YEARS OF  
[01:17:09] WORK LEADING UP TO THIS ON THE PART OF OUR PORT STAFF AND  
[01:17:14] SOMEWHAT OF A SHIFT IN DIRECTION AS COVID  
[01:17:18] HIT US AND THE REALITIES HIT US AROUND ECONOMIC  
[01:17:23] CHALLENGES AND OTHER CHALLENGES AND AS WE'VE BEEN  
[01:17:27] DEVELOPING OUR EQUITY TOOLBOX AND LENS  
[01:17:31] AROUND UNDERSERVED COMMUNITIES THAT HAVE  
[01:17:35] DISPROPORTIONATELY STRUGGLED AND HISTORICALLY STRUGGLED  
[01:17:39] AND HAVE BEEN HIT THE HARDEST. I THINK BOOKDA YOU GAVE  
[01:17:43] A FIGURE OF 40% UNEMPLOYMENT AS  
[01:17:47] A RESULT OF COVID? IT PROBABLY WAS ALREADY HIGH AROUND THE 20 PERCENTILE  
[01:17:52] PRE COVID. BUT THAT'S  
[01:17:56] STAGGERING. AND SO IT UNDERSCORES THE  
[01:18:00] URGENT CRISIS NEED FOR MORE  
[01:18:04] COMMUNITY SUPPORTS PARTICULARLY IN DISPROPORTIONATELY AFFECTED COMMUNITIES THAT  
[01:18:08] WE KNOW WE HAVE MUCH BETTER DATA AND UP TO  
[01:18:12] DATE DATA AND INFORMATION ON COMMUNITIES  
[01:18:17] THAT ARE REALLY BEING HIT HARDEST IN  
[01:18:22] OUR REGION AND IN KING COUNTY AND THAT HAS BEEN

[01:18:26] AN IMPORTANT ELEMENT OF GUIDING AND DIRECTING THESE  
[01:18:30] FUNDS TO WHERE THEY'RE MOST CRITICALLY NEEDED AND I'M  
[01:18:35] CERTAIN WILL PRODUCE HIGHLY BENEFICIAL OUTCOMES.  
[01:18:39] AND I ONLY WISH WE HAD 100,000,000 DOLLARS TO SPREAD AROUND.  
[01:18:42] I DON'T THINK THERE'S ANY DEVIL IN THE DETAILS HERE. I  
[01:18:46] THINK THIS IS ALL GOOD AND WELCOME NEWS,  
[01:18:50] A BRIGHT LIGHT IF YOU WILL AS WE WRAP  
[01:18:54] UP THIS YEAR AND HOPEFULLY WE'LL BE MOVING OUT OF  
[01:18:58] AND FROM UNDER THIS DARK CLOUD OF COVID  
[01:19:02] AND ECONOMIC RECESSION THAT WE'RE UNDER CURRENTLY.  
[01:19:06] SO THIS IS REALLY WONDERFUL AND TIMELY  
[01:19:10] NEWS AND I THINK THE EFFORT THAT WENT INTO THIS HAS DEFINITELY  
[01:19:14] BEEN WORTH IT AND IT'S BEEN WORTH THE WAIT. I WANT TO GIVE  
[01:19:18] A SPECIAL THANKS TO THE TEAM LED BY BOOKDA HERE  
[01:19:22] AND ALL OF YOU AND THE PRESENTERS FOR  
[01:19:27] BEING HERE TODAY AND FOR YOUR WORK IN MAKING THIS POSSIBLE  
[01:19:30] AND ESPECIALLY TO OUR COMMUNITY ADVISORS WHO VOLUNTEERED  
[01:19:34] EXTENSIVE TIME IN REVIEWING THOSE 27 APPLICATIONS. AND WE CAN  
[01:19:38] CONTINUE TO HAVE FURTHER POLICY DISCUSSION ABOUT SOME OF  
[01:19:42] THE ISSUES RAISED FROM COMMISSIONERS AROUND MULTI YEAR SUPPORTS  
[01:19:46] AND THAT KIND OF THING. BUT CLEARLY THIS IS BEING DIRECTED TO SOME  
[01:19:50] OF THE MOST NEEDY IN OUR COMMUNITIES AND TO ORGANIZATIONS  
[01:19:54] THAT HAVE A PROVEN TRACK RECORD OF DELIVERING.  
[01:19:58] I WILL SAY THAT AS WELL. SO  
[01:20:02] A LITTLE BIT OF HELP CAN GO A LONG WAY HERE. WITH THAT I WILL  
[01:20:06] JUST AGAIN ADD MY THANKS AND PRAISE TO ALL OF YOU FOR  
[01:20:10] GREAT WORK AND GREAT ACCOMPLISHMENT THIS FAR. WE'LL LOOK FORWARD TO HEARING  
[01:20:14] BACK. I'LL REPORT BACK AT THE END OF NEXT YEAR MAYBE. AND ALSO  
[01:20:18] BOOKDA, CAN YOU MENTION BEFORE WE LEAVE THIS TOPIC THE  
[01:20:23] NEXT ROUND OF A GRANT APPLICATION CYCLE WILL  
[01:20:27] BE? JUST PEOPLE WHO ARE LISTENING ARE INTERESTED FOR  
[01:20:31] 2021. YES SO OUR PLAN IS TO  
[01:20:35] RELEASE THE NEXT RFP IN SUMMER OF 2021  
[01:20:39] AND WILL BE SENDING OUT MORE DETAILS TO THE COMMUNITY  
[01:20:43] VERY SOON. OKAY FANTASTIC. OKAY WITH THAT I WILL  
[01:20:46] TAKE THE HONOR OF MAKING A MOTION TO  
[01:20:51] APPROVE THIS ITEM, ITEM 10 A AND  
[01:20:54] WILL ASK FOR A SECOND. IS  
[01:20:58] THERE A SECOND ON THE MOTION? SECOND. OKAY THANK YOU  
[01:21:02] COMMISSIONER FELLEMAN. CLERK, PLEASE CALL THE ROLL ON THE  
[01:21:06] MOTION. THANK YOU. BEGINNING WITH COMMISSIONER BOWMAN. AYE. THANK  
[01:21:11] YOU. COMMISSIONER CALKINS. AYE. THANK YOU. COMMISSIONER CHO.  
[01:21:16] AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE.  
[01:21:20] THANK YOU. AND COMMISSIONER STEINBREUCK. YES. THANK  
[01:21:24] YOU. THERE FIVE YES AND ZERO NO. THE MOTION IS APPROVED. CONGRATULATIONS  
[01:21:29] AND THANKS AGAIN. CLERK, PLEASE READ  
[01:21:33] THE NEXT ITEM INTO THE RECORD. THANK YOU. THIS IS ITEM 10 B,  
[01:21:37] AIRPORT NOISE PROGRAMS BRIEFING. OKAY.  
[01:21:46] COMMISSIONERS, THE PORT  
[01:21:52] HAS A LONG TERM COMMITMENT TO PROVIDING SOUND INSULATION  
[01:21:56] TO ELIGIBLE PROPERTY OWNERS SURROUNDING THE AIRPORT. EARLIER THIS YEAR YOU  
[01:22:00] ADOPTED A MOTION TO IMPLEMENT THE ACCELERATION OF THE AIRPORT'S NOISE MITIGATION  
[01:22:04] PROGRAM. TODAY WE'LL PROVIDE A STATUS  
[01:22:08] UPDATE ON THIS EFFORT INCLUDING PROGRESS SINCE FEBRUARY, THE SCHEDULE,  
[01:22:12] THE BUDGET AND FUNDING, AND RISKS AND MITIGATION STRATEGIES, AS  
[01:22:16] WELL AS KEY TAKEAWAYS FROM A PEER REVIEW. SO OUR PRESENTERS ARE  
[01:22:20] ARLEN PERCEL, DIRECTOR AVIATION ENVIRONMENTAL SERVICES, GREG CARRY, ASSISTANT  
[01:22:25] DIRECTOR AVIATION PROJECT MANAGEMENT, AND STAN SHEPHERD, SENIOR MANAGER  
[01:22:28] AND AVIATION NOISE PROGRAMS. ARLEN? THANK YOU STEVE.  
[01:22:33] GOOD AFTERNOON COMMISSIONERS AND MR. METRUCK. I'M ARLEN PERCEL,  
[01:22:38] DIRECTOR AVIATION ENVIRONMENT AND SUSTAINABILITY. AND WE ARE REALLY PLEASED  
[01:22:42] TO BE ABLE TO BRIEF COMMISSIONERS TODAY ON THIS IMPORTANT TOPIC. WE  
[01:22:47] ARE JUST SHARING PROGRESS TODAY SO WE'RE NOT ASKING

[01:22:51] FOR A DECISION BUT IT WOULD BE REALLY HELPFUL TO HEAR COMMISSIONERS'  
[01:22:55] INPUT AS WE CONTINUE WITH THE SOUND INSTALLATION PROGRAM. AND  
[01:22:59] WITH THAT I'M GOING TO TURN THE PRESENTATION OVER TO STAN SHEPHERD, THANK YOU.  
[01:23:04] THANK YOU ARLEN. SO TODAY WE'RE GOING  
[01:23:08] TO GO OVER A FEW THINGS WHICH JUST THE GENERAL OF WHAT THE NOISE PROGRAMS  
[01:23:12] ARE AND WHERE WE'VE BEEN IN THE PAST AND WHERE WE'RE AT RIGHT NOW SO  
[01:23:16] THAT INCLUDES THE 2020 WORK AND THEN WE'LL TALK ABOUT THE FUTURE ALSO,  
[01:23:20] WHAT WORK IS LEFT IN OUR PROGRAM TO DO. WE'LL DISCUSS A LITTLE BIT ABOUT  
[01:23:23] THE PEER REVIEWS WITH OTHER AIRPORTS THAT WE TO [INAUDIBLE] RISKS AND  
[01:23:28] NEXT STEPS. NEXT SLIDE PLEASE. SO THIS  
[01:23:34] IS A LITTLE HISTORY OF OUR PROGRAM OF WHERE WE'VE BEEN. WE'VE  
[01:23:38] BEEN SOUND INSULATING STRUCTURES, RESIDENTIAL STRUCTURES  
[01:23:42] SINCE 1985. THAT'S OVER 30 YEARS OF SOUND INSULATION  
[01:23:46] EXPERIENCE. WE'VE DONE ABOUT 9,400 HOMES  
[01:23:51] AND FIVE CONDOMINIUM COMPLEXES CONSISTING OF 246  
[01:23:55] UNITS AND WE'VE WORKED WITH THE HIGHLINE COLLEGE CAMPUS SOUTH  
[01:24:00] OF THE AIRPORT ON 14 BUILDINGS FOR FUNDING TO HELP THEM RECONSTRUCT  
[01:24:05] SOME OF THEIR BUILDINGS AND THE HIGHLINE SCHOOLS ALSO. IT'S  
[01:24:08] A PROGRAM THAT WE'VE WORKED WITH THE HIGHLINE SCHOOL DISTRICT FOR  
[01:24:12] FUNDING SOME OF THE RECONSTRUCTION OF THEIR PROJECTS TO MAKE SURE THAT  
[01:24:16] THEY'VE MET SOUND REDUCTION CRITERIA. WE'VE  
[01:24:20] ALSO BEEN INVOLVED WITH ACQUISITIONS. SO THERE WERE FIVE  
[01:24:24] MOBILE HOME PARKS AROUND THE AIRPORTS. MOBILE HOMES TYPICALLY CAN'T BE  
[01:24:28] SOUND INSULATED JUST BECAUSE OF THE STRUCTURE SO THOSE MOBILE  
[01:24:32] HOME PARKS WERE ACQUIRED AND THE RESIDENTS WERE RELOCATED INTO  
[01:24:36] AREAS THAT WEREN'T IMPACTED BY AIRCRAFT NOISE. AND THEN THERE  
[01:24:40] WERE 69 HOMES NORTH OF THE THIRD RUNWAY THAT WERE ACQUIRED AROUND THE THIRD  
[01:24:45] RUNWAY TIME AND 1,400 SINGLE FAMILY HOMES AT VARIOUS OTHER  
[01:24:49] TIMES AROUND THE AIRPORT THAT WERE ACQUIRED. SO LOTS OF PROGRAMS THAT HAVE BEEN UNDERWAY  
[01:24:53] FOR MANY YEARS ACCOUNTING FOR OVER 300,000,000 DOLLARS SPENT ON SOUND INSULATION  
[01:24:58] AND ANOTHER 100,000,000 ON ACQUISITION PROGRAMS. NEXT  
[01:25:02] SLIDE PLEASE. SO JUST  
[01:25:06] A LITTLE CRITERIA OF WHAT OUR PROGRAM REQUIRES  
[01:25:10] TO HAVE OWNERS PARTAKE IN IT,  
[01:25:14] THE HOME HAS TO BE WITHIN WHAT WE CALL OUR NOISE REMEDY BOUNDARY AND  
[01:25:19] IF IT'S WITHIN THAT BOUNDARY AND IT'S BUILT BEFORE 1986 OR  
[01:25:23] IN THE CITY OF DES MOINES AND 1987 IN OTHER AREAS IT  
[01:25:27] WOULD MEET THE CRITERIA TO GO TO THE NEXT STEP. AND THAT THOSE DATES  
[01:25:32] ARE MET BY BUILDING CODES THAT EITHER MEET  
[01:25:35] OR EXCEEDED OUR STANDARDS AND THEY WERE IMPLEMENTED AT THOSE DATES. THE  
[01:25:41] HOME ALSO HAS TO GO THROUGH WHAT WE CALL A SOUND  
[01:25:46] AUDIT SO IT'S REQUIRED BY THE FAA TO MAKE SURE THAT THAT BUILDING IS  
[01:25:50] ELIGIBLE FOR A NOISE REDUCTION CRITERIA THAT  
[01:25:54] WOULD REQUIRE A 45 DB DML OR GREATER INTERIOR  
[01:25:59] NOISE LEVEL. SO WE TEST THOSE STRUCTURES FOR ELIGIBILITY AND  
[01:26:03] ON THE PICTURE ON THE LEFT YOU CAN SEE WHAT THEY'RE DOING IS LOWERING A  
[01:26:06] LOUD SPEAKER OVER THE TOP OF THAT BUILDING TO WHERE THEY'LL SIMULATE AN AIRCRAFT  
[01:26:10] NOISE AND MEASURE THE INTERIOR NOISE TO  
[01:26:14] FIND OUT THE NOISE LEVEL INSIDE IF IT MEETS THAT 45 DB OR NOT.  
[01:26:18] HOMEOWNERS ARE ALSO REQUIRED TO SIGN A NAVIGATION EASEMENT  
[01:26:22] AND THE NAVIGATION EASEMENT GRANTS THE PORT AIR RIGHTS OVER  
[01:26:26] THE PROPERTY AND IS ALSO USED AS THE PORT'S ASSET. IN  
[01:26:31] THAT ALSO, IF THE HOMEOWNER HAS A MORTGAGE ON THE PROPERTY  
[01:26:35] THEY HAVE TO OBTAIN WHAT IS CALLED A SUBORDINATION AGREEMENT FROM  
[01:26:38] THEIR LENDER. IT'S LENDER'S CONSENT TO GRANT  
[01:26:43] THE EASEMENT. IT LEGALLY PUTS THE EASEMENT AHEAD OF THE MORTGAGE IN CASE OF HOMEOWNER  
[01:26:47] LOAN DEFAULTS AND IT PROTECTS THE PORT FROM HAVING  
[01:26:51] THE [INAUDIBLE] BEEN TAKEN OFF THE TITLE IF IT'S IN FORECLOSURE. WE'VE  
[01:26:55] BEEN HAVING CHALLENGES GETTING THE SUBORDINATION AGREEMENTS IN STAYS MARK FOR  
[01:27:00] A NUMBER OF REASONS AND WE'RE CURRENTLY WORKING  
[01:27:04] ACTIVELY TO FIND A SOLUTION TO THOSE PROBLEMS THAT  
[01:27:08] WE'RE EXPERIENCED, GETTING THE LENDERS TO SIGN THE SUBORDINATION AGREEMENTS  
[01:27:12] FOR THE HOMEOWNERS. NEXT SLIDE. WHEN

[01:27:20] WE BEGAN THE YEAR WE ALL KNOW THAT THE COVID 19 PANDEMIC  
[01:27:25] HIT PRETTY QUICK SO WE HAD TO REALLY PULL BACK OUR  
[01:27:29] PROGRAMS UNTIL WE CAN FIND SOME INTERESTING SOLUTIONS  
[01:27:32] TO CARRY FORWARD. SO WE WERE UNABLE TO CONTINUE WITH SOME SOUND  
[01:27:36] TESTING AND LIMITED ABILITY TO GET INTO PEOPLE'S  
[01:27:40] HOMES. SO WHAT WE DID IS WE ACTUALLY IMPLEMENTED WHAT WE CALL VIRTUAL SITE ASSESSMENTS  
[01:27:44] TO WHERE THE HOMEOWNERS WOULD EITHER TAKE PICTURES OF THEIR HOUSE FOR  
[01:27:48] US OR THEY WOULD WALK AROUND WITH THEIR VIDEO CONFERENCING  
[01:27:52] AND SHOW US THE HOME AS IN REAL TIME WITH  
[01:27:56] OUR CONSULTING STAFF. SO THAT WORKED OUT REALLY WELL. WE ALSO HAD SOME  
[01:28:00] BUDGET CHALLENGES DUE TO THAT SO WE DELAYED A COUPLE OF STAFF THAT WERE  
[01:28:04] APPROVED AND MOVED FORWARD INTO NEXT YEAR SO WE'RE  
[01:28:07] PLANNING ON HIRING A COUPLE MORE STAFF IN APRIL. SUBORDINATION  
[01:28:12] AGREEMENTS DID CAUSE A FEW DELAYS AND THE MAIN ONE WAS WITH VILLA ENSIEN. WE  
[01:28:16] HAD TO CANCEL THAT BID BECAUSE WE JUST WERE NOT ABLE TO GET ALL OF  
[01:28:19] THE HOMEOWNER DOCUMENTATION BEFORE THE CONTRACTOR WAS  
[01:28:23] HIRED. AND IN 2020  
[01:28:28] WE ALSO HAD SOME GOOD ACCOMPLISHMENTS. TWO HOMES WERE COMPLETED, 18  
[01:28:32] HOMES NOISE AUDITED ,SO IN THE LAST HALF OF THE YEAR WE'RE ABLE  
[01:28:37] TO GET INTO HOMES AND DO THE NOISE AUDITS, 17 OF THOSE WERE  
[01:28:40] ELIGIBLE. AND THEN WE DID 14 ASSESSMENTS DESIGNS ANTICIPATED  
[01:28:44] TO BE COMPLETED BY THE END OF THE YEAR AND THOSE ASSESSMENTS, MANY OF  
[01:28:48] THOSE WERE THE VIRTUAL ASSESSMENTS. AND THEN WE COMPLETED THAT NOISE TESTING AT  
[01:28:52] VILLA ENSIAN AND THE DESIGNS WERE COMPLETE ALSO. NEXT  
[01:28:57] SLIDE. SO LOOKING  
[01:29:01] OUT INTO THE FUTURE WE STILL HAVE QUITE A FEW PROGRAMS THAT NEED TO BE  
[01:29:05] ACCOMPLISHED. SO WE HAVE 140 POTENTIALLY ELIGIBLE SINGLE  
[01:29:09] FAMILY HOMES OUT THERE. SO WE'RE GOING TO WORK HARD TO GET THE INFORMATION BACK  
[01:29:13] OUT TO THOSE HOMES AGAIN TO MAKE SURE THAT IF THEY WOULD LIKE TO PARTICIPATE  
[01:29:17] THEY HAVE THE OPPORTUNITY TO DO SO. CONDOMINIUM SOUND INSTALLATION  
[01:29:21] IS CONTINUING ON. WE TALKED ABOUT VILLA ENSLIAN BRIEFLY. THERE  
[01:29:25] ARE THREE COMPLEXES INCLUDING VILLA ENSLIAN AND THEY ARE  
[01:29:29] COMPRISED OF 133 UNITS THAT ARE POTENTIALLY  
[01:29:32] ELIGIBLE. AND THEN WE HAVE SOMETHING THAT WE HAVEN'T DONE IN THE PAST WHICH IS  
[01:29:36] APARTMENT SOUND INSULATION. SO THERE ARE 18 COMPLEXES  
[01:29:40] THAT WERE IDENTIFIED OUT OF OUR LAST NOISE STUDY COMPRISED OF ABOUT 903  
[01:29:45] UNITS .SO THAT'S ONE WE'RE GOING TO BE MOVING FORWARD  
[01:29:49] ON. AND THEN SEVEN PLACES WORSHIP, SEVEN STRUCTURES  
[01:29:53] WITHIN THAT. AND THEN WHAT WE HAVE.  
[01:29:55] IS WHAT WE CALL AN AN APPROACH  
[01:29:58] TRANSITION ZONE YOU CAN SEE ON THE RIGHT HAND SIDE IN THE PICTURE AN AREA  
[01:30:01] THAT IS SOUTH OF THE THIRD RUNWAY IMPACTED BY LOWFLYING  
[01:30:05] AIRCRAFT AND NOISE AND THAT WOULD BE A VOLUNTARY ACQUISITION  
[01:30:10] PROGRAM. IF PEOPLE WANTED TO MOVE OUT OF THE AREA, WE COULD DO AN ACQUISITION  
[01:30:14] ON IT. IT'S CONSISTING OF ONE APARTMENT BUILDING IN THAT AREA AND  
[01:30:18] TWO SINGLE FAMILY HOMES. NEXT SLIDE. AND  
[01:30:25] NOW I'M GOING TO TURN IT OVER TO GREG CARRY TO TAKE US  
[01:30:29] THROUGH THE REST OF THE PRESENTATION. SOUNDS GOOD. THANK YOU STAN. GOOD  
[01:30:32] AFTERNOON COMMISSIONERS, EXECUTIVE DIRECTOR METRUCK. JUST  
[01:30:37] DIVING RIGHT INTO THE NEXT SLIDE HERE. AIRPORT PEER REVIEWS.  
[01:30:41] WE CONDUCTED AIRPORT PEER REVIEWS BECAUSE AS STAN SAID WE  
[01:30:45] HAVE EXTENSIVE EXPERIENCE WITH SINGLE FAMILY HOMES AND  
[01:30:49] DOING THAT TYPE OF WORK. WHAT WE DON'T HAVE IS CURRENT  
[01:30:54] EXPERIENCE ON APARTMENT BUILDINGS, CONDOS, AND PLACES OF WORSHIP. SO  
[01:30:58] WE WANTED TO REACH OUT TO OTHER AIRPORTS THAT HAVE SIMILAR PROGRAMS  
[01:31:02] TO OURS AND LEARN FROM SOME OF THEIR  
[01:31:06] SUCCESSES AND MISTAKES. AND SO WE REACHED OUT TO SEVEN DIFFERENT  
[01:31:09] AIRPORTS. WE ALSO HAVE PARTICIPATION FROM MEMBERS  
[01:31:13] OF OUR EXECUTIVE REVIEW PANEL, JOHN OKAMOTO AND LAUREN SMITH, AND  
[01:31:17] BY THE WAY THEY'RE BOTH ON THE LINE RIGHT NOW AND AVAILABLE TO ANSWER  
[01:31:21] ANY QUESTIONS YOU MAY HAVE FOR THEM. AND SO WE APPRECIATE  
[01:31:25] THEM BEING HERE. FROM THE PEER REVIEWS THERE  
[01:31:29] WERE SOME KEY TAKEAWAYS THAT WE GOT FROM THAT EXERCISE. THE FIRST

[01:31:34] ONE WAS THAT WE TALK ABOUT DOING  
[01:31:38] WORK AT RISK IN TERMS OF FUNDING AND THEN GOING TO THE FAA AND  
[01:31:42] SEEKING REIMBURSEMENT FOR THAT WORK. NO OTHER  
[01:31:47] AIRPORTS THAT WE TALKED TO HAD DONE THAT AND ACTUALLY WERE FAIRLY DISMISSIVE  
[01:31:51] OF THE IDEA. ANOTHER THING THAT WE GOT FROM IT WAS THAT  
[01:31:55] THEY THOUGHT THAT THE WORK COULD LIKELY BE DONE FOR THE BUDGET RANGES  
[01:31:58] THAT WE'RE PROPOSING. THEY ALSO THOUGHT THAT COMPLETING  
[01:32:04] PRIOR TO 2027 FOR THE COMMISSION MOTION WAS POSSIBLE. A  
[01:32:08] BIG RECOMMENDATION THEY HAVE WAS ONE OVERARCHING PRIME ARCHITECT  
[01:32:13] AND ENGINEER CONSULTANT FOR OVERSIGHT OF ALL  
[01:32:19] THE WORK AND SO THE THE NEXT ITEM ON THE AGENDA ACTUALLY  
[01:32:23] COVERS THAT AUTHORIZATION TO PROCURE THAT. AND  
[01:32:28] SO WE'LL TALK MORE ABOUT THAT BUT THEY WOULD BASICALLY BE PROVIDING HOMEOWNER  
[01:32:32] OUTREACH AND COORDINATION, TESTING, THEY WOULD DO THE DESIGNING,  
[01:32:37] THEY WOULD DO A LOT OF THE PROGRAM MANAGEMENT AND PROJECT MANAGEMENT,  
[01:32:41] AND THEY ALSO WOULD DO CONSTRUCTION MANAGEMENT. AND  
[01:32:45] SO THESE OTHER AIRPORTS HAD RECOMMENDED GOING THAT  
[01:32:49] ROUTE AND WE AGREE WITH THEM. THEY  
[01:32:53] ALSO THOUGHT IN TERMS OF CONSTRUCTION PACKAGES THAT  
[01:32:57] LARGER PACKAGES ACTUALLY IMPROVED SPEED SO  
[01:33:02] IF WE WANTED TO ACCELERATE, SAY WE WOULD LOOK AT INSTEAD  
[01:33:06] OF JUST DOING ONE APARTMENT COMPLEX AS PART OF A BID PACKAGE  
[01:33:10] WE WOULD CONSIDER DOING MORE THAN THAT, MAYBE TWO OR 3 IN A PACKAGE  
[01:33:14] ALTHOUGH THAT HASN'T BEEN DECIDED. THEY ALSO  
[01:33:18] SAID THAT THIS IS A NICHE MARKET AND GENERAL CONTRACTORS WITH  
[01:33:22] THE RIGHT QUALIFICATIONS ARE FAIRLY HARD TO FIND. THEY ALSO THOUGHT  
[01:33:27] THAT THE SUPPLYING OF THE WINDOWS AND DOORS WAS AN  
[01:33:31] ISSUE ALSO SO THEY RECOMMENDED THAT WE DO SOME SUPPLIER AND CONTRACTOR  
[01:33:35] INFORMATION SESSIONS WHICH WE'RE WORKING TO SET UP RIGHT NOW. AND THEN IT  
[01:33:40] WAS GENERAL CONSENSUS THAT OUR PLACES OF WORSHIP HAVE THE HIGHEST  
[01:33:43] CONSTRUCTIBILITY AND SCHEDULE RISK JUST BECAUSE OF THE UNIQUE  
[01:33:47] NATURE OF EACH OF THOSE BUILDINGS. THERE'S THINGS LIKE STAINED GLASS THAT  
[01:33:51] ARE DIFFICULT TO INSULATE.  
[01:33:56] NEXT SLIDE. SO JUST  
[01:34:03] GETTING IN THE PROJECT FUNDING- STARTING WITH JUST WHAT  
[01:34:09] WE CURRENTLY HAVE. SO RIGHT NOW IN HAND WE HAVE SOME  
[01:34:14] FAA FUNDING TO THE AMOUNT OF 7.4 MILLION DOLLARS  
[01:34:18] THAT'S BEEN ALLOCATED TO OUR CONDOMINIUM PROGRAM. IT'S  
[01:34:21] NOT ENOUGH TO DO ALL THREE OF THE CONDOS THAT WE HAVE LINED UP BUT  
[01:34:25] IT'S ENOUGH TO DO ONE AND A GOOD PORTION OF THE NEXT. SO  
[01:34:29] THERE WILL BE MORE FUNDING THAT'S NEEDED TO COMPLETE THE CONDOS.  
[01:34:33] YOU CAN SEE WE INCLUDED THE AMOUNTS OF  
[01:34:36] THE LAST FEW YEARS OF FAA FUNDING JUST TO GIVE AN  
[01:34:40] IDEA OF WHAT THOSE ARE. YOU CAN SEE 7.4 MILLION, 18.4  
[01:34:44] MILLION, AND 1.8 MILLION SO NOT A REAL CONSISTENT  
[01:34:50] AMOUNT THAT WE RECEIVE AND SO IT'S HARD TO PROJECT WHAT WE WOULD SEE  
[01:34:54] IN THE FUTURE. THEN LOOKING INTO FUTURE  
[01:34:58] FUNDING- TALKING TO FAA THEY REALLY WILL  
[01:35:02] NOT COMMIT TO ANY AMOUNT AND SO WE'RE LOOKING AT ANYWHERE  
[01:35:06] BETWEEN ZERO TO 20,000,000 DOLLARS PER YEAR. I THINK IT WOULD BE  
[01:35:10] UNLIKELY THAT WE WOULD GET ZERO AND IT IS ALSO UNLIKELY  
[01:35:14] THAT WE WOULD GET 20. BUT THE POSSIBILITIES ARE ON BOTH ENDS. AS  
[01:35:21] I STATED THE FAA GRANTS, THEY ARE NOT GUARANTEED. PASSENGER  
[01:35:25] ACCOUNTS FROM THE PRIOR YEAR FACTOR INTO THAT FUNDING  
[01:35:29] AND THE FUNDING AMOUNTS FAA GIVES OUT SO THE REDUCED  
[01:35:33] COVID PASSENGER ACCOUNTS WILL AFFECT THAT GOING INTO THE FUTURE. THERE'S  
[01:35:38] REALLY ONE FAA BUCKET FOR NOISE PROGRAMS NATIONWIDE  
[01:35:42] AND SO WE'LL BE COMPETING FOR OUR SHARE OF THAT .BUT  
[01:35:47] THERE'S OTHER AIRPORTS LOOKING FOR THAT ALSO. NEXT  
[01:35:52] SLIDE PLEASE. SO THIS  
[01:35:57] IS LOOKING AT SOME POTENTIAL FUNDING SOURCES. I ASKED BORGAN  
[01:36:02] ANDERSON, DIRECTOR OF AVIATION FINANCE AND BUDGET TO BE AVAILABLE TO DISCUSS  
[01:36:06] THIS. I DON'T KNOW IF YOU'RE ON BORGAN? YES I AM. OKAY.

[01:36:10] IS IT ALRIGHT IF I TURN OVER TO YOU TO DISCUSS POTENTIAL FUNDING SOURCES? SURE BE  
[01:36:15] HAPPY TO. SO AS GREG'S INDICATED OUR HOPE AND PLAN IS  
[01:36:20] THAT THE FEDERAL GRANTS WILL BE A VERY CRITICAL  
[01:36:24] PART OF THE FUNDING PLAN FOR THIS PROGRAM. BUT EVEN UNDER A BEST CASE SCENARIO  
[01:36:28] GRANTS ONLY COVER A PORTION OF THE COST. FOR  
[01:36:32] EXAMPLE A GRANT WILL TYPICALLY COVER 80% OF THE ELIGIBLE  
[01:36:36] COST SO THE PORT WOULD HAVE TO MATCH IT, COME UP WITH  
[01:36:40] A 20% UNDER ANY CIRCUMSTANCE.S IN ADDITION THE PORT WOULD  
[01:36:44] HAVE TO FUND ALL OF THE INELIGIBLE COSTS AND THOSE WOULD BE SUCH THING AS  
[01:36:48] STAFF TIME AND OTHER ELEMENTS THAT ARE JUST NOT PART OF THE GRANT. SO  
[01:36:53] WHAT THIS SLIDE DOES IS IT HIGHLIGHTS WHAT SOME OF THOSE OTHER  
[01:36:56] FUNDING SOURCES ARE AND I'LL JUST TAKE THESE DOWN  
[01:37:00] THE LIST. I'M ACTUALLY GOING TO TAKE THEM A LITTLE OUT OF ORDER HERE. I'D  
[01:37:03] LIKE TO START WITH THE PASSENGER FACILITY CHARGES OR PFCS. PFCS ARE  
[01:37:07] IMPORTANT BECAUSE LIKE GRANTS THE COSTS  
[01:37:11] FUNDED WITH PFCS AND GRANTS ARE EXCLUDED FROM THE  
[01:37:15] AIRLINE RATE BASE. SO IN A PERFECT WORLD WE WOULD  
[01:37:19] USE SIGNIFICANT PFCS TO SUPPLEMENT THE GRANTS AND  
[01:37:23] BASICALLY KEEP ALL OF THE COSTS OUT OF THE AIRLINE RATE BASE. UNFORTUNATELY  
[01:37:28] OUR PFCS ARE PRETTY WELL SPOKEN FOR AND  
[01:37:32] THAT WAS REALLY PRE COVID AND IN A POST COVID WORLD WITH OUR PASSENGER  
[01:37:36] LEVELS DOWN OUR PFC COLLECTIONS ARE DOW.N BUT JUST  
[01:37:41] TO REMIND EVERYONE WE ARE USING PFCS TO PAY  
[01:37:45] LARGELY THE DEBT SERVICE ON PROJECTS SUCH  
[01:37:49] AS THE THIRD RUNWAY AND EVEN THE CONCOURSE EXPANSION THAT  
[01:37:53] GO BACK QUITE A FEW YEARS. IN ADDITION STARTING IN 2021 WE  
[01:37:57] WILL BE PAYING DEBT SERVICE ON THE INTERNATIONAL ARRIVALS FACILITY  
[01:38:01] AND THE NORTH SATELLITE EXPANSION. SO TO MOVE PFCS  
[01:38:05] FROM THOSE PROJECTS TO THE NOISE PROGRAM WOULD JUST MEAN WE WOULD  
[01:38:08] PUT THOSE COSTS IN THE RATE BASE THAT WE WOULD OTHERWISE PAY WITH PFC. SO  
[01:38:12] IT'S A ZERO SUM GAME AND UNFORTUNATELY THERE WOULDN'T BE OPPORTUNITIES  
[01:38:16] TO SAVE MONEY. SO ANOTHER SOURCE  
[01:38:22] WOULD BE AIRPORT CASH AND THIS IS THE MONEY WE GENERATE FROM THE  
[01:38:26] AIRLINE SIDE OF OUR BUSINESS AND THE NON AIRLINE SIDE OF OUR BUSINESS. BUT AS  
[01:38:29] DISCUSSED DURING OUR BUDGET PRESENTATION ONE OF THE LESSONS WE'VE LEARNED  
[01:38:34] FROM THIS COVID ENVIRONMENT IS THE NEED TO BUILD OUR CASH BALANCES  
[01:38:38] AND AS WE DISCUSSED WE'RE AIMING TO ACHIEVE A CASH BALANCE  
[01:38:42] OF EQUIVALENT TO 18 MONTHS OF OUR OPERATING  
[01:38:46] AND MAINTENANCE COST BY 2025 COMPARED TO WHERE WE STARTED  
[01:38:50] WHICH IS 10 MONTHS. SO OVER THE NEXT FIVE YEARS A SIGNIFICANT  
[01:38:55] PORTION OF THE CASH THAT WE GENERATE WE'RE GOING TO BE SAVING TO BUILD UP  
[01:38:58] OUR CASH BALANCE. SO THERE MAY BE SOME CASH AVAILABLE BUT IT'S GOING TO BE  
[01:39:02] LIMITED. SO THE TAX  
[01:39:05] LEVY IS ESSENTIALLY ANOTHER FORM OF CASH AND WE HAVE  
[01:39:09] NOT BEEN USING THE TAX LEVY AT THE AIRPORT WITH THE EXCEPTION OF SITUATIONS  
[01:39:14] WHERE AIRPORT REVENUE WOULD NOT BE ALLOWED TO BE USED.  
[01:39:17] AN EXAMPLE OF THAT WOULD BE THE HIGH LINE SCHOOL DISTRICT WHERE A PORTION OF  
[01:39:21] THAT PROGRAM THAT THE PORT COMMITTED TO WAS DEEMED TO BE INELIGIBLE  
[01:39:26] FOR USE OF AIRPORT REVENUES AND SO THE TAX LEVY HAS BEEN LINED UP TO  
[01:39:29] COVER THAT. BUT OTHER THAN THAT WE HAVEN'T PLANNED ON ANY USES  
[01:39:33] OF THE TAX LEVY. SO WHAT THAT LEAVES  
[01:39:37] US WITH IS REVENUE BONDS. SO I EXPECT THAT REVENUE BONDS WILL  
[01:39:42] BE A VERY IMPORTANT PART OF THE FUNDING PLAN. THE CHALLENGE  
[01:39:48] WE FACE WITH GRANTS THOUGH IS THE UNCERTAINTY AS GREG INDICATED AND OUR PROPOSAL  
[01:39:52] FOR DEALING WITH THIS IS TO USE COMMERCIAL  
[01:39:56] PAPER WHERE WE THINK THERE IS A REASONABLE  
[01:40:01] PROBABILITY THAT WE WILL ULTIMATELY GET A GRANT. SO  
[01:40:04] IF WE ISSUE COMMERCIAL PAPER WE CAN FUND THOSE COSTS AND IF A  
[01:40:08] YEAR OR TWO OR 3 YEARS LATER WE GET A GRANT WE COULD  
[01:40:13] REIMBURSE OURSELVES AND PAY DOWN THE COMMERCIAL PAPER. IN THE  
[01:40:17] EVENT THAT WE DON'T GET A FUTURE GRANT WE WOULD LIKELY  
[01:40:21] TAKE OUT THE COMMERCIAL PAPER WITH A FUTURE BOND ISSUE AND THEN THE PROGRAM  
[01:40:24] WOULD BE BOND FUNDED. SO LONG TERM I EXPECT

[01:40:29] THAT THE PROGRAM WILL BE FUNDED BY A COMBINATION OF GRANTS AND REVENUE  
[01:40:33] BONDS WITH PERHAPS A LITTLE BIT OF CASH. AND I THINK THE ONLY OTHER  
[01:40:37] THING THAT I'D LIKE TO THROW IN IS THE PROVISION IN OUR  
[01:40:42] AIRLINE LEASE AGREEMENT THAT GIVES THE AIRLINES THE RIGHT TO  
[01:40:46] VOTE DISAPPROVAL OF A PROJECT AND THAT'S  
[01:40:50] THE MII OR MAJORITY IN INTEREST PROVISION. AND FOR ANY PROJECT  
[01:40:54] WITH A RATE BASED CAPITAL COST OF 10,000,000  
[01:40:59] OR MORE IS SUBJECT TO THIS PROVISION. SO THAT'S WHY THE  
[01:41:03] PORTION OF EACH PROJECT THAT WE CAN FUND WITH GRANTS IS  
[01:41:07] REALLY IMPORTANT BECAUSE THE MORE COSTS WE CAN OFFSET FROM THE RATE BASE THE  
[01:41:12] LESS LIKELY WE ARE TO FALL - TO NEED TO USE  
[01:41:16] THIS PROVISION. SO WITH THAT I WILL STOP AND SEE  
[01:41:20] IF THERE ARE ANY QUESTIONS. HANG ON  
[01:41:24] HERE. YES. LET'S DO A ROUND OF QUESTIONS FROM COMMISSIONERS.  
[01:41:28] IF I COULD ASK THE CLERK TO CALL ROLL. BEGINNING  
[01:41:33] WITH COMMISSIONER BOWMAN. THANK YOU I'VE .  
[01:41:36] GOT A COUPLE OF QUESTIONS AND I'VE BEEN BRIEFED ON THIS. IT IS A  
[01:41:41] TOPIC THAT I HAVE A GREAT DEAL OF PASSION AROUND. I'M  
[01:41:45] CURIOUS IN THE BRIEFING THAT I GOT PLEASE CORRECT ME IF I'M WRONG I THOUGHT  
[01:41:49] I WAS TOLD THAT THE MINNEAPOLIS AIRPORT HAD DECIDED TO MOVE  
[01:41:53] FORWARD WITH THEIR SOUND INSULATION PROGRAM WITHOUT FAA FUNDING. IS THAT CORRECT? YES  
[01:41:58] COMMISSIONER THAT IS CORRECT.  
[01:42:02] THEY DECIDED TO FOREGO ALL THE FUNDING IN FAVOR  
[01:42:06] OF ACCELERATION. OKAY THANK YOU GREG. I JUST THINK  
[01:42:10] THAT'S A REALLY IMPORTANT POINT THAT I WANTED TO MAKE SURE THAT MY COLLEAGUES UNDERSTOOD  
[01:42:13] BECAUSE BACK EARLIER IN THE PRESENTATION YOU  
[01:42:18] INDICATED THAT BOTH THE ERP, AGAIN I'M NOT REALLY SURE WHY THE  
[01:42:22] ERP IS INVOLVED IN THIS, BUT MOST OF OUR PEER  
[01:42:26] AIRPORTS HAD SAID THAT THEY DON'T WANT TO MOVE FORWARD AT  
[01:42:29] RISK PRIOR TO RECEIVING FAA GRANTS .THE TROUBLE THAT  
[01:42:34] I HAVE WITH THIS STRATEGY HOWEVER IS THAT YOUR  
[01:42:38] PRESENTATION TALKS A LOT ABOUT HOW FAA GRANTS NUMBER ONE ARE NOT ASSURED,  
[01:42:41] NUMBER TWO ARE VERY COMPETITIVE BECAUSE THERE'S SO MANY AIRPORTS  
[01:42:46] THAT NEED THIS FUNDING. SO I AM IN  
[01:42:49] THE SAME PLACE THAT I WAS AND I JUST FEEL THE NEED TO SAY IT  
[01:42:52] PUBLICLY WHERE I WAS AT THE BEGINNING OF THE YEAR. AND I'M SURE  
[01:42:56] MY COLLEAGUES SHARE THE SAME SENTIMENT. WE NEED TO ACCELERATE  
[01:43:00] THIS PROGRAM AND I KNOW THAT THE STAFF SHARES THAT DESIRE  
[01:43:04] AS WELL. AND IT'S BEEN A REALLY REALLY TOUGH YEAR. I  
[01:43:09] HAVE ALREADY SPENT SEVERAL DOZEN HOURS TRYING TO HELP WITH  
[01:43:13] THINGS LIKE THE SUBORDINATION AGREEMENTS WITH THE MORTGAGE  
[01:43:17] HOLDERS AT VARIOUS LENDING INSTITUTIONS IN THE  
[01:43:21] REGION. I PURSUE COMMITTED TO DOING AS MUCH AS POSSIBLE BUT I'M  
[01:43:25] ASKING FOR THE STAFF RECOMMENDATION ABOUT HOW WE REALLY  
[01:43:29] GET THIS BACK ON TRACK. I UNDERSTAND THAT- I'M WILLING  
[01:43:33] TO SUPPORT THE STAFF'S REQUEST FOR A CONSULTANT  
[01:43:36] TO BE THE OVERARCHING GLUE TO MOVE THIS PROGRAM  
[01:43:40] FORWARD BUT FOR ME I NEED TO BE ABLE  
[01:43:44] TO SEE REAL DELIVERABLES THAT MEANS THAT WE'RE GOING TO GET THIS WORK DONE  
[01:43:48] SOONER RATHER THAN LATER. BORGAN I HAVE AN  
[01:43:51] ENORMOUS AMOUNT OF RESPECT FOR YOU AND YOUR FINANCIAL ACUMEN WHEN  
[01:43:56] IT COMES- FOR YOUR FINANCIAL ACUMEN. BUT THAT SAID I  
[01:44:00] BELIEVE THAT THE DECISION ABOUT HOW TO FUND THIS PROJECT SHOULD BE LEFT UP TO  
[01:44:04] THE COMMISSION AND I WOULD JUST ASK THAT WE HAVE A DEEPER CONVERSATION ABOUT  
[01:44:08] THAT. I DON'T NECESSARILY DISAGREE WITH THE IDEA OF  
[01:44:12] USING COMMERCIAL PAPER BUT I WOULD LIKE TO HAVE A CONVERSATION AMONGST THE  
[01:44:16] COMMISSION ABOUT THE POTENTIAL OF USING THE TAX LEVY.  
[01:44:21] IN MY HUMBLE OPINION THE RESIDENCE AROUND  
[01:44:24] THE AIRPORT HAVE BEEN LIVING WITH AIRPORT NOISE, AND LET'S BE CLEAR, IT'S NOT CAUSED  
[01:44:28] BY SEATAC, IT'S CAUSED BY THE AIRLINES. AND  
[01:44:32] YET THEY'RE THE ONES THAT HAVE TO BEAR THE BRUNT. AND WE'RE THE ONES PAYING  
[01:44:35] FOR THEIR HOMES TO BE INSULATED. BUT WE NEED TO  
[01:44:39] LEAN INTO THIS PROGRAM AND THAT WAS THE POINT OF THE RESOLUTION PASSED

[01:44:44] IN FEBRUARY. FOR A VARIETY OF REASONS WE HAVEN'T BEEN  
[01:44:47] ABLE TO MAKE THE PROGRESS THAT WE INTENDED THIS YEAR. BUT 2021 IS A  
[01:44:52] NEW YEAR. WE'RE NOW ABLE TO GET BACK INTO PEOPLE'S HOMES. I AM  
[01:44:55] AGAIN SPENDING PERSONAL TIME AND CAPITAL TO GO TO LENDERS TO GET THEM TO SIGN  
[01:45:00] THOSE SUBORDINATION AGREEMENTS. I JUST WANT TO SEE A COMMITMENT AMONGST  
[01:45:04] ALL OF THE STAFF TO LEAN IN AND FIGURE OUT HOW WE DO THIS SOONER  
[01:45:08] RATHER THAN LATER. WHAT I DON'T SEE IN THIS PRESENTATION TODAY BUT WHAT I SAW  
[01:45:11] IN THE BRIEFING THAT I HAD WAS A COUPLE OF OPTIONS. I  
[01:45:14] BELIEVE IT WAS FINISHING THE PROGRAM IN 2027  
[01:45:19] AND I THINK IT WAS 2030 AND THEN 2035. AND  
[01:45:23] I WANT TO BE CLEAR THAT MY THE INTENTION IS AS EARLY AS POSSIBLE.  
[01:45:28] AND I WOULD REALLY AGAIN LIKE TO EXPLORE ALL THE OPTIONS TO GET THERE.  
[01:45:32] AS WE'RE MOVING FORWARD FINALLY WITH SOME DECISIONS  
[01:45:36] ON THE SUSTAINABLE AIRPORT MASTER PLAN IN 2021 I  
[01:45:40] BELIEVE IT'S IMPERATIVE THAT WE KEEP THE COMMITMENTS  
[01:45:44] THAT WE'VE MADE TO THE COMMUNITY TO TRY AND GET THIS DONE AS SOON AS  
[01:45:47] POSSIBLE .THEY ARE LIVING EVERY SINGLE DAY 24 HOURS A  
[01:45:51] DAY WITH THIS NOISE IN THEIR HOMES, IN THE SCHOOLS, AND IN  
[01:45:55] THE PLACES OF WORSHIP AND I KNOW THAT IF ANY OF US WERE LIVING  
[01:46:00] AROUND THE AIRPORT WE WOULD FEEL THAT SAME URGENCY TO HAVE THIS  
[01:46:04] PROBLEM IF NOT RESOLVED AT LEAST SOLVED IN THE SHORT TERM.  
[01:46:08] I WANT TO THANK THE STAFF FOR THE WORK ON THIS AGAIN BUT  
[01:46:12] PLEASE RESPECTFULLY UNDERSTAND THAT I'M GOING TO  
[01:46:16] CONTINUE TO APPLY PRESSURE THAT WE GET THIS DONE AS SOON AS POSSIBLE. AND AGAIN  
[01:46:19] I'D REALLY LIKE TO HAVE A DEEPER CONVERSATION ABOUT USING THE  
[01:46:23] TAX LEVY TO ACCELERATE THE FUNDING ON THIS. SURE AND  
[01:46:27] COMMISSIONER BOWMAN, THANK YOU SO MUCH FOR YOUR COMMENTS. I WOULD LIKE TO SAY A  
[01:46:31] FEW WORDS NOW AND I KNOW THIS IS KIND OF A PRELIMINARY ROUND  
[01:46:35] OF QUESTIONS BECAUSE THERE ARE A FEW MORE SLIDES. SO FIRST  
[01:46:39] OF ALL COMMISSIONER THANK YOU SO MUCH FOR YOUR LEADERSHIP ON THIS  
[01:46:43] ISSUE AND IN PARTICULAR FOR YOUR HELP ON SUBORDINATION. WE'RE  
[01:46:48] REALLY HOPING THAT YOU'RE GREAT CONTACTS IN THE INDUSTRY AND YOUR HARD WORK  
[01:46:52] WILL HELP US FIND A SOLUTION TO THAT ISSUE SO I I REALLY  
[01:46:56] APPRECIATE THAT. SECOND I CAN SAY  
[01:47:00] ON BEHALF OF OUR STAFF THAT WE ARE VERY COMMITTED AND DO FEEL A  
[01:47:04] GREAT SENSE OF URGENCY TO FULFILL THE  
[01:47:08] PORT'S COMMITMENT ON THE PART 150 AS  
[01:47:12] QUICKLY AS WE POSSIBLY CAN. I THINK PART  
[01:47:16] OF THE REASON FOR HAVING  
[01:47:20] THE DISCUSSION TODAY WAS TO WALK THROUGH SOME OF THE POTENTIAL OUTCOMES  
[01:47:24] FOR TRANSPARENCY PURPOSES SO THAT YOU  
[01:47:28] AND OTHER COMMISSIONERS CAN HAVE EXACTLY THE TYPE OF DISCUSSIONS THAT YOU  
[01:47:32] ARE SUGGESTING. SO THANK YOU. I  
[01:47:36] THINK I WANT TO JUST TALK A LITTLE BIT ABOUT PROCESS AND THEN I'LL BE  
[01:47:40] QUIET. I WANT TO CONTINUE WITH COMMISSIONER QUESTIONS. OKAY WELL  
[01:47:43] YOU KNOW COMMISSIONER STEINBREUCK I'M HAPPY TO STOP AND LET OTHER  
[01:47:47] COMMISSIONERS ASK QUESTIONS AND THEN I'LL GET BACK TO STEPHANIE.  
[01:47:52] SURE. THANK YOU. THANK  
[01:47:56] YOU COMMISSIONER BOWMAN. DID YOU HAVE A FOLLOW UP OR YOU COULD- NO THANK  
[01:48:01] YOU. COMMISSIONER CALKINS. I SINCERELY  
[01:48:08] APPRECIATE THE PASSION WITH WHICH COMMISSIONER BOWMAN HAS PURSUED RESOLUTION  
[01:48:13] TO THE VARIOUS ENTANGLEMENTS IN THIS PARTICULAR PROBLEM  
[01:48:16] AND ALSO REALLY APPRECIATE THE LONG  
[01:48:21] EFFORTS OF STAFF, MANY OF WHOM HAVE BEEN AT THIS FOR  
[01:48:25] YEARS. AND I THINK THIS IS ONE OF THOSE PUBLIC POLICY  
[01:48:29] GORDIAN KNOTS WHERE IT'S JUST EXTREMELY DIFFICULT TO  
[01:48:33] RESOLVE IT. NOT LEAST OF WHICH BECAUSE EVERY  
[01:48:37] TIME WE THINK WE'VE COME TO A SOLUTION THERE TURNS OUT TO BE ANOTHER STAKEHOLDER  
[01:48:41] WITH AN INTEREST THAT CAN'T BE STEAM  
[01:48:45] ROLLED. THIS MOST RECENT CHALLENGE HAS BEEN  
[01:48:50] WITH THE MORTGAGE HOLDING BANKS THAT WON'T LET US DO  
[01:48:53] THE SUBORDINATION. SO AGAIN APPLAUD ALL  
[01:48:58] THE EFFORTS BY COMMISSIONER BOWMAN AND STAFF TO RESOLVE THESE THINGS AS QUICKLY AS POSSIBLE



[01:49:01] AND ALSO ECHO THE SENTIMENTS  
[01:49:05] ABOUT WANTING TO GET THIS COMPLETED AS QUICKLY AS POSSIBLE IN THE INTEREST OF SUPPORTING  
[01:49:10] THESE HOMEOWNERS WHO HAVE BEEN IMPACTED BY THE AIRPORT  
[01:49:14] NOISE. AND I'LL HOLD FURTHER QUESTIONS AFTER THE PRESENTATION. THANK  
[01:49:18] YOU. THANK YOU COMMISSIONER CALKINS. COMMISSIONER CHO. I THINK  
[01:49:23] ALL I WANTED TO SAY IS THAT I ECHO THE SENTIMENTS OF COMMISSIONER BOWMAN AND  
[01:49:26] THE NEED FOR US TO GET THIS DONE AS SOON AS POSSIBLE. I THINK THAT  
[01:49:29] IF WE FOREGO THE FAA REIMBURSEMENTS THAT REALLY  
[01:49:34] OPENS UP AN OPPORTUNITY FOR US TO DO THIS IN  
[01:49:38] AN ACCELERATED RATE. I REMEMBER WHEN WE HAD THIS BRIEFING PRIOR WE  
[01:49:42] HAD ASKED WELL COULD WE DO ALL THE OTHER APARTMENT COMPLEXES OR  
[01:49:47] ALL THE OTHER APARTMENT UNITS WITHOUT GETTING THE FINAL THREE  
[01:49:52] OR 4 WITHOUT THE AGREEMENTS AND IN THE REALITY- I MEAN  
[01:49:56] C UNDERSTAND THAT THERE ARE OTHER BARRIERS LIKE MATERIAL COSTS- I  
[01:49:59] THINK YOU KNOW ENTERTAINING THAT POSSIBILITY OF  
[01:50:03] US TAKING THIS RISK OF JUST GOING ON IT ON OUR OWN AND THEN  
[01:50:07] SEEING IF WE GET THE FUNDING LATER WILL OPEN UP SOME OPPORTUNITIES FOR  
[01:50:12] US TO ACCELERATE THIS .AND I'M  
[01:50:16] FULLY SUPPORTIVE OF THE IDEA OF EXPLORING THAT. I THINK POTENTIALLY  
[01:50:21] USING OUR LEVY MONEY TO DO IT  
[01:50:24] IS ALSO AN OPTION AND I WOULD LIKE TO PENCIL OUT HOWEVER  
[01:50:28] AND SEE IF THAT REQUIRES US TO RAISE IT, THE  
[01:50:32] RATE, OR IF WE CAN USE EXISTING FUNDS. SO I LOOK FORWARD  
[01:50:37] TO SEEING THE DUE DILIGENCE ON THAT. THANK  
[01:50:42] YOU COMMISSIONER CHO. COMMISSIONER FELLEMAN. YES  
[01:50:48] THANK YOU. IT'S A TREMENDOUS CHALLENGE  
[01:50:53] I UNDERSTAND AND IT'S AN INCREDIBLY IMPORTANT THING  
[01:50:58] THAT WE DO FOR OUR COMMUNITY AND I DON'T THINK FOR A MINUTE THAT THERE  
[01:51:01] HASN'T BEEN ANY DESIRE TO GET HER DONE. BUT I'M SURE  
[01:51:06] AS YOU GET TOWARDS THE END OF IT, IT GETS HARDER. BUT I DEFINITELY SEE  
[01:51:10] WE NEED TO BE THINKING CREATIVELY IN TERMS OF PROVIDING  
[01:51:14] THE FUNDING TO MAKE IT SO. IT'S NOT LIKE IT'S ROCKET SCIENCE ON HOW TO  
[01:51:17] DO IT ONCE YOU GET AUTHORITY TO DO IT. SO I KNOW  
[01:51:22] THAT- I DON'T KNOW WHETHER WE HAVE  
[01:51:26] IS ONE OF OUR FEDERAL LEGISLATIVE PRIORITIES TO SEEK  
[01:51:31] THE ABILITY FOR A  
[01:51:34] GREATER REIMBURSEMENT FROM FAA FOR THIS. HAS THIS  
[01:51:38] BEEN A GREATER ALLOCATION  
[01:51:42] OF THESE FUNDS FOR SUCH PURPOSES OR WHETHER OR NOT THERE HAS BEEN SOME  
[01:51:47] IDENTIFICATION OF WHETHER IT BE THE CONDOMINIUMS OR WHATEVER THAT NEED A  
[01:51:51] SPECIAL TYPE OF CATEGORY TO APPLY FOR .SO  
[01:51:55] I'M JUST NOT SURE HOW WE'VE PRIORITIZED  
[01:52:00] THE PURSUIT OF FEDERAL FUNDS IN OUR FORMAL LEGISLATIVE AGENDA. AND  
[01:52:08] COMMISSIONER STEINBREUCK, DO YOU WANT US TO WAIT TILL THE END OF THE PRESENTATION?  
[01:52:11] YOU CAN RESPOND TO QUESTIONS HERE BUT LET'S  
[01:52:15] GET THROUGH THE INITIAL ROUND OF QUESTIONS. YEAH OKAY  
[01:52:19] I DON'T- COMMISSIONER FELLEMAN, I DON'T KNOW THAT WE HAVE IDENTIFIED  
[01:52:24] A LIMIT ON REIMBURSEMENT AS BEING A POTENTIAL  
[01:52:28] ISSUE BUT IN TERMS OF COMPETING WITH OTHER AIRPORTS  
[01:52:33] FOR THE NOISE PIE THAT'S CERTAINLY SOMETHING WE CAN TAKE BACK  
[01:52:36] TO ERIC SEINFELD FOR DISCUSSION AND GET BACK TO  
[01:52:41] YOU. THANK YOU. THANK YOU. AND THEN  
[01:52:45] MOVING TO YOU COMMISSIONER STEINBREUCK. YES THIS IS  
[01:52:49] A VERY GOOD DISCUSSION. I'M TRYING TO GET  
[01:52:53] SOME PERSPECTIVE ON THIS AND UNDERSTAND THE HISTORY HERE BUT  
[01:52:58] IN THE PAST YEAR- WHEN WAS THE ACCELERATION  
[01:53:01] MOTION PASSED? CAN SOMEBODY RECALL WHEN WE PASSED  
[01:53:05] THAT? FEBRUARY OF THIS  
[01:53:09] YEAR. AND THEN FOLLOWING THAT THERE AS  
[01:53:13] WELL EVEN I THINK BEFORE THAT THERE WAS A REQUEST FROM COMMISSIONER  
[01:53:17] BOWMAN THAT WE CONSIDER COMPLETING  
[01:53:21] THIS WORK OR UNDERTAKING THIS WORK IN HOUSE WITH PORT  
[01:53:25] STAFF, PORT SHOP, AND POSSIBLY

[01:53:29] AN INTERN YOUTH PROGRAM AND THAT CAUSED SOME DELAY IN THE  
[01:53:33] EFFORT TO ACCELERATE THIS PROGRAM AS I RECALL WHILE THAT OPTION  
[01:53:37] WAS BEING CONSIDERED. AND THEN COVID HIT AND THAT  
[01:53:41] CAUSED ANOTHER MAJOR IMPACT IN TERMS OF MAKING PROGRESS.  
[01:53:45] BUT I DON'T THINK IT'S FAIR TO IMPLY  
[01:53:49] THAT THE PORT STAFF HAS NOT TAKEN THIS SERIOUSLY AND HAVE  
[01:53:53] NOT BEEN ACTIVELY WORKING TO RESTART  
[01:53:57] THIS PROGRAM DURING THIS DIFFICULT PERIOD  
[01:54:01] OF COVID AND TO CONSIDER ALL FUNDING. I DON'T THINK FUNDING IS  
[01:54:06] REALLY QUITE THE ISSUE HERE BECAUSE WE HAVE MULTIPLE OPTIONS AND STAFF  
[01:54:10] CAN ALWAYS COME BACK TO US AND ASK FOR ALTERNATIVE FUNDING IF  
[01:54:14] OTHER SOURCES AREN'T FORTHCOMING SO AND I THINK WE HAVE THE WILL  
[01:54:18] TO DO THAT TO CONSIDER ALL FUNDING OPTIONS. I DO THINK IN  
[01:54:22] PRINCIPLE SHOULD BE TIED TO THE AIRPORT FIRST AND DISHEARTENING  
[01:54:28] TO HEAR THE LAG IN REIMBURSEMENTS FROM  
[01:54:32] FAA AND THE UNCERTAINTY THERE. I DON'T KNOW HOW WE CAN GET AHEAD OF THAT  
[01:54:37] CURVE. AND THEN MORE RECENTLY THE INCREASED CHALLENGE OF  
[01:54:42] THE SUBORDINATION, MORTGAGE SUBORDINATION, IS A REAL SIGNIFICANT  
[01:54:46] ISSUE BECAUSE NOTHING CAN HAPPEN UNTIL WE GET THOSE SUBORDINATION AGREEMENTS.  
[01:54:50] SO I REALLY DON'T THINK THERE'S A LACK OF WILL HERE OR INDIFFERENCE IN  
[01:54:54] ANY WAY AND I'VE TRIED TO KEEP ABREAST AND TRACK THIS AS  
[01:54:59] WELL AS A HIGH PRIORITY THAT BOTH I AND ALL OF THE COMMISSION SHARE.  
[01:55:04] WITH THAT SAID I THINK WE WILL START TO GET MORE TRACTION  
[01:55:08] HERE SOON AND I WOULD ASK WHY FOR ONE  
[01:55:12] THING APARTMENTS HAVE NOT BEEN PRIORITIZED OVER SINGLE FAMILY  
[01:55:16] OR AT LEAST EQUALLY WITH SINGLE FAMILY SINCE  
[01:55:19] APARTMENTS CONSTITUTE MORE INDIVIDUALS UNDER ONE  
[01:55:23] ROOF WHERE ARGUABLY THE SETUP COST AND  
[01:55:28] CONSTRUCTION COSTS ARE PROBABLY LESS PER PERSON PER UNIT  
[01:55:33] THAN THEY ARE FOR HOUSEHOLD. WHY IS IT ONLY RECENTLY  
[01:55:37] THAT WE HAVE UNDERTAKEN EFFORTS TO  
[01:55:40] CONVERT APARTMENTS AND HOW MANY APARTMENT BUILDINGS ARE THERE REPRESENTING HOW  
[01:55:45] MANY HOUSEHOLDS I WOULD ASK. BUT I WOULD THINK THAT MAYBE THE  
[01:55:49] SUBORDINATION ISSUES ARE NOT AS PREVALENT WITH APARTMENT BUILDINGS,  
[01:55:53] MAYBE THEY ARE. I DON'T KNOW. BUT THERE ARE REAL OBSTACLES  
[01:55:56] BUT I THINK THE PORT HAS DEMONSTRATED A  
[01:56:00] STRONG DETERMINED COMMITMENT. HOW ELSE COULD  
[01:56:04] WE HAVE COMPLETED 9,400 HOMES FOR  
[01:56:08] NOISE ABATEMENT. AND WITH 144 STILL STANDING WE  
[01:56:12] HAVE WORK TO DO FOR SURE AND I THINK YOU'RE HEARING,  
[01:56:15] OUR NOISE PROGRAM STAFF ARE HEARING HOW URGENT  
[01:56:19] WE FEEL THIS IS AND RIGHT NOW WE'VE GOT YOU  
[01:56:23] KNOW A DOWNTURN IN TRAVEL IT WOULD BE A GREAT TIME TO ACCELERATE  
[01:56:29] THIS PROGRAM AS WE SOUGHT THROUGH THEM MOTION LAST FEBRUARY. SO THE  
[01:56:33] QUESTION I HAVE HERE IS THE QUESTION  
[01:56:38] ABOUT APARTMENTS AND PRIORITIZATION. I ALSO WANT TO ASK WHAT THE ROLE OF  
[01:56:41] THE EXPERT REVIEW PANEL IS. I UNDERSTAND THAT THEY'RE  
[01:56:46] ON THIS MEETING AND WHAT WERE THEY  
[01:56:50] ASKED TO DO AND HOW ARE THEY BEING UTILIZED? AND CAN THEY PERHAPS HELP IDENTIFY  
[01:56:54] OBSTACLES AND WAYS TO EXPEDITE THE WORK HERE? WAS  
[01:57:02] THERE A RESPONSE FROM STAFF? AND I'M DONE THANKS. YEAH I  
[01:57:06] CAN ANSWER THE APARTMENT ONE. SO THERE  
[01:57:11] ARE 18 COMPLEXES COMPRISED OF 903  
[01:57:15] UNITS. PRIORITY ON THAT I CAN'T REALLY SAY  
[01:57:19] THE PRIORITY ON THAT FROM YOU KNOW 15 YEARS AGO OR 20 YEARS AGO WHEN  
[01:57:23] THEY DID A NOISE STUDY. I KNOW THE COMMISSION WAS INVOLVED IN IT AND PRIORITIZING  
[01:57:27] AT THE TIME ON WHAT KIND OF PROJECTS THEY WANTED TO MOVE FORWARD. SOMETIMES  
[01:57:31] THE FAA IN THE PAST ALSO LOOKED AS A BUSINESS OPPORTUNITY  
[01:57:35] MORE THAN RESIDENTIAL BUT THEY CHANGED THAT KIND OF  
[01:57:39] POLICY MOVING FORWARD. THERE'S A LOT OF OTHER AIRPORTS  
[01:57:43] THAT HAVE DONE APARTMENTS SO THEY'RE FULLY ELIGIBLE AND  
[01:57:47] WE'RE COMMITTED TO DOING THEM. WELL AND TO ADD TO THOSE- FEW  
[01:57:51] OBSTACLES WITH SUBORDINATION WITH REGARDING THE APARTMENT BUILDINGS? SUBORDINATION

[01:57:56] AGREEMENT SHOULDN'T BE THAT LARGE OF AN ISSUE  
[01:58:01] BECAUSE REALLY YOU HAVE ONE OWNER THAT IS OWNING  
[01:58:05] THAT ENTIRE COMPLEX INSTEAD OF DEALING THE 903.  
[01:58:09] AND HAVE A STEADY SOURCE OF INCOME FROM THE RENTERS. SO THAT'S  
[01:58:13] WHY I BROUGHT IT UP IS BECAUSE IT SEEMED TO ME WE OUGHT TO BE  
[01:58:16] PRIORITIZING APARTMENT BUILDINGS TO BENEFIT MORE PEOPLE AT LOWER  
[01:58:20] COST WITH FEWER OBSTACLES. OUR APARTMENTS  
[01:58:24] ARE SCHEDULED RIGHT NOW ON OUR CONSTRUCTION SCHEDULE. AROUND IN  
[01:58:28] ANOTHER YEAR WE'RE GOING TO START DESIGN ON THOSE BUILDINGS, START COMMUNICATION  
[01:58:32] AND OUTREACH ON THOSE. OKAY THANK YOU. AND IF I CAN, I WOULD  
[01:58:36] JUST ADD REGARDING THE APARTMENTS THAT WE WERE ALL SET UP WHEN THE COMMISSION MOTION  
[01:58:40] WAS PUT IN THAT WE WERE SET  
[01:58:45] UP TO BEGIN ON CONDOS AND SO AS SOON AS THE  
[01:58:48] SUBORDINATION AGREEMENT ISSUE WAS HIT WE IMMEDIATELY SHIFTED OVER INTO APARTMENTS.  
[01:58:52] SO THAT'S OUR FOCUS RIGHT NOW BECAUSE  
[01:58:56] WE CAN MOVE FORWARD WITHOUT AS  
[01:59:00] MANY ISSUES FROM THE SUBORDINATION. AND COULD  
[01:59:04] WE HEAR FROM THE EXPERT REVIEW PANEL MEMBERS AS TO WHAT THEIR ROLE IS AND  
[01:59:08] HOW THEY CAN HELP SUPPORT EXPEDITING THIS PROGRAM? JOHN  
[01:59:16] OR LAUREN ARE YOU ON AN AVAILABLE FOR THAT? YES, THIS IS LAUREN SMITH.  
[01:59:21] WE PARTICIPATED IN THE PEER REVIEWS AND ACTUALLY  
[01:59:26] THROUGH OUR INDUSTRY CONTACTS BROUGHT SOME OF  
[01:59:30] THE AIRPORTS TO THE TABLE PARTICULARLY MINNEAPOLIS, ST PAUL. I  
[01:59:33] HAVE COMMUNICATED WITH THEM STARTING  
[01:59:38] IN MARCH OR APRIL AFTER YOUR RESOLUTION AND SAN  
[01:59:43] DIEGO AIRPORT WHO HAD TAKEN  
[01:59:47] MEASURES TO ACCELERATE THEIR PROGRAMS. THOSE TWO COME TO MIND SAN DIEGO AND  
[01:59:52] MINNEAPOLIS. SO WE WERE USING  
[01:59:56] OUR INDUSTRY CONTACTS KIND OF PLAYING MATCHMAKER AND TRYING TO  
[01:59:59] BRING RELEVANT AND RECENT EXPERIENCE TO THE TABLE AS  
[02:00:03] WELL AS HELPING STAFF AND REVIEWING THE PRESENTATIONS AND I  
[02:00:07] GUESS BRAINSTORMING AND TRYING TO IDENTIFY HOW WE  
[02:00:12] COULD REMOVE SOME OF THE ROADBLOCKS. AND WE BASICALLY CAME TO THE SAME CONCLUSIONS  
[02:00:16] THAT YOU ALL HAVE WHICH IS THE SUBORDINATION AGREEMENTS  
[02:00:20] ARE A MAJOR STUMBLING BLOCK AND THAT'S  
[02:00:25] WHAT WE TRY TO DO IS BRING PERSPECTIVES FROM OTHER AIRPORTS  
[02:00:29] TO THE TABLE AND PARTICIPATE IN THE STRATEGY OF  
[02:00:33] ELEMENTAL FOR THE CONSULTANT. WELL  
[02:00:38] LAUREN I APPRECIATE THAT VERY MUCH I WOULD JUST SUGGEST THAT  
[02:00:42] PERHAPS IN ADDITION TO THE PEER REVIEW WORK THAT YOU'VE  
[02:00:46] DONE UNDERSTANDING THE SUBORDINATION ISSUE. [CROSSTALK]  
[02:00:50] MAYBE TAKE A HARD AS A PROCESS FOR  
[02:00:57] DELIVERING THE PROGRAM GOALS AND  
[02:01:01] SEE IF THERE ARE ANY PROCESS IMPROVEMENTS THAT CAN HELP EXPEDITE THE  
[02:01:05] WORK. I THINK THAT WOULD BE VERY USEFUL TIME SPENT. THAT'S  
[02:01:11] MY SUGGESTION. YES WE'D BE HAPPY TO DO THAT. AND JUST  
[02:01:15] ONE ITEM ON THE FAA REIMBURSEMENT. ONE OF THE REASONS  
[02:01:20] THAT MINNEAPOLIS TOOK THE DECISION THAT THEY DID WAS I  
[02:01:25] FORGET THE EXACT COUNT BUT I THINK THERE IS SOMEWHERE AROUND 10 OR 12 INDIVIDUAL  
[02:01:30] APPROVALS ALONG THE WAY THAT THE AIRPORT HAS  
[02:01:34] TO OBTAIN FROM THE FAA AND MINNEAPOLIS  
[02:01:39] IN ADDITION TO THE UNCERTAINTY OF THE FUNDING THEY WERE  
[02:01:43] ABLE TO BYPASS AND ELIMINATE ALL THOSE INDIVIDUAL REVIEWS  
[02:01:48] AND APPROVALS AND PLANS AND SPECS AND CHANGE ORDERS AND THOSE CAN  
[02:01:52] BE MAJOR DELAY FACTORS IN IMPLEMENTING  
[02:01:57] A PROGRAM. SO THAT'S ANOTHER BENEFIT IN ADDITION TO THE FINANCIAL RAMIFICATIONS  
[02:02:02] IS AVOIDING ALL OF THE EXTERNAL FAA  
[02:02:06] REVIEWS AND APPROVALS ALONG THE WAY. OKAY  
[02:02:11] THANK YOU. DO COMMISSIONERS HAVE ADDITIONAL QUESTIONS  
[02:02:16] OR COMMENTS? COMMISSIONER STEINBREUCK, COMMISSIONER BOWMAN DOES HAVE HER HAND UP. OKAY.  
[02:02:20] JUST ONE THING. JUST FOR THE RECORD I WANTED TO BE CLEAR. MR.  
[02:02:24] STEINBREUCK I IN NO WAY INDICATED BECAUSE I DON'T  
[02:02:28] BELIEVE IT THAT THE STAFF IS INDIFFERENT TOWARDS THIS PROGRAM AND SO I'D REALLY

[02:02:32] APPRECIATE NOT BEING CHARACTERIZED IN THAT MANNER. I THINK  
[02:02:36] THAT THE STAFF IS VERY PASSIONATE ABOUT THIS PROGRAM. I THINK THAT THEY'VE HIT ROADBLOCKS  
[02:02:40] THIS YEAR AND WE'RE ALL WORKING TOGETHER TO TRY AND OVERCOME THEM. THE SUBORDINATION AGREEMENTS  
[02:02:45] IS CERTAINLY A LARGE ONE AND WHEN I WAS MADE AWARE OF  
[02:02:49] THAT ISSUE I SAID LET ME HELP YOU AND I THINK WE'VE MADE ENORMOUS PROGRESS  
[02:02:53] QUITE FRANKLY IN LESS THAN A WEEK IN GOING TO PHYLLIS  
[02:02:57] CAMPBELL, THE CEO OF CHASE AND BECU.  
[02:03:01] AND THEY'RE ALREADY WORKING INTERNALLY, BOTH FINANCIAL INSTITUTIONS, TO  
[02:03:05] FIGURE OUT WHAT THE ISSUE IS AND GET BACK TO OUR STAFF. I BELIEVE OUR  
[02:03:09] STAFF IS WORKING VERY HARD ON THIS. SO I JUST WANT TO BE CLEAR THAT  
[02:03:11] I AM NO WAY INDICATED THAT I THINK THEY'RE INDIFFERENT I'M JUST ASKING  
[02:03:16] THAT WE DO WHAT WE CAN AND FOR THEM TO USE THE COMMISSION WHEN NEEDED  
[02:03:19] BRING TO US CHALLENGES THAT THEY'RE FACING SO THAT WE CAN HELP  
[02:03:23] THEM. WE HAVE CONTACTS THAT THEY MIGHT NOT HAVE. THANK YOU. FAIR ENOUGH. THANK YOU.  
[02:03:27] COMMISSIONER STEINBREUCK, I HAVE COMMISSIONER FELLEMAN AND  
[02:03:31] EXECUTIVE DIRECTOR METRUCK. OKAY LET'S TAKE FELLEMAN AND THEN METRUCK. I  
[02:03:37] JUST WANT TO RECOGNIZE THAT WHEN WE HAD THE  
[02:03:40] TRUCK LOAN PROBLEM WITH TRYING TO GET LOW INCOME LOANS FOR OUR  
[02:03:45] REPURPOSING OUR FLEET IT WAS STEPHANIE'S RELATIONSHIPS WITH THE  
[02:03:49] BANKS THAT REALLY BROKE LOOSE SOME OF THE EARLY PROGRESS  
[02:03:53] ON THAT. AND I GREATLY APPRECIATE YOU TAKING YOUR PERSONAL  
[02:03:58] EXPERTISE AND APPLYING IT TO THIS VERY IMPORTANT BUT DIFFICULT  
[02:04:01] CHALLENGE. SO THANKS FOR HANGING IN THERE STEPHANIE. IT MAKES A DIFFERENCE. THANKS.  
[02:04:09] AND THANKS COMMISSIONERS. JUST TO ADD TO THIS I  
[02:04:12] APPRECIATE THIS. WE CAME TO THE COMMISSIONERS EARLY ON AND COMMISSIONER  
[02:04:17] BOWMAN WAS ONE OF THE ONES THAT ASSISTED WITH US IN TALKING TO THE BANKS  
[02:04:21] AND STRATEGIZING. AND I JUST WANT TO POINT OUT THOUGH ON THESE- WE'RE ADDRESSING  
[02:04:25] THESE PROBLEM SETS, WE WORK ON THEM IN PARALLEL SO WE'RE NOT LOSING TIME AS  
[02:04:30] WE DO THAT OR SHIFT THAT. BUT IT IS- AS WE'RE LOOKING ACROSS NOW I  
[02:04:33] MEAN WE ARE LOOKING AT THE SCENARIOS AND THE SCENARIOS ARE BIGGER THAN  
[02:04:37] JUST THE AIRPORT FUNDING AS WE PUT OUT THERE ARE THE OPTIONS TO DO THAT.  
[02:04:40] WE WILL COME BACK WITH SCENARIOS OF LOOKING AT THAT AND ASSOCIATED- WHAT  
[02:04:45] THAT SCENARIO MEANS AS FAR AS OPPORTUNITY COSTS AND OTHER FACTORS  
[02:04:49] OR HOW TO ACHIEVE THAT. SO THIS IS GOOD FEEDBACK. THE PURPOSE OF THIS IS  
[02:04:52] AN UPDATE ON THAT AND GETTING THAT FOR MOVING FORWARD. SO I APPRECIATE ALL THE  
[02:04:57] COMMISSIONERS' PASSION ABOUT THIS AND I THINK WE'RE ALL ON THE SAME PAGE. JUST HOW  
[02:05:01] TO DO THAT AND IDENTIFY AND JUST BEING TRANSPARENT ABOUT THE RISKS THAT WE'RE ENCOUNTERING  
[02:05:05] AND THAT THE PLAN TO GET US BACK ON THAT PATH AND WE'RE  
[02:05:10] ALL DEDICATED TO THE SAME OUTCOME HERE I THINK. YEAH SO JUST  
[02:05:14] WRAP THIS UP AS A CLEAR MESSAGE THAT I THINK COMMISSIONERS  
[02:05:17] ARE SENDING HERE IS LET'S GET THE JOB DONE SOON  
[02:05:22] AND EXPEDITIOUSLY, WHATEVER THE OBSTACLES, FUNDING SUBORDINATION  
[02:05:26] ISSUES. AND I DO APPRECIATE COMMISSIONER BOWMAN'S WORK  
[02:05:30] WITH HER NETWORK OF BANK EXECUTIVES TO HELP GET  
[02:05:34] US THROUGH THAT ROADBLOCK. FUNDING SHOULD NOT BE AN ISSUE. THERE SHOULD BE THERE  
[02:05:39] ARE MULTIPLE OPTIONS. WE CAN CONSIDER ANY OF THEM INCLUDING LEVY I THINK.  
[02:05:43] NOT MAYBE THE MOST DESIRABLE BUT YES. SO  
[02:05:48] LET'S JUST CONTINUE TO WORK HARD TO GET THIS  
[02:05:52] WORK MOVING FORWARD EXPEDITIOUSLY. AND BY ALL MEANS  
[02:05:57] USE THE EXPERT PANEL IF THEY CAN COME UP WITH ADDITIONAL SUGGESTIONS AND IDEAS  
[02:06:01] FOR EXPEDITING THE WORK. OKAY. ANY FINAL  
[02:06:05] COMMENTS ANYONE? OKAY LET'S MOVE ON  
[02:06:09] TO THE NEXT ITEM. I'M NOT SURE THE  
[02:06:13] PRESENTATION IS OVER FOR THIS. I'M  
[02:06:19] SORRY. I'M SORRY  
[02:06:23] COMMISSIONER STEINBREUCK, WE DO HAVE A FEW ADDITIONAL SLIDES. WE'LL TRY TO GET THROUGH  
[02:06:27] THOSE AS EFFICIENTLY AS POSSIBLE THANK YOU. NOT TO BEAT A DEAD  
[02:06:32] HORSE YES. OKAY. NEXT  
[02:06:36] SLIDE PLEASE. SO WE ARE GOING TO GO INTO THE  
[02:06:40] DIFFERENT FUNDING SCENARIOS THAT COMMISSIONER BOWMAN  
[02:06:45] BROUGHT UP. ONE OF THE THINGS THAT I JUST WANTED TO POINT OUT IN OUR  
[02:06:48] CONE OF CERTAINTY IS KIND OF WHERE WE ARE IN THE PROCESS AND  
[02:06:52] WE ARE VERY EARLY ON IN THE PROCESS SO YOU'LL SEE A SIGNIFICANT

[02:06:56] RANGE IN THE PROGRAM TOTAL COST AS WE GO THROUGH THE SCENARIOS.  
[02:07:01] NEXT SLIDE. THANK  
[02:07:06] YOU. SO RIGHT NOW WE'VE GOT THE CURRENT FUNDING SCENARIO  
[02:07:10] AND THIS IS REALLY KIND OF A MINNEAPOLIS SCENARIO WHERE WE GO  
[02:07:14] FORWARD REGARDLESS OF AN FAA FUNDING. RIGHT NOW  
[02:07:19] WE HAVE IN HAND THE SEVEN AND A HALF MILLION DOLLARS OF FAA  
[02:07:22] CONTRIBUTION BUT THIS SCENARIO IS BASED  
[02:07:27] UPON THE IDEA THAT WE MAY NOT GET ANY MORE FUNDING AND SO  
[02:07:30] THE PORT WOULD HAVE TO FUND AT RISK THE ENTIRE REMAINING  
[02:07:34] AMOUNT OF 160,000,000 TO 275,000,000 AND  
[02:07:38] WE WOULD COMPLETE IN 2027 PER THE COMMISSION MOTION. OF  
[02:07:43] COURSE WE COULD GET GRANTS THAT WOULD GO INTO- THAT  
[02:07:47] WOULD BE IN ADDITION TO THE FAA CONTRIBUTION OF THE 7.5.  
[02:07:51] BUT REALLY THIS IS JUST TO ILLUSTRATE IF WE WENT WITH A MINNEAPOLIS  
[02:07:55] TYPE SCENARIO. NEXT SLIDE. IN  
[02:08:01] THIS SCENARIO WE'RE MAKING THE ASSUMPTION THAT WE WOULD RECEIVE  
[02:08:05] 10,000,000 DOLLARS IN FAA FUNDING A YEAR.  
[02:08:09] IT SOUNDS LIKE THAT'S A REASONABLE AMOUNT TO EXPECT BASED ON  
[02:08:13] OUR INFORMAL CONVERSATIONS WITH THE FAA. IT'S  
[02:08:18] OBVIOUSLY A LOWER FUNDING RISK SCENARIO FOR US. YOU  
[02:08:22] CAN SEE IN THE TABLE THAT THE FAA CONTRIBUTION WOULD BE SIGNIFICANT  
[02:08:27] AND THEN YOU SEE OUR MATCH AND THEN THE REMAINDER FUNDED  
[02:08:31] AT RISK. BUT WE WOULD- IN ORDER TO MAXIMIZE  
[02:08:35] THE FAA CONTRIBUTION WE WOULD LET THAT DRIVE THE SCHEDULE AND  
[02:08:39] SO THE SCHEDULE ENDS UP COMPLETING IN 2035 WHICH I UNDERSTAND IS  
[02:08:44] NOT IDEAL. IT'S JUST TO ILLUSTRATE THE SCENARIO OF HOW THAT  
[02:08:48] WOULD LOOK. AND YOU CAN SEE THE PROGRAM TOTAL COST IS A BIT  
[02:08:52] HIGHER JUST BECAUSE OF THE LENGTH AND DURATION OF THE PROGRAM AN ESCALATION  
[02:08:56] DURING THAT TIME. AND I DO HAVE A SLIDE  
[02:09:00] THAT SUMMARIZES ALL THESE AND SHOWS THEM TOGETHER. NEXT  
[02:09:05] SLIDE. THE FINAL SCENARIO THAT WE PUT  
[02:09:08] TOGETHER THE 20,000,000 DOLLARS A YEAR AND FAA FUNDING.  
[02:09:13] AGAIN A SIGNIFICANT FAA CONTRIBUTION. IT'S  
[02:09:17] THE LEAST AMOUNT OF THE THREE SCENARIOS IN TERMS OF  
[02:09:22] FUNDED AT RISK AND IF WE LET THE FAA  
[02:09:26] CONTRIBUTION BE MAXIMIZED IT WOULD PUSH THE SCHEDULE OUT  
[02:09:29] TO 2030. NEXT SLIDE. SO  
[02:09:35] HERE'S THE COMPARISON THAT I TALKED ABOUT. ARE  
[02:09:42] THERE ANY QUESTIONS ON THE THREE SCENARIOS? OKAY.  
[02:09:49] NEXT SLIDE PLEASE. SO MOVING  
[02:09:53] INTO RISKS AND CHALLENGES AND WE'VE TALKED A LOT ABOUT THE SUBORDINATION AGREEMENT  
[02:09:57] RISK AND I WOULD SAY THAT IS OUR TOP RISK RIGHT  
[02:10:01] NOW. WE REALLY ASIDE FROM DESIGNS CAN'T DO MUCH  
[02:10:05] AS FAR AS GOING FORWARD WITH CONSTRUCTION SO THAT'S  
[02:10:09] OUR TOP RISK. COVID 19 CONTINUES TO BE A  
[02:10:13] RISK. PEOPLE HAVE NOT STATED THAT  
[02:10:17] THEY WOULDN'T LET US IN THEIR HOMES BUT WE HAVEN'T ACTUALLY SHOWED UP IN A  
[02:10:20] LOT OF THOSE INSTANCES AND WHEN WE ACTUALLY GET THERE TO  
[02:10:24] DO WORK DON'T KNOW HOW THEY'LL RESPOND TO THAT. WE'VE  
[02:10:29] TALKED A LOT ABOUT THE FAA NOT BEING ABLE TO COMMIT  
[02:10:33] TO THEIR CONTRIBUTION. IF WE DID CHOOSE A FUNDING  
[02:10:37] SOURCE THAT REQUIRED AN MII VOTE IT COULD  
[02:10:41] BE A NEGATIVE VOTE AND THAT WOULD RESULT IN SCHEDULE DELAYS.  
[02:10:46] OUR FUNDING SOURCE OBVIOUSLY COMPETES WITH OTHER PROJECTS SO  
[02:10:50] THAT'S A RISK. OUR PROGRAM STAFFING ,WE'RE  
[02:10:55] CURRENTLY NOT RESOURCED TO ACCELERATE THE PROGRAM THE  
[02:10:59] WAY THAT WE WANT TO AND THAT'S BEEN BECAUSE OF BUDGET CONSTRAINTS THROUGH THE  
[02:11:03] COVID ERA HERE THIS YEAR. AND SO WE NEED TO  
[02:11:07] GET THAT SOLVED. WE HAVE PLANS TO GET THAT DONE IN EARLY APRIL. WE  
[02:11:11] TALKED ABOUT FINDING THE RIGHT KIND OF CONTRACTORS IS CHALLENGING  
[02:11:16] AND COSTLY BUT WE ALSO DISCUSSED THE MITIGATION PLAN TO THAT SO WE'LL  
[02:11:20] BE REACHING OUT TO THEM. THERE'S ALSO SUPPLY CHAIN ISSUES ON  
[02:11:24] SOME OF THE WINDOWS AND DOORS AND WE'RE ALSO WORKING TO MITIGATE THAT. ANOTHER

[02:11:29] KEY POINT IS THAT NOT ALL HOMEOWNERS WANT TO PARTICIPATE  
[02:11:34] IN THIS PROGRAM AND SO WE DON'T HAVE CONTROL OVER THAT AND SO WE  
[02:11:38] MAY NOT GET FULL PARTICIPATION. AND  
[02:11:42] ANOTHER CHALLENGE IS THAT NOT ALL THE STRUCTURES  
[02:11:46] WILL END UP BEING ELIGIBLE. WE'LL GO DO THE TESTING AND ONLY A  
[02:11:50] PORTION OF THE TOTAL WILL BE  
[02:11:54] ELIGIBLE FOR THE  
[02:11:58] WORK ITSELF. ANY QUESTIONS ON RISK OR CHALLENGES? OKAY.  
[02:12:04] NEXT SLIDE PLEASE. SO THE  
[02:12:09] NEXT STEPS. WE OBVIOUSLY HAVE TO SOLVE THE SUBORNATION- EXCUSE ME, SORRY, IT LOOKS  
[02:12:13] LIKE COMMISSIONER CHO HAS HIS HAND UP AND COMMISSIONER FELLEMAN AS WELL. COMMISSIONER  
[02:12:17] FELLEMAN'S HANDS BEEN UP. COMMISSIONER CHO'S HAND JUST WENT UP. MINE'S  
[02:12:21] BY ACCIDENT. AND THEN COMMISSIONER STEINBREUCK, DID YOU WANT  
[02:12:25] TO TAKE QUESTIONS AT THIS POINT? LET'S CONTINUE WITH THE PRESENTATION.  
[02:12:30] BUT CHO HAS GOT HIS HAND UP MAYBE THERE'S SOMETHING PERTINENT TO THIS. I CAN ASK  
[02:12:34] AT THE END OF THE PRESENTATION. THAT'S FINE. OKAY. SO  
[02:12:39] NEXT STEP IS DEVELOP THE SUBORDINATION AGREEMENT SOLUTION.  
[02:12:45] WE'RE WORKING ON PROCURING AN OVERARCHING CONSULTANT THAT I DISCUSSED  
[02:12:49] AND THAT'S ACTUALLY THE NEXT AGENDA ITEM FOR THE MEETING. WE'RE  
[02:12:53] BEGINNING HOMEOWNER OUTREACH AND DESIGNS ON APARTMENT COMPLEXES. LIKE I SAID WE'VE  
[02:12:58] SHIFTED OVER TO APARTMENT COMPLEXES AS SOON AS WE HIT THE SUBORDINATION  
[02:13:01] AGREEMENT ISSUE. WE'LL HIRE THE FTE MANAGER  
[02:13:06] TO OVERSEE THE CONSULTANTS AND THE ACCELERATION ITSELF. THAT SHOULD  
[02:13:09] REALLY HELP WITH OUR ACCELERATION. WE'LL  
[02:13:13] CONTINUE ON SINGLE FAMILY HOMES SOME OF THEM DO NOT REQUIRE SUBORDINATION  
[02:13:19] AGREEMENT IF THEY OWN THE HOME OUTRIGHT AND WE DO  
[02:13:22] HAVE SEVERAL THAT HAVE AGREEMENTS IN PLACE. THERE'S  
[02:13:26] A POTENTIAL THAT WE COULD BEGIN WORK ON VILLA ENSLIAN, THE CONDO  
[02:13:30] WHERE WE CANCELED THE BIDS. THERE ARE SEVERAL UNITS THEMSELVES  
[02:13:34] THAT ARE ELIGIBLE AND DO NOT REQUIRE  
[02:13:38] SUBORDINATION AGREEMENT OR WE ALREADY HAVE THE AGREEMENT IN PLACE. SO THAT'S  
[02:13:42] A POSSIBILITY I BELIEVE THERE'S FIVE AND POTENTIALLY ANOTHER ONE SO 6  
[02:13:46] TOTAL. SO THAT'S SOMETHING THAT WE'RE LOOKING AT ALSO. NEXT  
[02:13:51] SLIDE IS FOR QUESTIONS. ALRIGHT  
[02:13:56] I THINK COMMISSIONER CHO HAS HAD HIS HAND UP. YA,  
[02:14:01] THANK YOU PRESIDENT STEINBREUCK. A QUICK QUESTION ON THE MII  
[02:14:05] VOTE. IF WE WERE TO USE NON AVIATION  
[02:14:09] FUNDS WE DON'T NEED AN MII VOTE CORRECT? I BELIEVE  
[02:14:15] THAT'S CORRECT. IT DEPENDS ON THE FUNDING SOURCE OF WHETHER WE WOULD NEED AN  
[02:14:18] MII VOTE OR NOT. OKAY IN A HYPOTHETICAL SCENARIO WHERE WE  
[02:14:22] WERE TO USE LEVY MONEY THAT WOULD BE A NON FACTOR, CORRECT?  
[02:14:27] THAT'S MY UNDERSTANDING. I'M PROBABLY OF THE PRESENTERS  
[02:14:31] TODAY THE WORST ONE TO ANSWER THE FUNDING QUESTIONS. SO I DON'T KNOW IF  
[02:14:35] SOMEBODY ELSE WANTS TO PICK THAT UP. SO I CAN TAKE THAT.  
[02:14:39] THE QUESTION FROM AN MII STANDPOINT IS WHETHER THEY  
[02:14:43] ARE RATE BASE COSTS. AND THE TAX LEVY IN A SENSE IS JUST  
[02:14:47] ANOTHER FORM OF CASH AND IF WE USE PORT CASH THOSE  
[02:14:52] COSTS GO INTO THE RATE BASE UNLESS WE WERE TO TRY TO CONSTRUCT SOMETHING  
[02:14:56] A LITTLE DIFFERENTLY AND REACH A SEPARATE AGREEMENT. BUT THE TAX LEVY  
[02:15:01] IS JUST A FORM OF CASH. DO  
[02:15:07] YOU HAVE A FOLLOW UP THERE COMMISSIONER CHO? YEAH I JUST WANT TO  
[02:15:11] CLARIFY. BORGAN ARE YOU SAYING THAT IT COULD  
[02:15:16] STILL GET SWEEPED INTO A POTENTIAL MII VOTE BECAUSE IT'S.  
[02:15:20] I JUST SAY WE'VE NEVER USED THE  
[02:15:24] TAX LEVY IN THIS KIND OF SITUATION SO WE'LL HAVE TO  
[02:15:29] LOOK INTO IT. BUT MY INITIAL REACTION IS  
[02:15:33] THAT IT SORT OF LOOKS JUST LIKE ANOTHER FORM OF CASH. OKAY.  
[02:15:39] AND THEN COMMISSION PRESIDENT STEINBREUCK, EXECUTIVE  
[02:15:44] DIRECTOR METRUCK MIGHT HAVE A RESPONSE. OKAY. COMMISSIONER  
[02:15:48] I JUST WANT TO ADD INTO THAT AND TO FOLLOW UP ON COMMISSIONER CHO. WE  
[02:15:51] NEED TO GO BACK AND COME BACK WITH SCENARIOS BASED ON THE FEEDBACK WE HEAR FROM  
[02:15:55] THE COMMISSIONERS. WE'LL COME BACK WITH THOSE FUNDING SCENARIOS FOR THAT AND  
[02:15:59] WITH RECOMMENDATIONS OF COURSE THAT'S A COMMISSIONER CHOICE BUT

[02:16:04] COMING BACK WITH THAT BECAUSE THERE'S A LOT OF THINGS THAT FEED INTO THAT. AND  
[02:16:06] WE CAN DO A BETTER JOB OF LOOKING AT THE SPECIFIC SCENARIOS  
[02:16:10] YOU'VE SEEN HERE TODAY WITH MORE INFORMATION ABOUT THEM. AND  
[02:16:19] THE COMMISSIONER STEINBREUCK I ONLY HAVE YOUR HAND UP CURRENTLY.  
[02:16:22] I STILL SEE COMMISSIONER CHO IT COULD JUST BE LEFT UP. DID YOU WANT ME  
[02:16:27] TO RUN THROUGH THE REST OF THE ROLE OR DO YOU WANT TO SPEAK NOW?  
[02:16:29] I'LL SPEAK AND THEN WE CAN SEE IF THERE'S ANY  
[02:16:33] FINAL QUESTIONS. IT SEEMS TO ME THAT  
[02:16:38] WE DO HAVE A RANGE OF FUNDING OPTIONS. THEY ARE POLICY DECISIONS WITH IMPLICATIONS  
[02:16:42] AND TRADE OFFS. IF WE USED TO LEVY IT MEANS THAT OTHER PROJECTS  
[02:16:46] AND PROGRAMS MAY NOT- MAY BE UNDERFUNDED. WE NEED TO UNDERSTAND THOSE OPTIONS.  
[02:16:49] WE OPTED THIS YEAR NOT TO INCREASE THE LEVY OVER THE  
[02:16:54] PREVIOUSLY SET AMOUNT OF 3% AND SO  
[02:16:58] IF WE'RE TO CONSIDER LEVY THEN WE HAVE TO DO THAT THROUGH A BUDGET PROCESS  
[02:17:02] DURING OUR BUDGET CYCLE. AND SO  
[02:17:06] I THINK EVERYTHING IS ON THE TABLE HERE I THINK IS WHAT YOU'RE HEARING  
[02:17:10] BUT WE NEED TO SEE RESULTS AND WE NEED TO SEE  
[02:17:13] THAT IF WE OPEN DOORS TO OTHER FUNDING SOURCES THEY'RE  
[02:17:17] GOING TO RESULT IN ACCELERATED PROGRAM RECOGNIZING  
[02:17:22] ALSO THE MONEY FUNDS ARE AT RISK IF  
[02:17:26] WE DON'T HAVE FAA GUARANTEES. IN SOME CASES, IN SOME SCENARIOS  
[02:17:31] THAT RISK MAY BE WORTH TAKING. SO I  
[02:17:34] DID- WE HAVE FUNDED PROJECTS WITH LEVY  
[02:17:38] FUNDS INCLUDING THE NINE SCHOOLS I BELIEVE SO IT'S NOT LIKE IT'S  
[02:17:42] A PRECEDENT THERE. THERE WAS A DECISION OF A PREVIOUS  
[02:17:46] COMMISSION TO UTILIZE LEVY FUNDS FOR THE SCHOOL ABATEMENT  
[02:17:51] PROGRAM. I WANTED TO ASK ABOUT THE- MAYBE TO BORGAN-  
[02:17:56] ABOUT THE REVENUE BOND SOURCE WHICH I'M GUESSING  
[02:18:00] IS REVENUES FROM THE AIRPORT THAT WOULD REQUIRE MII APPROVAL  
[02:18:04] OR NOT AND OTHERWISE  
[02:18:08] THE BONDING THROUGH A LEVY FUNDS IS AN ALTERNATIVE BONDING  
[02:18:13] SOURCE IS THAT CORRECT? WELL STARTING WITH YOUR FIRST  
[02:18:16] QUESTION, IF THE PORT ISSUES REVENUE BONDS AND THEY FUND THE  
[02:18:21] PROJECT THOSE WOULD TYPICALLY BE RATE BASE COST. WE  
[02:18:25] WOULD PUT THE DEBT SERVICE IN THE RATE BASE ALL THE NOISE PROGRAM COSTS  
[02:18:29] GO INTO THE AIRFIELD MOVEMENT AREA COST CENTER AND  
[02:18:33] ARE RECOVERED THROUGH THE LANDING FEE. OBVIOUSLY PFCS  
[02:18:37] AND GRANT FUNDED ELEMENTS OF THE PROJECT ARE SPECIFICALLY  
[02:18:41] EXCLUDED FROM THE RATE BASE. THE ISSUE OF THE TAX LEVY IS AN INTERESTING ONE  
[02:18:45] OR IF IT WAS TAX LEVY FUNDED GEO BONDS, IF  
[02:18:50] THAT'S WHAT YOU'RE ASKING. AND I SAY INTERESTING IN THE SENSE THAT TO  
[02:18:54] MY KNOWLEDGE WE'VE NEVER ACTUALLY HAD TO ADDRESS THIS  
[02:18:58] BEFORE. THE PREVIOUS USE OF THE TAX LEVY FOR HIGHLINE  
[02:19:03] SCHOOL DISTRICT COSTS WAS FOR COSTS THAT WERE DEEMED  
[02:19:06] AN UNALLOWABLE USE OF AIRPORT REVENUE. SO THE  
[02:19:10] PORTS ONLY MEANS OF MEETING THOSE OBLIGATIONS  
[02:19:15] WAS TO USE THE TAX LEVY. BUT BECAUSE IT WAS NOT AN ALLOWABLE USE  
[02:19:18] OF AIRPORT REVENUE THERE'S NO WAY WE COULD PUT IT IN THE AIRLINE RATE BASE.  
[02:19:21] SO IF WE TOOK SOMETHING THAT WOULD OTHERWISE BE A LEGITIMATE RATE BASED COST  
[02:19:25] THEN USE THE TAX LEVY IT RAISES AN INTERESTING  
[02:19:29] QUESTION THAT I'M NOT SURE I CAN ANSWER FOR YOU TODAY. FINE.  
[02:19:34] SO HOPEFULLY YOU'LL COME BACK WITH MORE OPTIONS AND  
[02:19:37] TRADE OFF AND RISK FOR  
[02:19:42] ACCELERATING THE PROGRAM AS DIRECTED BY THE COMMISSION. CLERK  
[02:19:47] HART, LET'S SEE IF COMMISSIONERS HAVE ANY FINAL QUESTIONS OR COMMENTS. THANK  
[02:19:51] YOU. COMMISSIONERS STEINBREUCK I'M GOING TO START AT THE TOP OF THE ROLE WITH  
[02:19:54] COMMISSIONER BOWMAN. NO FURTHER QUESTIONS THANK YOU. THANK YOU.  
[02:19:58] COMMISSIONER CALKINS. COMMISSIONER  
[02:20:08] CALKINS FOR ANY FURTHER COMMENTS OR QUESTIONS ON THIS ITEM. AND  
[02:20:16] WE'LL COME BACK. COMMISSIONER CHO, DID YOU HAVE A FOLLOW UP? NOTHING FURTHER.  
[02:20:20] THANK YOU. COMMISSIONER FELLMAN. NOTHING FURTHER. THANK YOU.  
[02:20:24] THANK YOU. AND COMMISSIONER CALKINS. COMMISSIONER STEINBREUCK,  
[02:20:31] I'M THROUGH. THANKS VERY MUCH. IT'S BEEN A GOOD ROBUST DISCUSSION.

[02:20:36] I THINK WE ADDRESSED SOME OF THE KEY  
[02:20:39] ISSUES AND EXPANDED OUR UNDERSTANDING OF THE CHALLENGES SO THANK  
[02:20:43] YOU. I DID SEE COMMISSIONER CALKINS MUTE COME  
[02:20:47] OFF. COMMISSIONER CALKINS, DID YOU HAVE ANYTHING FURTHER? OKAY.  
[02:20:54] I GUESS NOT. OKAY  
[02:20:58] THANK YOU. ALRIGHT LET'S MOVE ON TO THE NEXT ITEM. CLERK, PLEASE  
[02:21:03] READ INTO THE RECORD ITEM TEN C. THIS IS ITEM TEN C, AUTHORIZATION  
[02:21:07] FOR THE EXECUTIVE DIRECTOR TO EXECUTE 40,000,000 DOLLARS CONSULTING  
[02:21:10] SERVICES IDIQ, CONTRACT TO PROVIDE  
[02:21:14] SOUND INSTALLATION PROGRAM DEVELOPMENT, PROJECT DESIGN, AND CONSTRUCTION  
[02:21:18] MANAGEMENT SUPPORT SERVICES FOR SINGLE FAMILY HOMES, APARTMENTS, AND PLACES OF  
[02:21:22] WORSHIP INSIDE THE FEDERAL AVIATION ADMINISTRATION PART 150  
[02:21:26] NOISE REMEDY BOUNDARY. THIS CONTRACT WILL BE FOR FIVE YEARS WITH THREE ADDITIONAL  
[02:21:30] 1 YEAR OPTIONS. NO FUNDING IS ASSOCIATED WITH THIS REQUEST. COMMISSIONERS,  
[02:21:37] THIS REQUEST FOR CONSULTANT SERVICES SUPPORTS THE DISCUSSION  
[02:21:41] THAT WE JUST HAD AND COMMISSION DIRECTION TO ACCELERATE TO WORK IN THE SOUND INSTALLATION  
[02:21:44] PROGRAM WITHIN THE NOISE REMEDY BOUNDARY. YOU  
[02:21:49] HAVE ABOUT THE RECENT PEER REVIEW AND THIS AUTHORIZATION IS CONSISTENT  
[02:21:53] WITH THE BEST PRACTICES LEARNED FROM THAT PEER REVIEW WITH OTHER AIRPORT MUNICIPALITIES  
[02:21:58] AND IS RECOMMENDED IS ONE OF THE WAYS TO GET MORE INFORMATION BY  
[02:22:01] THE EXPERT REVIEW PANEL. WE'VE HAD A ROBUST DISCUSSION ABOUT THIS BUT I  
[02:22:06] THINK THIS IS- WE'LL CONTINUE THIS DISCUSSION HERE WITH THIS IDQ REQUEST.  
[02:22:11] THE BRIEFERS ARE STAN SHEPHERD, SENIOR MANAGER AVIATION  
[02:22:14] NOISE PROGRAMS AND ALAN OLSON, CAPITAL PROJECT MANAGER. STAN? COMMISSIONERS AND  
[02:22:20] AN EXECUTIVE DIRECTOR METRUCK, THANKS FOR HAVING ME BACK AGAIN. SO  
[02:22:25] AS WE STATED WE'RE HERE TODAY TO SEEK AUTHORIZATION FOR THE PROCUREMENT OF AN ARCHITECTURAL  
[02:22:29] AND ENGINEERING FIRM THAT WILL BE A KEY PART OF THE IMPLEMENTATION  
[02:22:34] AND SOUND INSTALLATION PROGRAM THAT YOU HAVE DIRECTED US TO DO. THE  
[02:22:38] CONTRACT VALUE IS ESTIMATED AROUND 40,000,000 DOLLARS AND WILL  
[02:22:42] SPEND FIVE YEARS AND HAVE THREE 1 YEAR OPTIONS. THE  
[02:22:46] WORK ASSOCIATED WITH THE CONTRACT TRACK WILL BE ELIGIBLE FOR FAA GRANT FUNDING AND  
[02:22:50] APPROXIMATELY 80%. THE WORK COVERED  
[02:22:54] UNDER THIS PROCUREMENT WILL INCLUDE APARTMENTS. AND IF WE COULD GO TO THE FIRST SLIDE  
[02:22:57] HERE. NEXT  
[02:23:02] SLIDE. THERE WE GO. JUST GIVES YOU AN IDEA OF WHERE THE APARTMENTS  
[02:23:07] ARE LOCATED. THE GREEN LINE THAT YOU'RE SEEING AROUND THE AIRPORT THERE IS OUR NOISE  
[02:23:11] REMEDY BOUNDARY. THAT WAS APPROVED IN OUR LAST PART 150 STUDY  
[02:23:14] AND EVERYTHING INSIDE OF THERE COULD BE POTENTIALLY ELIGIBLE FOR  
[02:23:19] THE SOUND INSULATION. THE APARTMENTS CONSIST OF 18  
[02:23:23] COMPLEXES, 903 UNITS. IF YOU GO TO  
[02:23:27] THE NEXT SLIDE. THIS IS JUST ANOTHER VIEW OF  
[02:23:31] THAT SAME CONTOUR OR THAT SAME BOUNDARY AREA SHOWING THE PLACES  
[02:23:35] OF WORSHIP LOCATED WITHIN THE BOUNDARY  
[02:23:39] AREA. AND THEN SINGLE FAMILY HOMES- WE KNOW WE HAVE ABOUT 140  
[02:23:44] LEFT WITHIN THAT BOUNDARY AREA ALSO THAT COULD BE ELIGIBLE FOR  
[02:23:48] OUR PROGRAM. AS YOU HEARD IN THE PREVIOUS BRIEFING ON SOUND INSULATION  
[02:23:52] IN ORDER TO IMPLEMENT THE PROJECTS AS QUICKLY AS POSSIBLE THERE WILL NEED TO  
[02:23:57] BE SEVERAL OVERLAPPING PROJECTS REQUIRING STAFF OVERSIGHT. SO IT'S GOING  
[02:24:00] TO GET VERY BUSY. AND THIS PROCUREMENT WILL PROVIDE THE STAFF NECESSARY TO  
[02:24:04] OVERSEE MANY OF THE PROJECTS- THE ASPECTS OF THE PROJECT THAT  
[02:24:10] ALAN WILL SPEAK TO HERE IN A MINUTE. THE PROCUREMENT WILL NOT REPLACE  
[02:24:14] PORT STAFF THAT DIRECTLY OVERSEE THESE PROJECTS. SO AT THIS POINT NOW  
[02:24:18] I'LL TURN IT OVER TO ALAN OLSON TO GIVE US AN OVERVIEW OF WHAT IS  
[02:24:22] IN THE PROCUREMENT. GOOD  
[02:24:27] AFTERNOON. YES AS HAS BEEN PREVIOUSLY  
[02:24:30] BRIEFED, THIS IS A LARGER PROCUREMENT  
[02:24:35] BOTH IN DOLLARS AND DURATION THAN WHAT  
[02:24:38] YOU USED TO SEEING AND THIS IS BEING  
[02:24:42] SOUGHT BASED ON THE RESULT OF THE PEER REVIEWS THAT WE'VE HAD.  
[02:24:47] THE PRIME THING THAT WE'RE HOPING THAT THIS  
[02:24:51] CONSULTANT WILL BE ABLE TO PROVIDE FOR US IS ASSISTANCE WITH PROGRAM  
[02:24:55] DEVELOPMENT AND PLANNING, PROGRAM PARTICIPANT OUTREACH,  
[02:25:00] AND PREQUALIFICATION, CONSTRUCTION



[02:25:04] PROJECT DESIGN, ASSISTING WITH CONSTRUCTION CONTRACT  
[02:25:08] PROCUREMENT, AND ALL PHASES OF  
[02:25:11] CONSTRUCTION FROM PRECONSTRUCTION THROUGH CLOSE  
[02:25:15] OUT TO INCLUDE CONSTRUCTION MANAGEMENT ON SITE. AND  
[02:25:23] AS WAS PREVIOUSLY DISCUSSED, PORT  
[02:25:28] FTE STAFF ARE STILL GOING TO BE PROVIDING  
[02:25:32] KEY OVERSIGHT FOR ALL OF THESE DIFFERENT FUNCTIONS AND  
[02:25:37] THAT'S ESSENTIALLY WHAT WE'RE AIMING FOR WITH THIS. WE  
[02:25:41] HAVE MADE GOOD PROGRESS IN DEVELOPING OUR SCOPE OF WORK FOR  
[02:25:45] THIS PROCUREMENT AND WE ARE WORKING VERY CLOSELY WITH CPO  
[02:25:50] AND HOPING TO GET THIS OUT FOR ADVERTISEMENT VERY EARLY  
[02:25:54] NEXT YEAR. THANK YOU AND WE'LL BE HAPPY  
[02:25:59] TO ANSWER ANY QUESTIONS THAT YOU MIGHT HAVE. OKAY LET'S GO  
[02:26:03] THROUGH THE ROUND OF COMMISSIONER QUESTIONS. SOUNDS  
[02:26:07] GOOD. BEGINNING WITH COMMISSIONER BOWMAN. NO QUESTIONS, THANK YOU. THANK  
[02:26:11] YOU. COMMISSIONER CALKINS.  
[02:26:16] COMMISSIONER CALKINS I THINK WAS HAVING SOME TECHNICAL DIFFICULTY. WE'LL COME BACK AND SEE  
[02:26:20] IF HE'S BEEN ABLE TO REJOIN THE MEETING. COMMISSIONER CHO. NO QUESTIONS,  
[02:26:24] THANK YOU. THANK YOU. COMMISSIONER FELLEMAN. NONE AT THIS  
[02:26:28] TIME. THANK YOU. COMMISSIONER CALKINS.  
[02:26:35] LAUREN DO YOU SEE HIM WITH US IN THE MEETING? I DO  
[02:26:40] AND I SEE THE MUTE FUNCTION COMING UNMUTED  
[02:26:44] AND THEN MUTED AGAIN. I THINK IT SOUNDED LIKE AUDIO. COMMISSIONER CALKINS I WOULD RECOMMEND  
[02:26:49] DOUBLE CHECKING YOUR SETTINGS OF WHERE YOUR AUDIO IS RECEIVED  
[02:26:53] THROUGH, WHAT THE MICROPHONE IS. IT'S POSSIBLE THAT IT MAY HAVE SWITCHED  
[02:26:57] WITHOUT YOU REALIZING IT. THAT CAN BE AN ISSUE. THANK  
[02:27:02] YOU, LAUREN. COMMISSIONER STEINBREUCK, LET'S GO TO YOU. LET'S GET IT  
[02:27:06] DONE. NO QUESTIONS. THANK  
[02:27:10] YOU. AND IT  
[02:27:13] LOOKS LIKE COMMISSIONER CALKINS HAS DROPPED OFF SO HE MIGHT BE TRYING  
[02:27:18] TO REJOIN. I THINK IS BASED ON HIS MESSAGE. THANK  
[02:27:22] YOU LAUREN. COMMISSIONER  
[02:27:26] STEINBREUCK WE CAN CERTAINLY WAIT FOR COMMISSIONER CALKINS TO REJOIN OR WE CAN  
[02:27:29] MOVE TO A MOTION AT THIS TIME. I THINK WE NEED TO KEEP MOVING SO  
[02:27:34] I WILL ENTERTAIN A MOTION AT THIS TIME. SO  
[02:27:42] MOVED. IS THERE A SECOND? SECOND. IT'S  
[02:27:47] BEEN MOVED AND SECONDED. FINAL ROUND OF QUESTIONS OR  
[02:27:51] COMMENTS? IS COMMISSIONER CALKINS BACK IN LINE HERE OR -  
[02:27:56] OKAY I DON'T THINK SO. IF  
[02:28:02] WE CAN CALL FOR THE VOTE. YEAH LET'S CALL FOR THE  
[02:28:06] VOTE. OKAY BEGINNING WITH COMMISSIONER BOWMAN. AYE.  
[02:28:11] THANK YOU. COMMISSIONER CHO. AYE. THANK  
[02:28:15] YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER  
[02:28:19] STEINBREUCK. YES. THANK YOU. COMMISSIONER CALKINS. CAN YOU HEAR ME? [LAUGHTER] I SAID I CAN HEAR  
[02:28:27] KIDS, I THINK HE'S BACK. [LAUGHTER] THIS IS  
[02:28:31] ON A VOTE FOR ITEM 10 C, SIR AND IF YOU HAVE ANY COMMENTARY AS WELL. I  
[02:28:36] WAS ABLE TO HEAR THE WHOLE TIME AND I APPRECIATE YOU GUYS PUTTING  
[02:28:40] UP WITH THE TECHNICAL DIFFICULTIES BUT I'M AN AYE ON THIS. THANK YOU. COMMISSIONER STEINBREUCK  
[02:28:44] THERE ARE FIVE YESES AND ZERO NOES. OKAY THE MOTION PASSES. THANK YOU VERY MUCH.  
[02:28:48] AND WITH THAT WE CAN NOW TURN TO THE NEXT  
[02:28:52] ITEM ON THE AGENDA, AGENDA ITEM 11, PRESENTATIONS  
[02:28:57] AND STAFF REPORTS. I'LL GO AHEAD AND READ IT INTO THE RECORD. YES.  
[02:29:02] SO THIS IS ITEM 11 A, THIS IS THE NEIGHBOR'S ADVISORY  
[02:29:07] COMMITTEE ANNUAL REPORT FOR 2018 AND 2019. DIRECTOR  
[02:29:12] METRUCK. COMMISSIONERS, OBVIOUSLY YOU CAN LOOK AT THE DATES OF THIS  
[02:29:17] REPORT COVERING TO PERIOD 2018 AND 2019. THIS ITEM  
[02:29:21] WAS REALLY ORIGINALLY SCHEDULED IN MARCH BUT WAS DELAYED DUE TO THE  
[02:29:25] PANDEMIC AND OUR RESTRICTIONS OF WHAT ITEMS WE COULD BRING BEFORE THE COMMISSION AND  
[02:29:30] THEN AND FITTING IT IN WHEN WE COULD DO THAT. THIS ADVISORY  
[02:29:34] COMMITTEE PROVIDES US TO REPORT ON THE ACTIVITIES EACH YEAR AND IS COMPOSED OF REPRESENTATIVES  
[02:29:38] FROM MAGNOLIA AND QUEEN ANNE. SO THE  
[02:29:42] PRESENTERS OF THIS AFTERNOON ARE STEPHANIE JONES STEBBINS, MANAGING  
[02:29:45] DIRECTOR OF MARITIME, ROSE COURTNEY, PUBLIC AFFAIRS PROGRAM MANAGER.

[02:29:50] AND WELDON ERAG, NAC FACILITATOR.  
[02:29:55] SO WITH THAT I'LL TURN IT OVER TO STEPHANIE  
[02:29:59] JONES STEBBINS. THANK YOU STEVE AND THANK YOU  
[02:30:03] COMMISSIONERS. I AM GOING TO JUST INTRODUCE THIS  
[02:30:08] AGENDA ITEM BRIEFLY. THIS IS ACTUALLY AN ITEM NEAR AND DEAR TO  
[02:30:12] MY HEART. ONCE UPON A TIME EARLY IN MY PORT CAREER I WAS  
[02:30:16] THE NAC LIASION MYSELF SO I'M VERY FAMILIAR WITH THIS GROUP AND THE GOOD  
[02:30:21] WORK THAT THE PORT DOES WITH THEM. IT'S ESPECIALLY NOTEWORTHY  
[02:30:25] THAT WE HAVE ACTUALLY-  
[02:30:29] IT'S A LITTLE SAD IN 2020 BUT IN 2018 IN 2019 THE  
[02:30:33] YEARS THAT ARE COVERED BY THE SUPPORT WE HAVE A VERY  
[02:30:37] ACTIVE CRUISE FACILITY WITH TWO BERTHS.  
[02:30:41] WE ALSO HAVE ACTIVE FISHING FLEET, NUMEROUS  
[02:30:45] OTHER INDUSTRIAL ACTIVITIES AND TENANTS GOING ON RIGHT BETWEEN TWO RESIDENTIAL  
[02:30:50] NEIGHBORHOODS AND IT ALL WORKS SMOOTHLY AND ISSUES  
[02:30:55] ARE RESOLVED BECAUSE OF THIS LONG STANDING  
[02:30:59] AGREEMENT AND THE WORK THAT THE PORT AND THE COMMUNITY DOES TOGETHER.  
[02:31:03] I WOULD ALSO LIKE TO NOTE THAT THIS RELATIONSHIP HAS  
[02:31:07] BEEN A TEMPLATE FOR OTHER GROUPS. WE HAVE  
[02:31:11] NOW CREATED A PCAP IN THE SOUTH PART OF  
[02:31:15] THE SEAPORTS AREA AND  
[02:31:22] WE BROUGHT MEMBERS FROM SOUTH PARK AND GEORGETOWN TOO IN  
[02:31:25] THAT MEETING TO OBSERVE AND WATCH AND LOOK AT WHAT MIGHT WORK FOR THEM AND  
[02:31:29] WHAT MIGHT BE DIFFERENT. SO WE KNOW THAT COMMUNITIES ARE DIFFERENT,  
[02:31:33] ISSUES ARE DIFFERENT, AND EACH NEIGHBORHOOD MIGHT NEED SOMETHING DIFFERENT  
[02:31:38] BUT THIS NAC AGREEMENT HAS BEEN AN EXAMPLE AND A TEMPLATE  
[02:31:42] OF WHAT RELATIONSHIPS BETWEEN PORT AND FENCE LINE COMMUNITIES CAN  
[02:31:46] BE PRODUCTIVELY. WITH THAT I WOULD LIKE TO INTRODUCE ROSIE  
[02:31:50] COURTNEY WHO IS OUR MANAGER OF COMMUNITY RELATIONS HERE WITH THE PORT  
[02:31:54] OF SEATTLE EXTERNAL RELATIONS GROUP AND ALSO WENDELL AYRIG  
[02:31:58] WHO IS THE NAC CHAIRPERSON THROUGH 501 COMMONS.  
[02:32:02] THANK YOU VERY MUCH. ROSIE? THANK  
[02:32:07] YOU STEPHANIE AND GOOD AFTERNOON COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK. I'M  
[02:32:12] REALLY PLEASD TO INTRODUCE OUR GUEST SPEAKER TODAY AND TO OFFER MY THANKS TO THE  
[02:32:17] NEIGHBOR'S ADVISORY COMMITTEE .THESE COMMITTEE MEMBERS ARE REALLY  
[02:32:21] LEADERS IN THEIR NEIGHBORHOODS AND WE'RE FORTUNATE THAT WE HAVE THEIR PERSPECTIVE  
[02:32:26] AS WE SHAPE PROJECTS AT TERMINAL 91. SO WHILE  
[02:32:29] THE NAC AGREEMENT HAS EXISTED FOR OVER THREE DECADES IT'S  
[02:32:33] REALLY ABOUT A RELATIONSHIP. A RELATIONSHIP WITH MAGNOLIA AND  
[02:32:38] QUEEN ANNE AND IT'S A RELATIONSHIP THAT STARTS WITH THIS DEDICATED  
[02:32:42] GROUP OF COMMUNITY VOLUNTEERS. THEY SPEND TIME  
[02:32:45] WITH US EVERY MONTH, THEY LEARN ABOUT PORT PROJECTS, PORT ISSUES,  
[02:32:49] AND THEY'RE REALLY QUITE KNOWLEDGEABLE ABOUT WHAT  
[02:32:53] THE PORT DOES. I WANT TO OFFER A SPECIAL THANKS  
[02:32:57] TO MINISTER JIM SMITH. HE'S A QUEEN ANNE RESIDENT. HE WAS A FOUNDING MEMBER  
[02:33:01] OF NAC. JIM HAS DECIDED TO STEP DOWN AFTER 30 YEARS  
[02:33:05] OF SERVICE. SO THANK YOU TO JIM FOR YOUR INSIGHT AND YOUR  
[02:33:09] DEDICATION. SO WITH THAT TODAY WE'RE JOINED BY  
[02:33:13] WELDON AYRIG, HE'S OUR NAC FACILITATOR AND SO  
[02:33:17] HE'LL ACTUALLY PRESENT THE REPORT TO YOU. I DID WANT TO MENTION THAT WELDON'S  
[02:33:21] TENURE AS THE EXECUTIVE VICE PRESIDENT AT THE UNIVERSITY OF WASHINGTON WAS  
[02:33:26] EXPERIENCE THAT HAS REALLY SUPPORTED OUR  
[02:33:30] DISCUSSIONS ABOUT COMPLEX PROJECTS. IT'S REALLY SUPPORTED THE DIALOGUE THAT WE  
[02:33:34] HAVE WITH THE COMMUNITIES EVERY MONTH AND I'M REALLY APPRECIATIVE OF HIS  
[02:33:38] TALENTS. SO WELDON THANK YOU FOR BEING HERE TODAY AND I'LL TURN IT OVER TO  
[02:33:42] YOU. OKAY. THANK YOU ROSIE. I APPRECIATE  
[02:33:46] IT. AND THANK YOU STEPHANIE. GOOD AFTERNOON COMMISSIONERS. I'VE  
[02:33:52] BEEN CONTRACTED THROUGH 501 COMMONS  
[02:33:56] TO FACILITATE THESE MEETINGS FOR THE TERMINAL 91 NEIGHBORHOOD  
[02:34:01] ADVISORY COMMITTEE, THE NAC. I WAS ENGAGED IN 2018  
[02:34:05] FOLLOWING BILL WINKLEMAN WHO APPEARED BEFORE  
[02:34:10] YOU BEFORE AND HE RELOCATED FROM SEATTLE. THE  
[02:34:15] FACILITATOR IS NOT A RESIDENT OF EITHER MAGNOLIA

[02:34:19] QUEEN ANNE, NOR A PORT EMPLOYEE PER THE SHORT FILL  
[02:34:24] OF REDEVELOPMENT AGREEMENT THAT IS THE BASIS FOR THE NAC.  
[02:34:28] THE ANNUAL REPORT BEFORE YOU COVERS  
[02:34:32] 2018 AND 2019 AND  
[02:34:36] WAS COWRITTEN BY DENNY BIRD FROM QUEEN ANNE, FRED RAPIDPOE  
[02:34:40] FROM MAGNOLIA AND MYSELF AND APPROVED BY ALL THE  
[02:34:44] NAC MEMBERS. THE SUCCESS OF THIS T-  
[02:34:48] 91 NAC IS FROM THE  
[02:34:52] COMMITMENT OF THE PORT STAFF TO KEEP THE MEMBERS INFORMED ON  
[02:34:56] A PROACTIVE BASIS ASSISTED BY  
[02:35:01] ROSIE COURTNEY WHO COORDINATES ALL OUR EFFORTS,  
[02:35:05] WITH PAM ALEXANDER, WHO PROVIDES THE QUALITY  
[02:35:09] RECORD KEEPING AND DRAFTING ON THE MINUTES, MAKES MY LIFE  
[02:35:13] A LOT EASIER TO DO THIS JOB. A COMMENT  
[02:35:18] FROM NAC MEMBER DANNY BIRD AT HER OCTOBER 2019  
[02:35:22] MEETING IN MY MIND SUMMARIZES THE NAC'S VALUE TO THE  
[02:35:26] COMMUNITY. QUOTE THE PORT IS A VERY WELL ORGANIZED  
[02:35:30] AND DOES AN AWESOME JOB. HE WISHES THE CITY WOULD  
[02:35:34] DO AS WELL AND INCLUDING PEOPLE. HE THINKS THAT DOING SO  
[02:35:38] SAVES MONEY AND TIME IN THE LONG RUN  
[02:35:45] BY INCLUDING THE PEOPLE UP FRONT. DANNY'S COMMENTS  
[02:35:48] UNDERSCORES MY OBSERVATIONS FROM WATCHING THE NAC  
[02:35:53] OVER THE PAST TWO YEARS. THE  
[02:35:56] REAL VALUE IS TO ADDRESS MISPERCEPTIONS UP FRONT  
[02:36:00] SO THAT THE NAC MEMBERS CAN CORRECT THEM WITHIN  
[02:36:04] THEIR NEIGHBORHOODS IN A TIMELY MANNER. A COUPLE  
[02:36:08] EXAMPLES DURING THE PAST TWO YEARS HAVE BEEN WHERE THERE  
[02:36:12] WERE MISUNDERSTANDINGS THAT WERE CORRECTED PROACTIVELY RELATED  
[02:36:17] TO THE PROCESS OF THE PLANNING OF THE FUTURE  
[02:36:21] THE MAGNOLIA BRIDGE AS WELL AS RUMORED  
[02:36:25] USE OF ELLIOT AVENUE WEST AS A POTENTIAL METRO BUS TURNAROUND  
[02:36:30] IN THE PLANNING FOR SOUND TRANSIT STATION AT SMITH  
[02:36:33] COVE. THE REPORT SUMMARIZES  
[02:36:38] A LIST OF THE KEY ISSUES INCLUDED IN THE T 91  
[02:36:42] AGENDA OVER THE PAST TWO YEARS, 2018 AND 2019.  
[02:36:47] THEY FOCUSED ON ACTIONS TO MITIGATE PORT OPERATIONAL  
[02:36:51] IMPACTS ON THE COMMUNITIES DUE TO LIGHTING  
[02:36:56] AND NOISE ACTIVITIES AS WELL AS TRAFFIC VOLUMES ON  
[02:37:00] THE STREETS IN THE AREA. THIS IS A SIDE LIKE TRAFFIC  
[02:37:04] VOLUMES FOR THE INITIAL INCENTIVE FOR  
[02:37:08] THE NAC'S BEING DEVELOPED. THE  
[02:37:13] NAC ENGAGE THE COMMUNITY MEMBERS WITH EARLY INVOLVEMENT IN  
[02:37:17] OTHER PLANNING ACTIVITIES FOR PORT PROPERTIES AS  
[02:37:21] WELL AS NEIGHBORHOOD RELATED TRANSPORTATION NETWORK  
[02:37:25] IMPROVEMENTS IN THE INNER BAY AREA THAT WOULD HELP MITIGATE  
[02:37:30] POTENTIAL NEGATIVE IMPACTS ON THE NEIGHBORHOODS. THE  
[02:37:35] NAC COMMUNITY MEMBERS REQUESTED THAT THE COMMISSIONERS CONTINUE  
[02:37:40] TO ENGAGE WITH THE CITY OF SEATTLE LEADERS AND TO  
[02:37:43] ADVOCATE FOR A MORE HOLISTIC APPROACH TO THE PLANNING  
[02:37:48] ACTIVITIES RELATED  
[02:37:52] TO THE BALLARD INTER BAY AREA INCLUDING THE  
[02:37:56] TERMINAL 91 PROPERTIES. ALL OF THESE PROPERTIES HAVE  
[02:38:00] BECOME MORE COMPLEX AND INTERCONNECTED OVER THE YEARS. WHILE  
[02:38:05] MANY OF THESE PROJECTS ARE BEYOND THE SCOPE OF THE NAC AGREEMENT,  
[02:38:08] ALL HAVE POTENTIAL IMPACTS ON TERMINAL 91 AND  
[02:38:12] THE TRAFFIC FLOWS ON THE ADJACENT STREETS AND NEIGHBORHOODS. ALSO  
[02:38:18] WITH THE GREAT ASSISTANCE FROM ROSIE AND THE PORT STAFF, THE NAC  
[02:38:22] PIVOTED FROM BEING GOING DARK IN  
[02:38:26] FEBRUARY AND MARCH AS OTHERS DID  
[02:38:30] BUT WE'RE NOW BACK ON A VIRTUAL WORLD AND  
[02:38:34] CONTINUING OUR MEETINGS IN 2020 WITHOUT  
[02:38:39] FALLS. SO THANK YOU FOR YOUR TIME AND ATTENTION AND BE GLAD  
[02:38:43] TO TAKE ANY QUESTIONS YOU MIGHT HAVE. COMMISSIONER

[02:38:49] STEINBREUCK, YOU'RE MUTED SIR. THERE YOU GO. THANK  
[02:38:54] YOU FOR THAT PRESENTATION AND LET'S DO  
[02:38:58] A ROUND OF COMMISSIONER QUESTIONS AND COMMENTS. BEGINNING  
[02:39:02] WITH COMMISSIONER BOWMAN. THANK YOU. I  
[02:39:06] DON'T REALLY HAVE ANY QUESTIONS BUT I JUST WANT TO SAY WELDON WELCOME  
[02:39:09] AND REALLY APPRECIATE ALL OF THE WORK OF THE NAC OVER THE YEARS. YOU  
[02:39:14] KNOW STEPHANIE JONES STEBBINS I THINK SAID IT BEST, IT REALLY IS A  
[02:39:19] BLUEPRINT FOR HOW WE CAN ENGAGE WITH THE COMMUNITY BETTER AND WE'VE HAD THIS RELATIONSHIP  
[02:39:23] WITH THE QUEEN ANNE AND MAGNOLIA NEIGHBORHOOD  
[02:39:27] FOR MORE THAN 30 YEARS AND HE PROVIDED A REALLY GREAT INPUT ON TO US  
[02:39:30] ABOUT OUR OPERATIONS AND IT'S MADE US I HOPE A BETTER  
[02:39:34] ORGANIZATION AND CERTAINLY PLEASE KNOW THAT WE TAKE YOUR COMMENTS AND SUGGESTIONS  
[02:39:39] TO HEART. I KNOW THAT IT'S A LOT OF EXTRA WORK TO SERVE ON THE  
[02:39:42] NAC PARTICULARLY WHEN WE'RE HAVING TO DO IT BY ZOOM BUT REALLY VERY  
[02:39:46] MUCH APPRECIATE ALL OF YOUR CONTRIBUTIONS AND VOLUNTEER HOURS. THANK  
[02:39:50] YOU SO MUCH FOR CONTINUING. THANK YOU. MOVING  
[02:39:55] TO COMMISSIONER CALKINS. YEAH I APPRECIATE THE UPDATE.  
[02:39:59] I DON'T HAVE ANY FURTHER QUESTIONS BUT I WANT TO  
[02:40:03] EXPRESS MY GRATITUDE TO EVERYBODY WHO SERVED IN THIS. AND  
[02:40:09] THEN COMMISSIONER CHO. I ALSO JUST WANT TO ECHO  
[02:40:13] THE SENTIMENTS OF MY COLLEAGUES. I THINK OFTENTIMES WHEN YOU'RE AT THE 10,000  
[02:40:17] FOOT LEVEL OF POLICY MAKING IT'S EASY TO FORGET  
[02:40:21] THE CONSTITUENTS YOU SERVE UNLESS YOU'RE UP FOR RE-ELECTION EVERY  
[02:40:26] FOUR YEAR [LAUGHTER] SO I REALLY APPRECIATE THE INVOLVEMENT AND THE CONTRIBUTIONS THAT  
[02:40:30] THE NEIGHBORHOOD ADVISORS HAVE BEEN MAKING AND I LOOK FORWARD TO CONNECTING WITH YOU  
[02:40:34] ALL THROUGHOUT MY TENURE HERE. THANK  
[02:40:39] YOU. COMMISSIONER FELLEMAN. YES  
[02:40:42] THANKS SO MUCH. I AM GOING THROUGH MY PAPERWORK AND PREPARING  
[02:40:47] TO CLEAR MY DESK FOR ONCE. I CAME ACROSS THE PREVIOUS  
[02:40:51] REPORT AND I'VE KNOWN BRUCE CARTER FOR MANY YEARS AND HE STILL SERVES  
[02:40:55] ON THIS RIGHT? SO I MEAN THE  
[02:41:00] WHOLE COMPOSITION- YOU HAVE SOME REALLY CIVIC MINDED FOLKS AND I  
[02:41:04] REALLY APPRECIATE THAT. TWO THINGS THAT I'VE - ONE THING  
[02:41:07] IN PARTICULAR THAT I'VE SEEN THE BIKE TRAIL ISSUE CONTINUES TO COME UP ON THOSE  
[02:41:11] TWO 4 YEARS STINTS THERE AND  
[02:41:15] I KNOW THAT THERE WAS A BIG ISSUE ASSOCIATED WITH TRYING TO GET THE BIKE  
[02:41:18] TRAIL ON THE WEST SIDE OF THE UPLANDS. BUT  
[02:41:23] THE THING THAT I WAS ALWAYS HOPING TO BE ABLE TO ACCOMPLISH WITH YOU  
[02:41:25] WAS JUST FIXING THAT BRIDGE ON THE  
[02:41:29] EAST SIDE WHERE GOING THROUGH THE RAILROAD YARD THERE'S  
[02:41:33] THAT OVERPASS THAT SORT OF THE BIKE PATH IS IN THE CAGE. DOES  
[02:41:37] THAT COME UP IN YOUR- ARE YOU FAMILIAR WITH THAT AREA? I'M  
[02:41:43] NOT FAMILIAR WITH IT I WALKED IT A LONG TIME AGO BUT I'M NOT UP  
[02:41:47] TO DATE ON IT. I DON'T THINK THAT ONE, UNLESS ROSIE YOU CAN  
[02:41:52] REMEMBER, I DON'T THINK THAT ISSUE HAS RISEN  
[02:41:55] IN THE LAST- SINCE I'VE BEEN INVOLVED. IT HASN'T COME  
[02:41:59] UP IN THE PAST YEAR BUT IT'S STILL OF INTEREST TO  
[02:42:03] A LOT OF FOLKS AS HAVING BOTH PEDESTRIAN AND BICYCLE ACCESS. SO  
[02:42:08] I KNOW STEPHANIE AND MARINE MAINTENANCE CONTINUES TO LOOK AT IMPROVEMENTS  
[02:42:11] IN THAT AREA .JUST THE OTHER ONE IN TERMS OF  
[02:42:15] THE THE ARMORY DEVELOPMENT AND  
[02:42:19] UTILIZATION FOR TINY HOUSES, ARE  
[02:42:24] THOSE THINGS THAT HAVE BEEN A SOURCE OF DISCUSSION? YES VERY MUCH SO  
[02:42:29] AND ROBUST DISCUSSION IN  
[02:42:34] TRYING TO HELP CONTINUE. OKAY.  
[02:42:38] SO ANYWAY ANOTHER TIME I'D LIKE TO GET AN UPDATE  
[02:42:42] BOTH ON THE BIKE TRAIL AS WELL AS ON- I KNOW COURTNEY  
[02:42:45] USED TO BE FOLLOWING THE ARMORY DISCUSSION  
[02:42:49] AND I KNOW NOTHING'S HAPPENING QUICK THERE BUT IT IS A RATHER TRANSFORMATIVE ISSUE  
[02:42:53] THAT I WOULD LIKE TO AT LEAST HAVE US ALL KEPT APPRISED OF. WELL  
[02:42:57] THANKS SO MUCH FOR YOUR ONGOING SERVICE. APPRECIATE IT. COMMISSIONER  
[02:43:02] STEINBREUCK. YEAH WELL I ADD MY THANKS AND APPRECIATION  
[02:43:06] TO ECHO OTHER COMMISSIONERS' COMMENTS AND

[02:43:10] PRAISE. THIS ORGANIZATION  
[02:43:15] I THINK IS A MODEL FOR COMMUNICATIONS-  
[02:43:19] EFFECTIVE COMMUNICATIONS BETWEEN  
[02:43:22] THE PORT AND OUR NEIGHBORS AND WE TAKE IT SERIOUSLY AND CARE A  
[02:43:27] GREAT DEAL ABOUT OUR RELATIONSHIPS HERE AND ISSUES  
[02:43:31] AND CHALLENGES AND WORKING THEM THROUGH CONSTRUCTIVELY. SO  
[02:43:35] I THINK THIS IS AN EXCELLENT MODEL OF OF GOOD NEIGHBORLY  
[02:43:39] RELATIONS IS MY PERSPECTIVE FROM SOMEWHAT  
[02:43:43] OF A DISTANCE BUT NEVERTHELESS I WANTED TO THANK YOU FOR YOUR VOLUNTEER TIME  
[02:43:47] AND FOR PRESENTING TODAY AND TO ALL OF THE MEMBERS WHO  
[02:43:51] HAVE PARTICIPATED AND CONTRIBUTED THEIR TIME AND TO PORT  
[02:43:55] STAFF FOR THE HONEST OPEN EFFORT HERE. I  
[02:44:00] DO HAVE A COUPLE OF QUESTIONS FOR YOU WELDON. YES. IF  
[02:44:05] YOU ALREADY MENTIONED THIS I'M SORRY IF I WAS DISTRACTED BUT THE INTER A TINY  
[02:44:09] HOUSE COMMUNITY, DO YOU HAVE ANY COMMENTS ON THAT  
[02:44:14] AND HOW IT'S BEEN MANAGED AND TO SUPPORT LEASED THE  
[02:44:18] PROPERTY TO THE CITY FOR THAT PURPOSE. DO YOU HAVE ANY OBSERVATIONS  
[02:44:22] TO OFFER? MY OBSERVATIONS WOULD BE THAT  
[02:44:26] THE MEMBERS OF THE NAC HAVE BEEN FOR A LOT  
[02:44:31] OF PRESSURE AND KEEPING THE PRESSURE ON TO CONTINUE  
[02:44:34] THE TINY HOUSE ENVIRONMENT REGARDLESS  
[02:44:39] OF WHAT THE DEVELOPMENT HAPPENS. NOW THERE'S ALSO GREAT CONCERNS ABOUT  
[02:44:45] HAVING HOMES PER INDIVIDUALS ALONG  
[02:44:49] A BUSY RAILROAD. SURE. AND SO THOSE ARE  
[02:44:53] CONFLICTING ISSUES THAT THE MEMBERS ARE DEALING WITH  
[02:44:57] IN THEIR DISCUSSIONS. YEAH OKAY VERY GOOD. AND THAT PROPERTY IS  
[02:45:01] NOT ZONED FOR RESIDENTIAL USE IT AT THIS TIME. WE'RE  
[02:45:05] ON MORE OR LESS A YEAR TO YEAR LEASE ARRANGEMENT. SO  
[02:45:10] AT SOME POINT IT PROBABLY THERE WILL BE CHANGES  
[02:45:14] THAT WILL NEED TO BE MADE THERE BUT I DON'T WANT TO SIGNAL THAT AS  
[02:45:17] ANYTHING OF AN ISSUE NOW. BUT I DO APPRECIATE  
[02:45:21] HEARING HOW THAT EXPERIENCE HAS BEEN AT LEAST  
[02:45:25] ONE ALTERNATIVE TO WHAT WE'RE SEEING IN THE PARKS AND MEDIAN STRIPS AND ELSEWHERE  
[02:45:29] AROUND THE CITY. THAT IS SOMETHING OF A DISGRACE  
[02:45:33] IF I MIGHT ADD. I ALSO  
[02:45:36] WANTED TO ASK YOU ABOUT THE MAGNOLIA BRIDGE, OUR FAVORITE  
[02:45:40] TOPIC HERE. THERE'S BEEN A LOT THAT HAS HAPPENED  
[02:45:44] RECENTLY. THE CITY TO MY KNOWLEDGE HAS PULLED BACK  
[02:45:48] ONCE AGAIN FROM ATTENTION THERE. IT'S  
[02:45:53] NOT OUR FACILITY, IT'S THE CITY'S, AND AN  
[02:45:57] AUDIT WAS UNDERTAKEN AT THE DIRECTION OF COUNCIL MEMBER PETERSON  
[02:46:00] TO LOOK AT THE MAINTENANCE OF CITY BRIDGES AND  
[02:46:05] I THINK THERE'S SOME 35 OF THEM AND THE FINDINGS WERE  
[02:46:09] A BIT SHOCKING TO SAY THE LEAST AND THEN HE PURSUED  
[02:46:13] A POTENTIAL LEVY WHICH WAS REJECTED BY HIS COLLEAGUES. AND  
[02:46:17] NOW WE HAVE THE WEST SEATTLE BRIDGE. HOW ARE  
[02:46:22] YOU FEELING ABOUT THAT ISSUE AND HOW ARE COMMUNITY MEMBERS OF VIEWING  
[02:46:26] IT? DO YOU HAVE ANY IDEAS ABOUT HOW  
[02:46:30] TO MOVE THAT FORWARD? IT COULD BE A LOOMING DISASTER AS  
[02:46:34] WE KNOW. YEAH I THINK THAT THE MEMBERS OF  
[02:46:38] THE NAC HAVE BEEN VERY FORTHRIGHT ON THEIR  
[02:46:42] CONCERN THAT WHAT HAPPENED IN THE WEST SEATTLE  
[02:46:46] BRIDGE DOES NOT HAPPEN IN A MAGNOLIA BRIDGE. THEY'VE  
[02:46:51] BEEN VERY FORTHRIGHT  
[02:46:55] IN THE NEED FOR FORCEFUL PLANNING AND MOVING  
[02:46:59] THIS PROJECT FORWARD IN WHATEVER THAT PROJECT IS GOING  
[02:47:03] TO BE AND THE BIGGER DISCUSSION IS WHAT THE FUTURE WILL BE. BUT  
[02:47:07] THE MAGNOLIA RESIDENTS JUST DON'T WANT TO BE LEFT IN THE LURCH  
[02:47:11] WITH A STRUCTURE THAT THEY CAN'T HAVE  
[02:47:15] FULL ACCESS FOR REACHING THE REST OF THE COMMUNITY.  
[02:47:19] SO IT HAS BEEN A PRESSURE POINT, I WOULD SAY ALSO  
[02:47:24] A FRUSTRATION ON THEIR PART. I  
[02:47:28] THINK AS I SENSE IN YOUR REMARKS THAT MORE HASN'T

[02:47:32] BEEN HAPPENING PROACTIVELY ON THE BRIDGE.  
[02:47:35] WELL I KNOW THAT COUNCIL MEMBER LEWIS  
[02:47:39] HAS PROMISED AND COMMITTED TO GETTING THAT BRIDGE REPLACED UNDER  
[02:47:44] HIS WATCH. SO AT LEAST YOU HAVE ONE ADVOCATE REPRESENTATIVE  
[02:47:48] AT CITY HALL IN THAT REGARD AND WE WILL CONTINUE TO MONITOR AND  
[02:47:53] BE A GOOD NEIGHBOR AND PARTICIPATE WHERE WE CAN  
[02:47:56] AND HELPING THROUGH SOME OF THESE CHALLENGES. THANK YOU VERY  
[02:48:00] MUCH. WE'LL PASS THAT ON TO THE NAC MEMBERS. THANK  
[02:48:04] YOU. ANY FINAL QUESTIONS OR COMMENTS FROM COMMISSIONERS? OKAY  
[02:48:09] I DON'T SEE OR HEAR ANY. SO WITH THAT I THINK WE HAVE  
[02:48:13] CONCLUDED THIS ITEM ON OUR AGENDA, THE PRESENTATIONS, WHICH  
[02:48:19] TAKES US TO THE VERY LAST ITEM. HAPPY HOLIDAYS WELDON. THANK  
[02:48:25] YOU AND HAPPY HOLIDAYS AND I APPRECIATE THE OPPORTUNITY. OKAY.  
[02:48:31] ITEM 12 QUESTIONS ON THE REFERRAL TO COMMITTEE  
[02:48:35] OR ANY CLOSING COMMENTS FROM COMMISSIONERS BEFORE WE CONCLUDE  
[02:48:39] THIS MEETING? I CAN GO THROUGH THE ROLE. OKAY  
[02:48:44] PLEASE DO. BEGINNING WITH COMMISSIONER BOWMAN. NO  
[02:48:48] REFERRALS OR COMMENTS THANK YOU. THANK YOU  
[02:48:53] COMMISSIONER BOWMAN. COMMISSIONER CALKINS. JUST  
[02:48:57] TO SIMPLY SAY HAPPY HOLIDAYS TO ALL THE PORT STAFF WHO HAVE WORKED TREMENDOUSLY  
[02:49:02] HARD THIS YEAR. WE ARE ALSO THANKFUL AND GRATEFUL TO YOU. THANK  
[02:49:07] YOU COMMISSIONER CALKINS. COMMISSIONER CHO  
[02:49:11] NO QUESTIONS OR REFERRALS. JUST WANTED TO ALSO SAY HAPPY  
[02:49:15] HOLIDAYS TO EVERYONE AND THANK YOU TO ALL THE STAFF WHO  
[02:49:20] WERE INSTRUMENTAL IN WEATHERING THIS COVID  
[02:49:24] PANDEMIC. I HOPE EVERYONE GETS SOME WELL DESERVED REST DURING  
[02:49:29] THE HOLIDAY BREAK. THANK YOU COMMISSIONER CHO. COMMISSIONER  
[02:49:33] FELLEMAN. WELL I WOULD ALSO LIKE TO CHIME IN ON RECOGNITION  
[02:49:37] OF ALL THE HARD WORK UNDER SUCH HARD CONDITIONS THAT OUR STAFF HAD TO ENDURE  
[02:49:42] AS WELL AS THE COMMISSION ALSO HAD TO EXPERIENCE  
[02:49:46] SOME CHALLENGES AND I THINK ESPECIALLY OUR PRESIDENT HAD A UNIQUE  
[02:49:50] SET OF CHALLENGES ATTENDING AS MANY EMERGENCY TYPE MEETINGS LIKE THE  
[02:49:54] WEST SEATTLE BRIDGE. I ALSO WANTED TO REALLY ACKNOWLEDGE THE PHENOMENAL  
[02:49:58] JOB AND EXTRA EFFORT THAT WAS PUT FORWARD TO HAVE OUR END OF SEASON  
[02:50:02] WRAP, THE RISING TIDE YESTERDAY OR THE TSUNAMI.  
[02:50:08] [LAUGHTER] WHATEVER YOU CALL IT. IT WAS A REAL  
[02:50:12] SPLASH. [LAUGHTER] I  
[02:50:16] JUST REALLY ACKNOWLEDGE THE FACT THAT IT WAS LIKE REALLY A FIRST TIME EFFORT AND  
[02:50:19] IT WAS PULLED OFF PHENOMENALLY AND I THINK IT REALLY  
[02:50:23] REFLECTED A COMING TOGETHER THAT THIS TOUGH YEAR REALLY NEEDED AND  
[02:50:28] WHILE IT'S NOT SAID OFTEN I'D LIKE TO WISH EVERYBODY A HAPPY HANUKKAH, MERRY  
[02:50:33] CHRISTMAS, AS WELL AS A HAPPY NEW YEAR. OKAY GO  
[02:50:38] AHEAD COMMISSIONER STEINBREUCK. THAT'S A GREAT NOTE  
[02:50:43] TO END ON, A POSITIVE ONE AND A HAPPY ONE. AND I WANT TO- WE  
[02:50:49] OFFERED A LOT OF PRAISE TO OUR STAFF PORT WIDE AND  
[02:50:53] OUR PARTNERS AND GETTING US THROUGH THIS YEAR AND I WANT TO MAKE  
[02:50:58] A SPECIAL MENTION OF OUR PORT COMMISSION OFFICE STAFF. ALL  
[02:51:02] OF WHOM HAVE DEVOTED THEIR TIME AND EFFORTS TO KEEPING  
[02:51:07] THINGS RUNNING SMOOTHLY ,ENSURING THAT WE ARE  
[02:51:11] WELL PREPARED FOR MEETINGS, THAT WE HAVE OUR  
[02:51:15] MEETINGS RUN EFFECTIVELY UNDER A WHOLE NEW KIND  
[02:51:19] OF ERA OF VIRTUAL MEETINGS WHICH HAS ITS OWN SET OF CHALLENGES. INITIALLY  
[02:51:23] IT WAS QUITE FRUSTRATING WHEN YOU GOT MUTED AND COULDN'T  
[02:51:27] FIGURE OUT HOW TO UNMUTE OR YOU COULDN'T LOG ON OR ALL THESE DIFFERENT  
[02:51:32] APPLICATIONS THAT WE WERE BEING FACED WITH AT DIFFERENT TIMES  
[02:51:36] AND I THINK WE'VE OVERCOME SO MUCH THIS YEAR THAT  
[02:51:40] HAS THE POTENTIAL OF REALLY INTERFERING WITH OUR ABILITY  
[02:51:45] TO FUNCTION EFFECTIVELY AND TO INTERFERE WITH OUR COMMUNICATIONS AND  
[02:51:49] I SAY HATS OFF TO OUR PORT COMMISSION OFFICE STAFF AND  
[02:51:54] THAT INCLUDES BOTH OUR SPECIALISTS, OUR POLICY DIRECTOR AARON  
[02:51:58] PRITCHARD, OUR NEW CHIEF OF STAFF WHO CAME ON BOARD  
[02:52:02] EARLIER IN THE YEAR WHO HAD TO TAKE ON A LOT AND HAD TO ON  
[02:52:05] BOARD PRETTY DARN QUICKLY, AND

[02:52:09] OF COURSE OUR CLERK STAFF. SO THANK YOU SO MUCH AND  
[02:52:13] I HOPE THAT YOU ALL GET A LITTLE GOOD TIME OFF AND THE COMING HOLIDAY.  
[02:52:17] REST, RELAXATION, STRETCHING, EXERCISE, ET CETERA,  
[02:52:21] ALL THOSE THINGS THAT DIRECTOR METRUCK KEEPS TELLING US WE SHOULD BE DOING  
[02:52:25] TO TAKE CARE OF OUR GOOD HEALTH AND WELL BEING AND HAPPINESS. THAT THAT,  
[02:52:30] HAPPY HOLIDAYS TO EVERYONE EXECUTIVE DIRECTOR METRUCK WOULD  
[02:52:34] LIKE THE FLOOR. YOU HAVE THE FINAL WORD DIRECTOR METRUCK. THANKS.  
[02:52:39] I JUST WANT TO ADD MY THANKS TO ALL THE STAFF AND ALL THE COMMISSION  
[02:52:43] STAFF OVERCOMING JUST LIKE YOU SAID ALL THOSE TECHNICAL GLITCHES TO BE  
[02:52:47] ONE OF THE THINGS WE ALL RELY UPON YOU TO OVERCOME ALL OF THOSE. AND  
[02:52:50] TO THE COMMISSIONERS FOR YOUR AGAIN YOUR LEADERSHIP AND RESOLVE AND  
[02:52:54] ACTUALLY I TOOK THIS AS A SIGN THIS WEEKEND THIS IS A PHOTO OF MY  
[02:52:57] BACKGROUND THAT I TOOK ON THE SUN BREAKING THROUGH. I FIGURED THAT WAS A SIGN  
[02:53:01] FOR 2021 AND BEYOND. SO I WISH EVERYBODY HAPPY HOLIDAYS AND  
[02:53:05] LOOKING FORWARD TO A GREAT YEAR IN 2021. THANK YOU. OKAY  
[02:53:10] ALRIGHT. WITH THAT I THINK WE ARE AT THE POINT  
[02:53:14] OF ADJOURNMENT TODAY. IT'S NOW 2:55  
[02:53:18] P.M. WHICH IS REMARKABLE GIVEN  
[02:53:22] THE LENGTH OF MEETINGS WE'VE HAD RECENTLY. [LAUGHTER]  
[02:53:26] HEARING  
[02:53:31] NO NEW BUSINESS, THIS MEETING IS ADJOURNED. THANK YOU  
[02:53:35] AND SEE YOU IN THE NEW YEAR. HAPPY HOLIDAYS.

END OF TRANSCRIPT